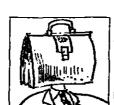
Faltering steps

Russia's fragile economics and brutal politics



Sculptors in jelly

The growing appetite a corporate re-engineering



Keys to the environment

Farmers and fishermen battle over Florida Bay

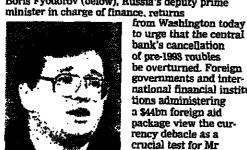
FINANCIAL TIMES

WEDNESDAY JULY 28 1993

Europe's Business Newspaper

Fyodorov will try to overturn rouble reform

Borls Fyodorov (below), Russia's deputy prime



to urge that the central bank's cancellation of pre-1993 roubles be overturned. Foreign governments and international financial institutions administering a \$44bn foreign aid package view the cur-rency debacle as a crucial test for Mr Fyodorov. As leading

minister for financial reform, he must reassert control of the central bank and other financial levers. Page 16; Currency change puts pressure on republics, Page 2; Some roubles more equal than others, Page 15

US steel complaints: The US International Trade Commission discarded 40 of 72 steel complaints brought by the US industry against imports from 20 countries, saying the "dumped" and subsidised steel had not injured American producers.

Bosnia carve-up: Talks began which could lead to the ethnic division of Bosnia as Bosnian president Alija Izetbegovic held face-to-face talks with Serb and Croat rivals for the first time since January. Page 2

Lloyd's credit rating queried: Standard & Poor's, the leading US credit rating agency, has queried the quality of the financial security of the Lloyd's of London insurance market. Lex,

German interest rate fears: The peseta, escudo and krone came under some pressure in the exchange rate mechanism as dealers remained concerned that the Bundesbank might not cut interest rates at its council meeting tomorrow. Page 16; From market demons to policy saints, Page 15; Currencies, Page 34

Deutsche Bank, Germany's biggest bank, expects 1993 profits at least to match last year's level, in spite of poor economic conditions and high credit risks, according to chairman Hilmar Kopper. Page 17

Reuters Holdings, the international news and information group, still expects double digit revenue growth this year, helped by the impact of sterling's devaluation. The group, which has announced a £350m (\$524m) share repurchase scheme, said six-month pre-tax profits rose 14.6 per cent to £214.7m. Page 17

Elf chief may go: The French government is considering the removal of Elf-Aquitaine chairman Loik Le Floch-Prigent. The company, France's largest industrial group, is to be privatised. Page 17

Eurotunnel settlement: Eurotunnel and the Channel tunnel contractors ended their long conflict, paying the way for a phased opening of the tunnel next year. Page 17; Lex, Page 16

BAe-Taiwan plan backed: A plan to support the £250m (\$375m) joint venture between British Aerospace and Taiwan Aerospace Corporation has been approved by Lien Chan, Taiwan's prime minister. Page 4

US savings and loan bill: Democratic leaders in the US Congress tried to work out a way to approve the \$34bn needed to complete a clean-up of the savings and loan debacle after a plea from

top banking regulators. Page 4 Transatiantic deal: Air France and Continental Airlines of the US agreed to co-ordinate their businesses, creating one of the biggest transatlantic alliances in the airline industry. Page 4

Japanese recovery: Japan's economy is hindered by after-effects of the "bubble era", leading to a weaker than expected recovery, the Economic Planning Agency warned. Page 3

Hyundai strikes setback: Efforts to settle industrial action over pay at Hyundai, South Korea's largest conglomerate, foundered, dashing hopes that strikes among seven subsidiaries and their 40,000 workers may end soon. Page 3

Spanish accord sought: Tripartite talks in Spain between government, employers and unions began, aimed at agreement to contain the spiralling budget deficit and reduce rising labour costs. Page 2

78 dead in Chinese storms: Floods and storms in central China's Hunan province have killed 78 people in the past 10 days.

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IBM cuts 60,000 jobs, takes charge of \$8.9bn

Quarterly dividend halved but changes should save \$4bn a year

By Martin Dickson and Louise Kehoe in New York

INTERNATIONAL BUSINESS Machines, the struggling US com-puter maker, is to slash a further 60,000 jobs worldwide by the end of 1994 - on top of 25,000 already cut this year - and sharply reduce its manufacturing capac-

ity and office space.
The group yesterday took an \$8.9bn pre-tax charge in its second quarter results to cover the upheaval

Yesterday's action, which included a 54 per cent cut in the quarterly dividend, is the first major restructuring by Mr Lou Gerstner, who joined IBM as chairman last April with a mandate for radical change.

Underscoring the problems facing him, IBM also announced that it suffered a second quarter net loss before special charges of

..Page 16 \$40m, or 8 cents a share, compared with earnings of \$734m, or

\$1.29 a share in the same period of 1992. With the restructuring charge, its net loss came to \$8bn. The company said that when fully implemented, the restructuring would save it \$4bn a year. The job cuts - roughly one fifth of IBM's workforce - and restructuring charges were considerably larger than Wall Street had expected, while earnings were significantly ahead of forethe New York Stock Exchange to

Yesterday's cuts are the largest yet by IBM, which has been cutting staff for years as it struggles with computer market changes which favour smaller, more nim-

\$45¼ at noon.

Mr Gerstner, whose strategy to restore IBM's fortunes has been the subject of intense speculation, said that his highest nearterm priority was "getting IBM's cost and expense structure in line with the revenue realities of our industry.

His second priority was to "win the battle in the customer's premises." This involved making IBM equipment easier to use and more able to link up with nonproprietary computer systems.

He was also concerned to boost the morale of employees. The company, he said, had to get behind it "the Chinese water torture we've been going through quarter after quarter." However, he warned that yesterday's cuts were based on current estimates of future demand and further action could be necessary.

IBM announced at the start of 1993 that it expected to cut its staff of around 300,00 by some 25,000 this year through voluntary and forced redundancies. It said yesterday that some 50,000 people had now left or were committed to leave by the end of the year and that some \$2bn of the special charge covered this rise in numbers. Yesterday's action will lead to

a further 35,000 job cuts by the end of 1994, requiring some \$4bn of charges. Allowing for some limited hiring in IBM's growing computer services business, this will reduce the company's workforce to around 225,000 by the end of 1994. The job cuts will be IBM's operations outside the US. The remaining \$2.9bn of

charges will cover cuts in manufacturing capacity, office space and related expenses. The dividend is being cut from September from 54 cents a quarter to 25



A Shia Moslem family, one of thousands displaced by Israel's artiflery attacks on southern Lebanon,

Israel steps up artillery attacks on south Lebanon

By Julian Ozanne in Israeli-controlled southern Lebanon and Mark Nicholson

ISRAEL DEFIED international criticism and stepped up its dev-astating aerial and artillery bombardment of southern Lebanon yesterday, striking for the first time at the heart of villages suspected of supporting Arab guer-

The intensification of the Israeli offensive on the third consecutive day of shelling and air attacks forced Mr Warren Chris-topher, US secretary of state, to cut short his Asian visit and return immediately to Washington for "urgent consultations".

President Bill Clinton praised the "commendable restraint" shown by Syria in the wake of the Israeli offensive and said he voke the collapse of the Middle East peace process. Mr Christopher is still planning to visit the Middle East early next week in an effort to persuade the negotiating teams to return to Washington in August.

Mr Yitzak Rabin, Israel's prime

minister, told a parliamentary committee the offensive was specifically designed to create a wave of refugees from southern Lebanon. As they fled north towards Beirut, Mr Rabin said he expected the exodus would increase pressure on the Lebanese and Syrian governments to curb the activities of the pro-Iranian Hizbollah guerrillas, who are responsible for recent rocket

said he expected the raids to continue for days, not weeks. Tens of thousands of Lebanese villagers streamed north yesterday, clogging the roads to the capital. Thousands more vehicles headed south to rescue stranded

attacks on Israeli forces. He also

Mr Rafik Hariri, the Lebanese prime minister, travelled to Damascus for urgent consultadeath toll from the three-day operation rose to at least 47 with 200 wounded

Mr Shimon Peres, Israeli foreign minister, said during a tour to the border areas he hoped a ground offensive would not be necessary. Despite criticism from France and Arab governments, he claimed israel had no alternative but to continue its offensive. Israeli warplanes also hit a UN position south of Tyre yesterday. wounding four Nepalese peacekeepers Israeli officers in charge of

artillery batteries on the Israeli-Lebanese border and inside the Israeli-controlled area of southern Lebanon said they were widening their attacks to include a further 20 villages, increasing the target list to 70 villages. Hizbollah fighters launched at

least four Katyusha rockets into northern Israel and countless others into the Israeli-controlled area of Lebanon. Two Israeli solders were reported wounded in the attacks. Mr Peres said he was very con-

cerned about the impact Israel's having on the stability of the Lebanese government, but stressed Israel was at war with the Hizbollah and not with Beirut. "It is a tragedy for Lebanon but a test for Israel." he said. He also said he expected the Middle East peace process to con-

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Relentless barrage drives refugees to Beirut

By Mark Nicholson in Deir el-Zahrannie, south Lebano

TENS OF thousands of families deserted villages across south Lebanon yesterday and fled north, 10 or more to a car, from sustained Israeli bombardments.

Traffic jammed the coast road to Beirut from early morning in the biggest exodus in the country since the Israeli invasion of 1982. Cars queued four or five abreast as far south as Sidon, 30

miles from the capital. By late afternoon, another stream of cars was heading south, most carrying only drivers intent on picking up families or friends marooned in villages

undergoing heavy shelling. Thousands were escaping from the town of Nabatiyeh and the surrounding villages of Jibsheet and Harouf, pounded for a night and a day by Israeli artillery at a rate of more than 10 rounds a minute at times. Israeli jets roared over the villages throwing out anti-radar chaff.

They don't stop. Every time I breathe I hear a shell," said one middle-aged woman leaving Nabativeh.

In villages a few miles clear of the shelling, families without cars to escape, or men waiting for a break in the bombardment so that they could rescue relatives, stood by the road in quiet. surly groups.

Some craned over radios listening to the radio station of the Israeli-financed South Lebanese Army in case it would broadcast a warning to evacuate their towns - as it did for 20 villages yesterday, each of which was later shelled.

Roads in the mountains were almost deserted but for cars hurtling away from Nabatiyeh as shells exploded close to the road. Ambalances wailed their way to Sidon, where the main Hammoud hospital was admitting new casualties every 15 minutes

Many of the injured, like Mrs Hanna Moussa, her two sisters and a shrappel scarred ninemonth-old child who lay together bandaged in one of the wards, were clearly civilians. They are

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Continued on Page 16

VW chief in furious attack on GM

By Christopher Parkes in Frankfurt

MR Ferdinand Piech. Volkswagen chairman, has launched a ferocious counter-attack on General Motors, accusing the US group of trying to destroy his company and undermine the German economy.

Goaded into action by legal set-backs and continued harassment by GM lawyers, Mr Piech suggested that agents of the US group or disaffected VW employees might have "hacked" into Volkswagen's computer system to plant GM secrets in the Ger-

man group's network. He also implied that GM could have put confidential information in boxes found in a house for merly occupied by two VW employees who moved from Adam Opel, GM's German subsid-

iary, in late March. Opel described the charges, to be published tomorrow in Stern, an illustrated weekly, as

Mr Piech's attack is expected to continue at a hurriedly called press conference in Wolfsburg today. After weeks of restricting its statements to flat denials of

Continued on Page 16

Pearson to demerge **Royal Doulton and** sell Camco stake

By Raymond Snoddy in London

PEARSON, the conglomerate which owns the Financial Times, is to make two of its divisions into independent public companies as part of its plan to focus almost exclusively on the media and entertainment. Royal Doulton, the group's fine

china division, is to be demerged from Pearson, probably before the end of this year. The shares, which will be listed on the London Stock Exchange, will be given to Pearson shareholders. Pearson will also sell a majority stake in Camco, its US oilfield

equipment and services division, through a public offering on the New York Stock Exchange. Pearson said yesterday it would keep a minority stake in Camco "for a limited period". The sale is expected in the first half of next year. Last year the two businesses accounted for 30 per cent of Pearson's £1.6bn sales and about 7 per

that new investments would be in the fields of information, education and entertainment. Lord Blakenham, Pearson's chairman and chief executive, appropriate sectors in the media industry will benefit sharehold-

Pearson said it was holding on to Lazard Partners, its merchant banking interest, because it was profitable and absorbed neither capital nor management time. The initial reaction to the Pear-

company's share price rose by more than 40p before closing up 27p on the day at 467p. Mr Derek Terrington, media analyst at stockbrokers Kleinwort Benson, yesterday welcomed the strategy in principle but said he thought Pearson's

son move was positive and the

shares were still overvalued and that more profit-taking was The announcement came a day after it became clear that Mr Rupert Murdoch's News Corporation had beaten Pearson to control of Star TV, the Asian satellite venture which broadcasts to

38 Asian countries. Yesterday Mr Murdoch took cent of the group's operating the opportunity of the higher share price to sell 16.48m Pearson shares through Goldman Sachs profit of £156m Pearson has said for some time at 464p. The stake represented News Corp's last block of shares in Pearson that are not covered by convertible arrangements. said: "We believe that concentrat-Further details, Page 17 ing most of our resources now on CONTENTS Gold Markets ... Equity Options I'm interested in premises of 750+ sq ft 1,500+ sq ft 10,000+ sq ft 10 for rental parchase 10 or green-field site 10 within 6 months 12 months 12 months 12 months 11. mation ...28.29.38

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LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

Rome in retreat on steel debts

ITALY has bowed to pressure from the European Commission and withdrawn plans to write off Ecu4bn (\$4.5bn) of debts incurred by Ilva, the

The Italian government's retreat offers a reprieve to the Commission's ambitious plans to restructure the tottering European steel industry.

The Ilva case remains central to the EC-wide rescue plan. Earlier this month the Commission invoked rarely used powers to order Ilva to suspend its planned write-off of

The Italian government has since informed the Commission that it is withdrawing its rescue plan. Italy has until August 14 to put forward further arguments in favour of state aid, while the Commission has reserved the right to take the matter to the Council

of Ministers. EC officials warned yesterday that it was too early to declare victory in the battle to limit state aid to the steel industry, particularly in Italy and Spain. But in an effort to retain the initiative, the Com-mission is expected to agree today to set up a loan scheme to persuade EC steel-makers to cut 30m tonnes in capacity.

The Commission has been discussing the scheme informally with steel companies for several months. The loans would be made available at a favourable rate to groups of companies which agree to pool funds to finance capacity cuts.

Italian party looks to past for new image

By Robert Graham in Rome

THE leader of Italy's Christian Democrats (DCs), Mr Mino Martinazzoli, has managed to naper over internal splits in the party as it prepares to adopt a new, but as yet ill-defined, identity. A four-day assembly, ending

in Rome on Monday night, gave Mr Martinazzoli full authority to organise a congress before the end of the year at which the Christian Democrats are expected to approve a new name; the Popular party. This harks back to Italy's

first mass Catholic party, dissolved in 1926 with the onset of fascism and internal divisions. The change, while maintaining the old party symbol, underlines Mr Martinazzoli's attempt to "renew without denying the

The assembly provided few clues as to how the party, formed in 1942, intended to recover the allegiance of voters disillusioned by the Christian Democrats' long-standing abuse of power. Partial local elections in June showed their vote at below 20 per cent.

Preserving unity and ignoring the large number of prominent members involved in corruption scandals seemed more important than agreeing a political platform.

The assembly dodged the issue of the "renewed" party's place in the political spectrum. Mr Martinazzoli, leader since last October, argued that the new party should be centrist with strong Catholic roots. • Italian independent road hauliers yesterday called off a strike which had threatened to throw the country into chaos, Reuter reports. They accepted a package of tax breaks and tariff increases at a meeting with the prime minister.

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Ethnic leaders meet for first face-to-face talks in six months

Bosnia rivals discuss carve-up

BOSNIAN President Alija Izetbegovic last night held face-to-face talks with Serb and Croat rivals for the first time since January as negotiations began which could lead to the ethnic division of Bos-

The leaders of the three main ethnic groups in Bosnia met for unscheduled talks which included Serbian President Slobodan Milosevic, his Croatian counterpart Mr Franjo Tudjman and President Momir Bulatovic of Montene-gro, which with Serbia forms the rump Yugoslav state.

The talks came as interna-tional mediators Lord Owen and Mr Thorvald Stoltenberg tried to persuade Mr Izethe-

tried to persuade Mr Izetbe-govic to drop his demand that a future Bosnia be based on centralised federation. Mr Radovan Karadzic, the Bosnian Serb leader and Mr Mate Boban, his Bosnian Croat counterpart, have called for the creation of a loose confederation, which Mr Izetbegovic says will lead to more war and the possible annexation of large parts of Bosnia to Serbia and Croatia.

The two peace envoys reportedly told Mr Izetbegovic that a newly created mainly Moslem state would receive economic aid from Moslem countries as well as the US.
Mr Reginald Bartholomew,

the special envoy of US presi-dent Bill Clinton who so far has maintained a distance from the peace talks, yesterday met Mr Ezetbegovic for private

The mediators have pledged in the event of the republic's

Rouble zone in the former Soviet Union

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Talikistan

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Coupon with rouble, leu to be introduced

Flouble circulating, manat to be introduce



Radovan Karadzic arrives in Geneva carrying maps of his plan to divide Bosnia into Croat, Serb and Moslem states

ethnic division, that the mainly Moslem state would be granted at least 30 per cent of Bosnian territory and access to ports on the Adriatic Sea and the northern River Sava.

They appear convinced, spite the upsurge in fighting in Bosnia, that Serb and Croat leaders would be willing to make territorial concessions to the Moslems.

Serb forces control about 70 per cent of Bosnian territory and the Croats about 20 per

Mr Izethegovic is likely to be sceptical that the international community will provide muscle to back the security of a Bosnian state. But Mr Mustafa Bijedic, chief of Bosnia's UN mission in Geneva, yesterday said: "We were encouraged by the signs of support expressed by the co-chairmen.

Michael Littlejohns at the UN, New York, adds: French

RUSSIA appears to have

achieved the main objective of

its currency reform: Mr Viktor

Gerashchenko, the central

bank governor, said yesterday

the forced exchange of pre-1993

roubles had compelled former

Russian currency to opt in or

remained members of the rou-

ble zone - using roubles issued

by the Bank of Russia as their

only, or parallel, currency -

had to decide whether to stay

in or move out. The net effect

seems to be to have whittled

the "rouble core" down to six. Before last week's currency

upheaval five republics had

already left the zone; the three

Baltic states of Estonia, Latvia

and Lithuania, and Kyrgyzstan

and Ukraine. Only the Esto-

nian crown can be described as

"stable" while the Ukrainian

karbovanet has been steadily

Four more republics have

now given notice that they will

leave the rouble zone this year

(though in practice these deci-

Azerbaijan yesterday announced it would leave the

zone as soon as possible - the

government has given its cen-

tral bank two days to work out

a mechanism for withdrawing the rouble and replacing it

sions are subject to delay).

dropping against the rouble.

He said republics which had

Soviet republics still usi

out of the rouble zone.

By John Lloyd

United Nations troops yesterday came under fire in Sarajevo for the second time in two days when shells hit a television building where they were setting up a communications

Following the first artillery bombardment on French soldiers, on Sunday, UN com-manders blamed the Bosnian Serbs and threatened to retaliunder attack again.

Georgia has said that it will

introduce its own currency

from August. It currently supplies coupons to supplement

roubles and the government

has said citizens have one

week to swap roubles for cou-

Moldova has said it will now

introduce coupons for all trans-

actions and will speed the

introduction of the leu, which

is being printed in Romania. One problem in Moldova is

Moscow's

move 'a stab

its large Russian-speaking

minority in the self-styled Tra-

nsDnestrian republic who have

refused to switch to coupons

Turkmenistan is to bring for-

ward the introduction of its

manat, from January next year

to October 1993. The manai

notes and tenge coins are

already arriving in Ashkhabad,

the Turkmen capital and are likely to be valued at 1:1 with

Mr Mukhammed Abalakov,

the economics and finance

minister, said yesterday the

Russian move was a "stab in

in the back'

and still use the rouble.

Currency change puts

pressure on republics

parallel currency.

signal it was moving closer to military intervention, saying it expected to provide air cover over Bosnia "sooner rather than later".

The attack prompted Nato to

Nato had assembled 60 com-bat aircraft at bases in Italy but Britain, France and the in Bosnia the forward air controllers needed to guide them, a United Nations official

lics, and that they should have

been given at least six months

The remaining six republics, including Russia, have opted to

remain in the rouble zone, at

least for now. Armenia has

made the most fuss - Mr

finance minister, said the cash

exchange was "a direct viola-

tion of all previous agreements

on currencies" but its economy

is in such a dire state that it

can no nothing. Belarus has

stepped into line, as it usually

does with Russian decisions.

Citizens can exchange up to

Rbs50,000, but must put larger

amounts in a six month

deposit account at an annual

interest rate of 60 per cent. Mr

Viktor Danilenko, the Belarus ambassador in Moscow,

rebuked the Russian govern-

ment, saying that they had

old notes on Belarus only a day

before the central bank

announcement. He declined to

say whether Belarus would

Tajikistan and Uzbekistan

have both said they will fall

into line, although citizens can

continue to use the old notes

for the time being, Kazakhstan,

has said it will withdraw the

old notes but it is awaiting a

sufficient quantity of new

notes before effecting the

bring in its own currency.

dumped a "railroad car" full of

Levan Barknuda

Netherlands had failed to place

ing a hoge return.

Hedge funds sit on the fence and watch franc

James Blitz on an unusual aspect of speculation in French currency

FOREIGN currency dealers bonds, and fund managers have spent the past few days want to preserve the value of pushing the French franc close to its floor against the D-Mark in the exchange rate mechanism and testing the resilience of Europe's monetary system.

But surprisingly there has been little or no speculation by the most notorious currency players in the market, the New York-based hedge funds. In the past 12 months, the

hedge funds – of which Mr George Soros's Quantum Fund is best known – have been the most active sellers of devaluation-prone currencies, like sterling, the peseta and the punt. But, earlier this week, Mr

Soros surprised government officials and currency dealers by saying that he was not selling the French currency. The essence of hedge fund

activity is to borrow a vulnerable currency in enormous quantities. The currency is then sold in a minute period of time, often to a central bank anxious to defend the currency's value in the ERM.

In the past year, this specula-tion has alarmed the conservative and long-term participants in the currency market, such as the pension funds, which have the biggest financial muscle and who are auxious to preserve the value of their underlying assets, like bonds and

Their selling pushes a currency to levels at which a devaluation is compulsory. The hedge funds then buy back the currency at a lower rate, mak-

In this turmoil, however, the. conservative pension fund managers - in particular the holders of French bonds have been selling the currency without any prompting from speculators. There is a colossal overseas holding of French these assets by hedging their

currency exposure.

But the hedge funds have been on the sidelines. One fund manager in New York said yes terday that he did not see the French franc as "a great value trade" for him. He said speculators had been reticent in this latest turmoil because, even if France quit the ERM and cui interest rates, the franc could quickly appreciate to much higher levels against the D-Mark. France, he noted, had

a stronger current account and trade position than Germany. Even so, the French authorities have two reasons to be

The hedging operations of fund managers and interna-tional investors could push the franc out of the ERM if the Rundesbank does not cut rate sufficiently tomorrow.

According to a leading man

ager in London, there were flows of around DM100km into France and other non-ERM countries after last year's French referendum. Only 15 per cent of that has been reversed in the past three

 Some hedge funds threaten to be active sellers of the franc in the autumn.

According to one New York based manager, the French currency would be ripe for a depreciation if the country's interest rates remain at high levels in the next few months.

"The longer French rates stay high, the more damage will be done to real estate values and unemployment." he said. "An even sharper drop in French interest rates would be needed - and this could lead to the more pronounced depreciation in the currency that is sought."

Broker seen as main beneficiary of Dublin deals

By Paul Taylor

PROMINENT Dublin stockbroker was the main beneficiary of a series of deals which culminated in the controversial £9.4m purchase of a headquarters site by Telecom Eireann in 1990. according to the Irish government-appointed inspector charged with investigating the affair.

In his recently published final report Mr John Glackin, the inspector, identifies Mr Dermot Desmond as being the key figure in deals which led to the purchase of a disused bakery site in Dublin by the Irish state-run telecommunications company for its new headquarters building.

Subsequently it emerged that the site had changed hands twice in the 18 months before being acquired by Tele-com and that its price had more than doubled in the pro-

appointed in October 1991 to investigate who controlled and who stood to gain financially from the transactions involving two offshore companies called Chestvale Properties and Hoddle Investments. The report deals with the

position of Dr Michael Smurfit. the former chairman of Telecom, who had acknowledged, as he had then recently discovered, that he had indirectly held a small stake in UPH. UPH had at one stage owned the bakery site. Dr Smurfit resigned as

to a suggestion by Mr Charles Haughey, the Irish prime minister, in 1991 that he should "step aside" pending the outcome of a departmental inquiry into the circumstances.

Telecom chairman in reaction

Mr Glackin concludes that "none of the Telecom Eireann executives or directors other than its chairman, Mr Smurfit, were financially interested in the success or failure (real or apparent) of the companies or able to control or materially influence the policy of the com-

din

Res

In the case of Mr Smurfit himself, the inspector says: "I am satisfied that, save insofar as Mr Smurfit was the beneficial owner of shares, through an Isle of Man company Bacchantes Limited, in UPH, which I have found was financially interested in the success or failure of Chestvale between 9th December and 19th April 1990, he was not financially interested in the success or failure (real or apparent) of the companies nor did he control or materially influence the policy of the companies.'

He adds that he did not find any evidence that Mr Smurfit was "involved in, or aware of the management or affairs of UPH" and accepts the former Telecom chairman's evidence that he had no knowledge that his name was being used by Mr Desmond to help raise finance for the purchase of the site by

Bonn attack on recycling bill

Core rouble zone

Armenia

Out of the rouble zone, using their own currence

Russia

Azerbelian

Turkmenist

Georgia Moldova

Estonia

Litturania

Ukraine

Kyrgyzstan

GERMANY'S plan to introduce innovative environmental legislation forcing producers to take back and recycle consumer goods is badly conceived and threatens enterprises, parliamentarians said yesterday. Dealing a blow to the gov-

ernment, members of the coalition parties in parliament said the bill had to be significantly changed before it would gain parliamentary approval.

The draft law, the first of its kind in Europe, was tabled by the government in April and aims to encourage the collection and recycling of consumer durables.

Specific recycling requirements for different products would then be decreed by the federal ministry for the environment and the applications of these legal requirements would be left to the Länder

governments. Parliamentarians yesterday warned against allowing state authorities to have too much power in deciding how recycling requirements are carried

"Recycling must stay in the hands of the enterprises," said Mr Gerhard Priedrich, Christian Democratic Union MP in

the environment committee. "We must also make sure that the law is not going to lead to excessive bureaucracy." he added.

In particular, coalition MPs fear that the law would be misused in Länder which are governed by opposition Social Democrats calling for stricter recycling laws.

Social Democrats, who control the Bundesrat, the German upper chamber in the parlia-ment, recently said they would only adopt the draft law if tougher requirements were out in place. They want, among others, stricter recycling quo tas for consumer goods and bans on specific chemicals used to produce consumer

Coalitions MPs say such requirements could hinder the competitiveness of German companies and would especially burden small and medium-sized companies. They are instead calling on the government to let compa-

nies decide how to recycle the

goods they would have to take back from consumers. Higher fees for landfills would also encourage manufacturers to find recycling technologies for their products,

Greeks fight state sales DEH, warned of blackouts in

By Kerin Hope in Athens

GREEK public sector unions vesterday began a two-day strike in protest against government efforts to privatise public utilities, including the state telecommunications company, OTE.

Banks and post offices across the country were closed, and transport workers in Athens stopped work during rushhours. The power company,

The unions, backed by the opposition Panhellenic Socialist Movement (Pasok), have stepped up their campaign against the privatisation programme as the government prepares enabling legislation that transfers management of utilities to the private sector and permits them to be listed

on the Athens stock exchange. The economy ministry,

AB Asesores.

the peseta.

which is leading the privatisation effort, is even under attack from within the governing New Democracy party, a powerful faction of which is reluctant to give up the privilege of making patronage appointments to public corporations. The ministry's attempt to

counter objections to the OTE sale by offering the company's 28,000 employees free shares has had little impact.

Spain seeks accord on budget deficit cut

TRIPARTITE talks with employers and unions opened yesterday in Madrid and are seen as a key test of the gov-ernment's ability to restore investor confidence in the troubled Spanish economy.

At issue is whether the government will achieve a negotiated agreement to contain a spiralling budget deficit and reduce rising labour costs that have damaged Spain's competi-"Unless the government cou-

circle of inflation and devalua-

tion," said Mr Luis de Guindos.

pose of yesterday's meeting was to establish a timetable for the negotiations. Mr Pedro Solbes, the economy and finance minister who is chairing the talks, has however warned that if no agreement is rageously deals with the deficit and introduces flexibility to forthcoming well before the the labour market, Spain will end of this year, the governsoon be immersed in a vicious ment will act unilaterally to

cut social spending, hold down

wage increases and revise

chief executive of managed funds at Madrid security house Spain's current account deficit narrowed to Pta215bn The talks, which will seek to (\$1.56bn) in April from negotiate what the government Pta294bn in April last year, calls a "social pact for employthe Bank of Spain said yesterment", have become more day. The trade deficit also fell urgent because of the deteriorto Pta179bn from Pta297bn. ating economy and pressure on Exports rose to Pta705bn from Pta556bn and imports to Officials said the main pur-Pta884bn from Pta853bn.

> existing labour legislation. The government has already proposed a thorough reform of classifications and sacking

existing laws on hiring, job Mr Solbes, a non-Socialist in the Socialist party-led government. wants to reduce the budget deficit, currently running at around 5 per cent of GDP

and nearly double the forecast

figure, to 4.5 per cent next year and to 3 per cent in 1996. To achieve this the government will almost certainly have to cut back on social

spending and also possibly raise taxes on consumer goods.

Mr Solbes' second task will be to persuade the unions that high wages and rigidities in the labour market have eroded Spain's competitiveness and are a direct cause of a dramatic increase in unemployment.

Salary rises this year have

averaged 7 per cent, more than two points above the headline inflation rate. The unions are likely to offer salary moderation but talks will be tougher over reduced social benefits and proposed changes to

cards. One is that Spain is in its deepest recession in living memory and that radical measures are required to rectify the situation.

The minister has forecast below zero GDP growth this year and quarterly employment figures which will be released later this week are expected to reveal that more than 100,000 jobs were lost in the past three months, raising the jobless total to over 3.5m.

The other card is that unless: the financial markets perceive that the government is addressing the fundamental problems of its economy, preferably through negotiated set-tlements, the peseta will come under sustained pressure.

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Min deal

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Israel's restless gunners savour chance to hit back at Hizbollah

Ground troops also want to get in on the action, writes Julian Ozanne

ERCHED on the top of a stony mountain ridge overlooking the rolling who form called a single time to the control of the contro overlooking the rolling valleys of southern Lebanon, five huge artillery cannons blasted away yesterday, lob-bing shell after shell into Lebanese villages behind the dis-

tant hills.
In less than 30 minutes, the young Israeli gunners of Bat-tery B had fired 230 shells deafeningly across the olive groves and tobacco fields towards the villages of Barasheet and Jibsheet, which the Israelis claim are strongholds of the pro-Ira-nian Hizbollah guerrillas. Israeli warplanes streamed

overhead, occasionally breaking the sound barrier, on their way to bombing raids.

"My men have been working round the clock. They haven't slept at all since Sunday," said an Israeli officer who identified himself as Lieutenant Colonel "W", commander of the artil-lery battalion. The colonel said his big guns were accurate to within 50 metres. The villagers got a warning we would shell and they have to run away. If they didn't hear, then

that is a problem.' The army public relations effort has been working hard to sell their offensive as a limited strike against "terrorists".

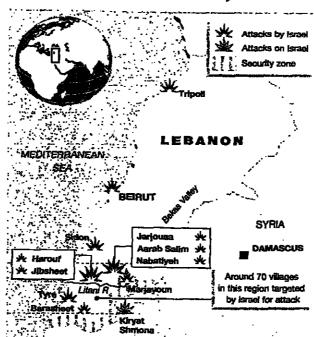
who [are called] civilians are Hizbollah and they are getting what they deserve."

Several senior army officers were called in at Battery B yesterday, beaming at colleagu and slapping each other on the back. Many had their photographs taken in front of the blazing guns and their increasingly euphoric young gunners.

The army public relations effort has sold the action as a limited strike at 'terrorists'

In a fortified infantry observation post deep in the area of southern Lebanon which Israel occupies in defiance of UN resolutions, restless ground troops of the élite Givati brigade urged their generals to let them in on the action.

"The air force and artillery can't get the job done alone, said one private as plumes of smoke rose in the distance ited strike against "terrorists". above Lebanese villages. "We "We've been sitting here tak-



have the fun. Many of the younger genera-tion of soldiers are hoping the government will kick Israel's

drome - the fear of committing ground troops in Lebanon resulting from the Israeli invasion of 1982 which left over 650 Israeli soldiers dead. In the picturesque Israeli

resort village of Metulia on the Israel-Lebanon border, the incessant shelling from batteries all around the town alarms. Israeli politicians, anxious to be photographed close to their "boys in action", and army officers and journalists have replaced tourists in the

Down the road in Kiryat Shmona, the Israeli town that has been the focus of Katyusha rocket attacks that killed one Israeli civilian on Sunday, shops and businesses remaine closed and residents stayed close to communal reinforced bomb shelters for a third day.

Streets were deserted and in the main shopping centre of what has turned into a ghost town a large speaker blared out up-to-the minute radio reports. At least 5,000 of the town's 22,000 residents have fled to the larger Israeli cities

of Haifa and Tel Aviv. Those who have remained play games outside their concrete shelters or sleep off the afternoon heat on iron bunk beds inside the shelters.

"It is worse than it was in 1982 and everybody is afraid," said Mr Morechai Barchechath. "But everybody here wants the army to clean out the south of



Israeli prime minister Yitzhak Rabin gives a hesitant thumbs-up during a briefing to parliament

'bubble era' still hinder Japan

By Robert Thomson in Tokyo

JAPAN'S economy is still hindered by the after-effects of the "bubble era", which are likely to lead to a weaker than expected recovery, the Economic Planning Agency warned yesterday in its annual white paper on the economy.

But the agency's confidence that the economy has hit bottom was apparently challenged vesterday by its director-general, Mr Osamu Takatori, who noted that recent retail and production statistics have dipped and provide no reason for optimism

The white paper, subtitled from the bubble", examines the longerterm consequences of the easy money era of the late 1980s, and suggests that the govern-ment should have been more aware of the danger of frenetic speculation and fast-rising

In the report, the EPA is generally more optimistic than its director-general, partly because it was compiled during May and June, when there were signs of an imminent recovery, including an increase in housing starts and a halt in

the build-up of inventory. The white paper suggests that the recovery will be evident late this year or early next year, but concedes that the upturn "will likely remain more moderate than past recovery phases, due to sluggish consumption and business

That judgment was supported by a 4.8 per cent fall in sales at large Japanese retail stores in June, compared to a

International Trade and Industry said yesterday that June marked the 13th consecutive month of decreases, the largest period of decline since the collection of figures began in 1953.

Meanwhile, the Cement Association of Japan said yesterday cement output in June fell 5.5 per cent following 14 months of increases. The association blamed the decrease on weak private construction orders, which also led to a 20.1 per cent rise in inventories, now at a record high. The EPA was hopeful that a

"decline in the propensity to consume seems to have come to a halt", though it conceded fallen an estimated 30-40 per cent in the last three years "still have a downward trend". The white paper also notes

some of the social costs of the bubble era. It said the distribution of assets in Japan was made less equal, and the excesses "lowered the relative value of return for labour".

On Japan's politically-sensitive current account surplus, which rose from 1.1 per cent of GNP in 1990 to 3.3 per cent last year, the EPA conceded that the bubble had distorted the initial fall in the surplus. But foreign investment in the late 1980s had also altered the country's trade structure.

The EPA recommends that the surplus be reduced by the stimulation of domestic demand, and the creation of an "unquestionably" transparent and open market, while the surplus should be circulated "in a way that would contribute to the development of the year earlier. The Ministry of world economy".

After-effects of |China grooms future leaders |Zimbabwe faces

Tony Walker perceives possible new succession arrangements

HEN Mr Qiao Shi, the chairman of the standing committee of China's parliament, bade goodbye to fellow leaders before his present tour of south-east Asia, the television cameras lingered perceptibly on an especially warm exchange with Mr Zhu Rongji, the senior vice-premier charged with restoring order to China's booming economy.

It was an intriguing moment at a time of considerable uncertainty about China's leadership succession, and suggested that the shadowy Mr Qiao and the enigmatic Mr Zhu are not only political allies, but close to each other personally. At a time of increasing spec-

ulation about the worsening health of supreme leader. Mr Deng Xiaoping, and with Preabsence from view with a heart condition, the greater prominence being accorded Mr Qiao and Mr Zhu is pointing to possible new succession arrangements.

Western officials in Beijing note that, for the past few months, talk of a collective leadership with Mr Jiang Zemin, the party boss and state president, at its core has been quietly shelved. They attribute this both to Premier Li's bad health and also to a perceived lack of enthusiasm in any case for a team involving Mr Jiang and Mr Li, neither of whom is held in particularly high esteem by the party rank and

> The emergence of the 69year-old Mr Qiao, a long-serving member of the standing committee of the ruling Polit-buro, coincided with his

2,000 killed

China reacted furiously yesterday to a US Congress resolution opposing Beijing's Olympic bid, Tony Walker reports. The Chinese Olympic Committee said the congressional vote represented a "grave violation of the Olympic principles and spirit".



appointment in March as NPC chairman. He has used this post skilfully to achieve greater public prominence, and to champion his pet cause of

Chinese and foreign observers are now openly canvassing the growing importance of a "Shanghai faction" in the leadership centred around Mr Zhu and Mr Jiang, both of whom are former mayors of China's largest city; and Mr Qiao who was an underground party organiser in Shanghai in the period before the 1949

Among various leadership

scenarios one sees Mr Qiao

Qiao Shi (left) and Zhu Rongii: personal friends, political allies replace Mr Jiang as general secretary of the Communist party, Mr Jiang continue as president - effectively the "front-man" - and Mr Zhu assume the premiership: that

is if Premier Li Peng's health does not improve. Mr Zhu's continued rise through the ranks would also depend on success in his efforts to control the economy. He could hardly expect to rise further if the economy fails to respond to present attempts to

rein it in, and chaos ensues. Mr Qiao, who has spent much of a secretive career engaged in internal party work

and in overseeing the coun-

try's security apparatus, is referred to by some Chinese as By Tony Hawkins in Harare a "budaoweng" - one of those bottom-heavy dolls that is ZIMBABWE'S finance min-

impossible to tip over. This is a reference to the fact that he appears to have prospered near the top of the Communist party through

many upheavals. An apparatchik, Mr Qiao is believed to have a strong power base both in the party itself and in the security services, strengths that both Mr Zhu and Mr Jiang lack.

r Qiao, on the other hand, has been virtu-ally invisible to the wider Chinese public for much of his career, although he has been close to the top for at least the past decade.

His three-week tour of Asso-Nations, which is being extensively covered in the Chinese media, may well be an attempt to enhance his public image. Foreign travel has traditionally been used by the Chinese authorities to burnish the credentials of a potential leader. Mr Qiao is regarded as a

reformist and a supporter of Mr Deng's policies of economic

opening. In spite of his involvement with security he emerged from the 1989 Tiananmen episode with his reputation relatively unscathed since it was reported that he had opposed the use of force to put down the student demonstrators. It was also suggested at the time that he had been offered, and turned down, the top party

Mr Qiao may now be ready to come in from the cold.

austerity budget

ister, Mr Bernard Chidzero, is expected to present a tough budget tomorrow, with reductions in public spending and higher consumption taxes. As part of its second struc-

tural adjustment loan agreement with the World Bank, Zimbabwe has promised to cut its budget deficit from more than 10 per cent of gross domestic product in 1992-93 to less than 6 per cent this year.

Government revenue and expenditure estimates, prepared months ago when officials were predicting 7 per cent economic growth this year, point to a 9.5 per cent budget deficit of some Z\$3.1bn (\$480m), but growth forecasts have since been downgraded to no

As a result, economists expect the deficit to exceed 10 per cent, though they expect Mr Chidzero to carry forward parastatal losses of some Z\$350m into the current year's budget, thereby keeping the

Zimbabwe

on luxury goods are possible. In addition, subsidies to parastatals and defence spending could be cut. GOP growth, annual % change

1988 89 90 91 92 93

Budget deficit as % of GDP

Government forecasts sug-

gest that revenue will increase

to 34 per cent of GDP from 29

per cent last year, when tax

But with the economy likely

to remain flat for the first half of the 1993-94 fiscal year (to

June 1994), these projections

look optimistic. This means

that if Mr Chidzero is to meet

the 6 per cent deficit target in

the current year he will have

to lower spending drastically

The government is already

as well as raise new revenue.

committed to reduce income

and company tax rates, but

may seek to dilute these cuts by abolishing some exemp-

tions. Mr Chidzero is also

under pressure from business

organisations, and especially

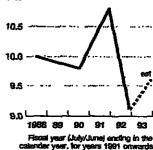
farmers, to reduce import taxes

go up, and drink and tobacco

taxes will rise. Higher duties

Petrol and diesel prices will

income was cut by drought.



Stock speculator arrested in Tokyo

By Emiko Terazono in Tokyo

JAPAN'S securities watchdog finally showed its teeth yester day when prosecutors arrested a leading stock speculator and a finance company official for alleged stock price manipula-

It is the first time that investigations by the Securities and Exchange Surveillance Commission, set up in July last year, have led to a crackdown by the prosecutors on stock

The Tokyo district public prosecutor's office arrested Mr Makoto Araya, a stock speculator, and a former executive of Sumitomo Fudosan Finance. an unlisted financing subsidiary of Sumitomo Realty and

Mr Araya is suspected of ramping the stock price of Nihon Unisys, the 32 per cent owned Japanese affiliate of the US computer group, during 1990 and 1991, through loans totaling some Y55bn (\$514m) from Mr Hiroshi Kimura, former senior managing director

of Sumitomo Fudosan Finance The SESC conducted a well publicised raid on the offices of Sumitomo Fudosan Finance last December, and claimed that Mr Araya used more than 10 accounts at 27 brokerages to trade Nihon Unisys stock. In May, the commission called for the indictment of Mr Araya and Mr Kimura for violating the Securities and Exchange

The commission, modelled on the US Securities and Exchange Commission, was set up after a spate of stock market scandals shocked investors, fuelling the fall on the Tokyo stock market. However, it has found it difficult to cultivate the image of an aggressive and independent watchdog, due to its closeness to the Finance Ministry, with which

it shares a building and staff. On the Tokyo stock exchange yesterday, fears that investigation by the prosecutors may spread to Sumitomo Realty and Development depressed its share price, which fell Y14 to Y706.

in Sumatra, says report By Victor Mallet in Singapore INDONESIAN troops have killed an estimated 2,000 civil-

ians in their attempts in recent years to crush a Moslem separatist rebellion in the Aceh area of northern Sumatra. Amnesty International, the London-based human rights group, says in a report published today.

Most of the victims were ordinary people with no involvement in the armed opposition movement called Aceh Merdeka, Amnesty says, and some were children or very old.
"Some of those killed were

publicly executed," the organisation says. "Others were 'mysteriously killed, the corpse left in public places - beside a main road, in fields and plantations - apparently as a warning to others not to join or support the rebels." Amnesty says Aceh Merdeka

members, many of whom were trained in Libya in the late 1980s, have also committed human rights abuses. It says the officially-sanctioned murder of civilians has

declined since early 1991, but

rejects claims that life in Aceh

has returned to normal.

Hyundai wage dispute talks hit snags posal offered by the company. It was There are growing doubts whether the the first Hyundai company to be subject agreement, reached at the weekend, By John Burton in Secui

EFFORTS to settle industrial action at

Hyundai, South Korea's largest conglomerate, hit new snags yesterday. dashing hopes that strikes among seven subsidiaries and their 40,000 workers may end soon Workers at Hyundai Mipo Dockyard and Korea Flange rejected, by 2-to-1

margins, proposed pay agreements reached between their trade unions and management. Meanwhile, Hyundai locked out workers from the Ulsan plant of Hyundai Wood Industries, which produces furni-

ture and wood products, after union

representatives rejected a wage pro-

to a lock-out during the 53 days of labour unrest.

Little progress was reported in talks at Hyundai Heavy Industries, the ship-building unit that is the biggest subsidiary still on strike, as the company insisted that negotiations be confined to pay demands and refused to discuss reinstatement of sacked unionists.

A scheduled vote yesterday to approve a wage accord at Hyundai Precision & Industry, which initiated the industrial action at the group on June 5, was delayed until today due to complaints that workers had not received a full explanation of the agreement.

will be accepted. Workers at Hyundai Electrical Engi-

neering are also expected to vote today on a proposed accord. A stoppage is also affecting Hyundai Construction

The problems underscore the fact that Hyundai remains a stronghold of labour militancy, although its workers are among the best paid in South Korea. One reason is that Hyundai has concentrated most of its manufacturing in the south-eastern city of Ulsan, which facilitates collective union action.

The government is expressing wor-

ries, however, that the union leadership may be losing control of the workers as yesterday's Hyundai Mipo Dockyard and Korea Flange votes suggest.

Another factor is that the group's "authoritarian management style has often created tensions with its workforce", according to Mr Stephen Marvin, head of research at Jardine Fleming Securities in Seoul. The government has criticised Hyun-

dai for its poor labour relations and it threatens to take action against the company's owners, the family of Hyun-dai founder Mr Chung Ju-yung, once the labour dispute is over. A wage accord was narrowly

approved last week at Hyundai Motor.

S Korea-Taiwan pact signed

By John Burton

SOUTH KOREA and Taiwan yesterday signed an agreement establishing unofficial ties after breaking diplomatic relations last August when Seoul recognised Beijing as China's only legitimate government.

The pact, which was signed in Osaka, Japan, after several rounds of talks, is likely to lead to the lifting of commerctal sanctions against South Korea imposed by Taiwan in retaliation. An import ban was imposed on Korean cars, which amounted to 11,000 vehicles valued at \$110m last year, and air and sea links were suspended. Anti-dumping suits were filed against Korean steel, chemical and petrochemical products. South Koreans seeking to work in Taiwan also faced restrictions.

A deadlock on restoring relations was broken when Taiwan dropped its demand that its offices in Seonl and Pusan bear the name of the Republic of China. It instead accepted the name of Taipei.

It also originally sought to keep all its government assets in Korea, but has now agreed to negotiate directly with China on the ownership of non-diplomatic property, such as state-sponsored schools China took over Taiwan's embassy building in Seoul last year, while Taiwan retained

its office to Pusan. In return, Seoul agreed to recognise the Taiwanese offices as "missions," which suggest they have higher diplomatic status than represen

Publishing and Related Communication Opportunities In Southeast Asia

We are an established publishing company based in Singapore with sales offices in Malaysia and Indonesia. Over the past 12 years of business, we have built up four leading consumer magazines and a regional trade directory, successfully ventured into organising seminars and exhibitions related to our publications, and taken on media

representation of leading foreign magazines and trade exhibitions To establish ourselves as a regional/international publisher, we seek interested companies to jointly publish trade magazines. Our joint venture partners will be responsible for editorial and advertising sales from European and Asia-Pacific countries while we will undertake the production and circulation of the magazines and be responsible for

Asian editorial and regional advertising sales.

We are also keen to represent established publications of exhibitions in Southeast Asia. Our Managing Director will be in London in early August to discuss partnership proplease lax details or telephone Mr Tay. Fax: (65) 2987551. Tel: (65) 2966166.

Bank regulators appeal for urgent action

Congress grapples with S&L funding

By George Graham in Washington

DEMOCRATIC leaders in the US Congress yesterday tried to work out a way to approve the \$34bn (£22.6bn) needed to complete a clean-up of the savings and loan débacle after a plea from top banking regulators for Congress not to welch on the government's "most solemn promises".

The bill would provide a final instalment of \$18bn to the Resolution Trust Corporation, the government company set up to take over and close down or sell off bankrupt S&Ls. as well as \$16bn to float a new deposit insurance fund for the industry.

Congress failed to pass the legislation last year, and the RTC has since been living hand-to-mouth. While the Senate has nassed the hill Democratic leaders in the House of Representatives are unwilling to bring it to a vote unless they win some support from Republicans.

Regulators say failure to provide the money costs the government \$3m a day; without authorisation to absorb the costs the RTC is unable to close down the failed S&Ls in

PRESIDENT Bill Clinton

yesterday launched a pro-

gramme to tighten US immi-

gration controls and clamp

down on smuggling rings that

bring foreigners into the coun-

He asked Congress for \$172m

to hire up to 600 more border

patrol agents and boost efforts

to stop immigrant-smugglers

and intercept smuggling ships

"It's certainly plain to any-

body with eyes to see that the

border patrol is drastically

understaffed. breathtakingly

understaffed," Mr Clinton said.

By George Graham

try illegally.

at sea.

US consumer confidence edged lower in July, following decreases in the two preceding months, the Conference Board said yesterday, AP-DJ reports from New York.

The board's consumer confidence index fell to 57.7 from June's revised 58.6, which was previously reported at 58.9. It said that while the latest decline was insignificant the cumulative loss in the index since the start of the year had been 19 points.

"Clearly, the latest message from the consumer strongly suggests that the economy still fails to show any convincing signs of a vigorous recovery," said Mr Fabian Linden, for the Conference Board.

Mr Alan Greenspan, Federal Reserve chairman, joined by Mr Eugene Ludwig, Comptroller of the Currency, and the acting heads of the Office of Thrift Supervision and the Federal Deposit Insurance Corporation, urged this week congressional leaders to delay no

"Failure to provide timely funding for the RTC can only undermine confidence in the government's willingness to honour its most solemn prom-

He also called for a process

of "expedited exclusion" which

would allow officials to rule

summarily on asylum requests,

instead of allowing asylum-

seekers to stay for months

Anyone trying to smuggle in

aliens would face anti-racke-

teering charges and doubled

prison sentences. In recent

months, there have been a

series of attempts to land ille-

The measures have also been

prompted by doubts about the

effectiveness of US consular

officials in screening visa

There is the recent case of

applicants for terrorist links.

gal immigrants by ship.

while their cases are judged.

the safety and stability of our entire financial system and provide incalculable benefits to millions of Americans not directly involved in the thrift clean-up," they wrote.

The message was reinforced yesterday by members of a commission investigating the causes of the S&L crisis, who said the RTC should immediately be given the money it needs to complete the clean-up. The commission, chaired by

Mr Andrew Brimmer, a former Fed governor, and Mr John Snow, chairman of the CSX transport company, said in its report that although the S&L industry was essentially bankrupt by 1982, the government continued to extend deposit insurance protection while encouraging the industry to spread into ever riskier activi-

At the heart of the commission's recommendations for reform is a proposal to limit federal deposit insurance to separately capitalised institutions, which it calls monetary service companies. These could invest only in low-risk money market instruments. This would reduce the risk of default borne by taxpayers and cut the cost of supervision.

US tightens immigration curbs

Sheikh Omar Abdel Rahman, a

militant Moslem preacher, sev-

eral of whose followers have

been arrested in connection

with the bombing of the World

Trade Centre in New York.

Sheikh Omar is in custody

awaiting deportation proceed-

ings, although he entered the

US legally on a visa issued

Mr Clinton insisted the US

was not seeking to close its

doors to legal immigrants and

would remain "the world's

greatest melting pot". How-

ever, "we must say no to ille-

gal immigration so we can con-

tinue to say yes to legal

after a CIA review.

Fujimori looks set to 'finish the job'

PERUS governing coalition has abandoned an impossible tight impossibly tight race against the clock to get a new constitution promulgated by today, national independence day and third anniversary of President Alberto Fujimori's assumption of office.

Parliamentary debate over a draft of the constitution is unlikely to be complete before mid-August, But the chief innovations - which include allowing the president to stand for a second successive term and the death penalty for convicted terrorists – already look

set in stone. Both changes to the earlier 1979 constitution enjoy the virtually unanimous support of the majority alliance in congress, Cambio (Change) 90 and New Majority, both of which were created to support Mr Fujimori's candidacy. Both changes are almost certain therefore, to become law, unless they are overturued by the referendum which Mr Fujimori has pledged before the constitution is approved.

Many observers in Lima are

convinced that the principal motive behind the militarybacked coup last April, when congress was dissolved and the constitution suspended, was to ensure that Mr Fujimori could stand again. Since Mr Fujimori's earliest days in office, military and intelligence sources have stated their belief that a prolonged period of sta-ble leadership was needed to consolidate the programme of liberal economic reforms begun in 1990.

The new constitution is intended to enshrine those reforms, to "embody very clear and tremendously precise rules

Peru's new constitution will give president the power he seeks, writes Sally Bowen

investors", in the words of Mr Victor Joy Way, Peru's second vice-president and a former trade and industry minister. "We must free economic agents to shoulder responsibility for the development of the country - the state will no ionger interfere nor intervene. simply orientate."
While the new constitution

will be undoubtedly more modern" and economically liberal than its idealistic, socially-aware predecessor, lawyers complain it lacks coherence. Many grandly ambitious articles have been retained because they sound good - or to avoid confrontation with a vociferous parlia-

mentary opposition. Innovations have been tacked on piecemeal.

As the draft stands, the legislative body will be reduced to a single, 120-seat chamber. Representatives will continue to be elected via the traditional - and widely criticised - system of party lists. Reformers had hoped for the introduction of constituency-based elections to increase both regional representation and accountability.

The questions of a second successive presidential term and the death penalty for terrorists have dominated an uninspired national debate, however. Successive terms for the head-of-state has traditionally been viewed with suspicion in Peru and other Latin American countries and is unconstitutional in most.

But the "Fujimori phenomenon" seems to have wiped clear the collective Peruvian memory. Mr Fujimori's domestic prestige and approval ratings, (still around 65 per cent, according to limited urban polls) are uncommonly high for a president past mid-term. The general feeling is that he should be given time to "finish the job".

Mr Fujimori scoffs at the arguments against successive terms. "Why should we follow the traditions of Latin America where corruption and poverty

"faceless" judges in secret military tribunals. Amnesty international recently expressed concern that, with the death penalty approved, "prisoners could be executed...following conviction in military trials which fall short of international standards". A last lament from constitutional critics concerns the enhancement of already wide

reign? We must break with

taboos ... modernise ... look towards France, Spain, the US

introduction of the death

penalty for convicted terrorists also appears to have broad pop-

ular backing. Peruvians

believe that Sendero Luminoso

and MRTA guerrilla leaders,

held responsible for 26,000

deaths and \$22bn in material

damage over 13 years, richly

deserve to die. One leading

opposition congresswoman has

even spoken of necessary

again on a collision course

with human rights organisa-tions. Crimes of terrorism in

Peru are summarily heard by

But the move will put Peru

social cleansing".

and Singapore," he says.

presidential powers, including the right to dissolve congress, and to appoint ambassadors and senior military and other officials without need for congressional ratification.

"This is just what Peru does not need," commented one senior diplomat in Lima. "What Peru should be doing is to strengthen its institutions, not the person of its presi:33 ::-::::

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For constitutional expert Mr Marcial Rubio, one ... will last only as long as Mr Fujimori remains in power, shortly after he leaves it will be drastically changed. But



which will attract foreign. Alberto Fujimori: prestige and approval ratings are unusually high for a president past mid-term

Castro to open up Cuba's ailing economy

By Damian Fraser in Mexico City

PRESIDENT Fidel Castro has indicated that he will pursue further economic reforms to prop up Cuba's battered economy, including a greater opening to foreign investment and permitting Cubans to hold foreign currency.

Such proposals did not constitute "magic formulas", he said, and not all Cubans would benefit. But "we are ready to do everything that is necessary to save the fatherland, the revolution and the triumphs of socialism; that is to

say we will not be dogmatic nor mad". Mr Castro, speaking on Monday, the 40th anniversary of a guerrilla attack that officially marks the beginning of the Cuban revolution, painted a stark picture of the country's economic plight. He said imports this year would be just \$1.7bn, against \$2.2bn last year and \$8.1bn in 1991, as a result of Cuba's collapsing hard currency receipts. Bad weather and fuel shortages caused the sugar crop to fall to 4.2m tonnes this year, leading to a reduction of about

\$450m in sugar earnings.

While the regulation of ownership of hard currency was still under study. all Cubans would be able to use their foreign currency in specially designated dollar shops.

When the new laws were passed, Cuba would introduce a national convertible currency. Mr Castro indicated. Apparently, this will not replace the Cuban peso as the currency of everyday transactions.

The Cuban government hopes that the measures will encourage exiles to send dollars to relatives, who will then

convert the currency, possibly for dollar vouchers. In an effort to hoost such revenues. Mr Castro said he would allow more visits to Cuba from Cubans living abroad Under US law its citizens can give up

to \$300 a quarter to a relative in Cuba. The US State Department said Cuba's decision to legalise ownership of dollars would not affect these limitations. Mr Castro said the government would

encourage "all productive activities and services that generate convertible cur-rencies", especially in tourism.

NEWS: WORLD TRADE

UK group confident of £250m deal despite need for further funds

immigration," he said.

Taiwan PM backs BAe venture

MR LIEN CHAN, Taiwan's prime minister, has approved a plan to support the £250m joint venture between British Aerospace and Taiwan Aerospace Corporation (TAC). Some financial details have yet to be finalised, but BAe said yesterday that for the first time it regarded the deal as a

Mr Denny Ko, TAC's president, nevertheless, sounded a note of caution, saying the securing of further private sector funds required for the joint venture - Avro International Aerospace - could take another month.

return to profitability. It would mean that manufacturing of the RJ range of regional jets would be partly in Taiwan, which is close to the fastgrowing markets of east Asia and which offers lower labour costs.

The venture also offers Taiwan a route into the aviation industry and would let it upgrade its component industry and design and manufacturing capabilities.

BAe had set a July 31 deadline for conclusion of the deal but said it was satisfied with the Taiwanese government's "irrevocable commitment" to the deal yesterday.

Mr Ko said he might yet bave to

visit the UK for further talks with BAe. "I hope the [government's] com-mitment will also be enough for BAe to feel comfortable."

Mr Yang Shih-chien, Taiwan's deputy economics minister, confirmed the government would increase its direct equity holding in TAC from a previously planned 29 per cent to 39 per cent of the company's T\$5.24bn (\$129m) capitalisation. This holding will be through two

bodies; a government development fund, which will lift its stake in TAC from 24 per cent to 29 per cent, and the state-run Chiao Tung Bank, which will raise its stake from 5 per cent to 10 per cent. The China Development Corp, owned by the ruling Kuomintang party will also take a 10 per cent

Mr Yang said the economics minis-try would officially request a local bank consortium led by the Chiao Tung Bank to extend a \$400m secured credit line to Avro's leasing company and \$60m in working capital. TAC still needs to secure about T\$1.3bn in equity inputs from private investors to reach its planned capital-

isation of T\$5.24bn. Mr Yang added that the ministry of national defence would make the resources of its Aeronautics Industry Development Centre available for the



Lien Chan: plan approval

Pacific nations welcome US call for summit

By Victor Mallet in Singapore

PRESIDENT Bill Clinton's plan to hold an informal summit of the 15-member Asia-Pacific Economic Co-operation (Apec) forum in Seattle in November has won widespread support from Asian governments this week, to the surprise of the US and its Asian rivals.

Only Dr Mahathir Mohamad. the Malaysian prime minister, who advocates a more restricted group (known as the East Asia Economic Caucus) which excludes the US. has turned down Mr Clinton's invi-

Most other Apec members, after some initial wavering at a meeting in Singapore between South-East Asian countries and their principal trading partners, have fallen in behind the US.

"I predict it will be a very successful event." Mr Warren Christopher, US secretary of state, told a meeting of American businessmen yesterday. Another US official said there was "strong support and enthusiasm" for the summit

Apec comprises the six members of the Association of South-East Asian Nations or Asean (Singapore, Malaysia,

pines and Brunei), their main Asia-Pacific trading partners (the US. Japan, Australia, New Zealand, Canada and South Korea) and the "three Chinas" (China, Taiwan and Hong

The main problem facing the Apec summit is Beijing's assertion that the leaders of Taiwan and Hong Kong should not attend, as they represent regional economies rather than sovereign states.

The US says Apec, which was launched four years ago and accounts for about half the world's gross national product, will not be protectionist and will facilitate contacts between the Pacific nations.

Dr Mahathir, however,

believes the US will try to dominate the organisation. Under a compromise reached among Asean members at the weekend, the EAEC will become a caucus within Apec but will be able to act independently.

The compromise has left Japan and South Korea uncertain as to whether they should join the EAEC at the risk of angering the US. "We are still somewhat puzzled by how it's going to work," Mr Christopher said of the EAEC compromise.

Air France links with US carrier By Daniel Green

AJR France and Continental Airlines of the US yesterday agreed to co-ordinate their

Both carriers already have links with Air Canada and the new deal creates one of the biggest transatlantic alliances in the airline industry.

Air France and Continental will sell seats on each other's flights and adjust timetables to improve connections between

The deal will also see the two airlines moving into each other's terminals in their main airports at Charles de Gaulle in Paris, and Newark. New

together at Houston, Texas, another of Continental's hubs. The two carriers will link their frequent-flyer incentive programmes, run joint promo-tions and link package tours.

The move is Continental's first collaboration since it emerged from Chapter 11 protection in April this year. It completes a triangular alliance that compares in size with other transatlantic teams such as British Airways and USAir and KLM and Northwest Air-

Continental's revenues last year exceeded \$5bn (£3.3bn) and it serves 197 airports in 38

Air France's 1992 sales were

tries. In May, Air France set up ties with Air Canada along the lines it is likely to follow with Continental. The two carriers now have joint marketing, co-ordinated timetables and through booking to destinations on each other's networks.

228 destinations in 109 coun-

Air Canada had, less than a month earlier, taken a 27.5 per cent stake in Continental as part of the arrangement which took the US carrier out of Chapter 11. It already does maintenance work on some Continental aircraft and has begun flights to Houston, one of Continental's main hub air-

The alliance between Air Jersey. They are already FFr57bn (£6.44bn) and it flies to France, Continental and Air year.

Canada may increase pressure on other European and US car-riers to conclude successfully discussions on closer co-opera-

American Airlines, one of the big three carriers in the US, has been in talks with several European airlines including Air France and Lufthansa of Germany. The Air France, Continental

and Air Canada link, as well as other recent international airline alliances, are a response to the increasing cost pressures faced by the industry. Even though passenger numbers are now recovering, the industry as a whole is likely to show a loss for the third consecutive

Trade marathon gets second wind

By Frances Williams in Geneva

THE four-way tariff-cutting deal at the Tokyo summit earlier this month has succeeded in reanimating the Uruguay Round of global trade talks in Geneva However, real negotiations will not begin until the autumn, trade officials said yesterday.
Mr Peter Sutherland, director general of the General

Agreement on Tariffs and

Trade, will use today's meeting

of the overseer Trade Negotia-

tions Committee to set out

"mile posts" for the negotia-

The 116-nation Round, already three years overdue, must conclude by December 15 when the US administration's negotiating authority expires. The past two weeks have been taken up mainly with clarification of the accord reached on July 7 by the "Quad" nations (the US, Euro-

pean Community, Japan and Canada), to eliminate or slash

tariffs on 18 categories of man-

ufactured goods and make

progress on liberalisation of

tions in the next three months.

to ensure no momentum is lost.

available only at the end of last week.

Quad negotiators have been explaining the deal's implications for third countries, and they and other participants have put down markers for bargaining on market access for manufactures, farm products and services.

However, exporters of farm goods have been disappointed by the slow start to hargaining on measures to open the market for agriculture, where the EC in particular has not been trade in services. Line-by-line ready to negotiate. Agricul-

details of the accord became tural products were not covered by the Tokyo agreement. The hope is that, after consultations with governments, negotiators will return to Geneva at the end of August

ready to deal across the whole range of market access issues. They must also tackle outstanding differences in the Uruguay Round draft rules package, where the US has raised a host of objections covering, among others, antidumping, textiles, intellectual property, and the creation of a powerful multilateral trade

NEWS IN BRIEF

ABB wins Indian locomotive deal

ABB TRANSPORTATION Systems, part of the Swiss-Swedish engineering group, has won a deal worth about \$200m (£133.3m) to transfer mainline electric locomotive technology to Indian Railways, Andrew Baxter writes from London.

The deal, signed with India's Ministry of Railways, will be largely financed by the Asian Development Bank and covers technology transfer and delivery of 30 locomotives. The 10-year agreement means India will become the first Asian-

country to have three-phase drive locomotive technology, incorporating sophisticated electronics and microprocessor It is the first time ABB has granted a licence outside the company for the three-phase drive technology. A three-phase

motor does not need a commutator, is lighter than conventional

electric motors and more economical. Chipmaker files complaint

National Semiconductor, the US chipmaker, has filed a complaint with the US International Trade Commission against Mitsubishi Electric of Japan. The complaint relates to a patent infringement suit also filed by the US company, Louise Kehoe reports from San National charges that Mitsubishi's semiconductor products

infringe several broad patents covering basic semiconductor technology: The complaints were filed against Mitsubishi after exhausting all possible negotiations for a cross-licensing agreement," National said. US chipmakers, including National and Texas Instruments,

which hold several of the earliest patents on semiconductor technology, have over the past few years increased the royalty payments they demand from competitors for licensing patents. They are also turning more frequently to the FIC in patent

National is asking the ITC to halt imports of semiconductor products that allegedly infringe its patents.

Japanese cosmetics dispute

Kawachiya, a Tokyo-based discount retailer, has taken Shiseido, Japan's leading cosmetics maker, to the Fair Trade Commission for denying the retailer shipments of the company's cosmetics, Emiko Terazono writes from Tokyo. In a complaint filed yesterday with the FTC, the country's

anti-monopoly watchdog, the retailer claimed Shiseido's actions

were intended to stop the discounting of its high-grade cosmetics. Shiseldo said Kawachiya was wholesaling cosmetics, rather than selling to retail customers. Japan's cosmetics industry has maintained a tight grip on retail pricing through affiliated wholesalers and retail networks. Although resale price maintenance of cosmetic products was reduced to 24 items last year, retailers have continued to sell

products at the manufacturers' suggested prices due to the fear of

Bulgaria rings the change

Bulgaria's telecommunications network is to be upgraded for business users by Telecom Netherlands, under a joint venture with the Bulgarian state telecommunications company signed yesterday, Andrew Adonis reports from London.

Telecom Netherlands will install and operate an "overlay business network" to provide an enhanced service for companies in or near Bulgaria's eight largest cities. International traffic will be routed via a satellite connection between Sofia and the Netherlands, established by Telecom Netherlands last October.

When completed, the network will have a capacity of about 10,000 lines. Bulgaria has one of eastern Europe's better telecommunications systems, with about 25 lines per 100 people.

Export fears raise pressure for interest rate cut

PRESSURE for a cut in UK interest rates increased yesterday after a report from the Confederation of British Industry warned that weakening export markets in continental Europe put the recovery at risk.
The CBI's quarterly survey of

manufacturing industry was less positive about growth prospects than three wonths ago and said companies remained cautious about stepping up investment due to uncertainties about demand.

The tone of the survey has been

supported in recent weeks by confi-dential assessments of business con-ditions by the Bank of England and the Department of Trade and Indus-try, which have highlighted the threats to an upturn from export fragility and low UK demand.

These reports, part of a growing effort by UK policymakers to pick up insights about economic fluctuations from the industrial world, have given a strong hint to the Treasury that a cut in interest rates might be needed to put a firmer platform under the recovery.

In its regular monthly monetary report, the Treasury highlighted

worries about the deterioration in the continental European economy while painting a relatively bright picture about UK prospects. It said: "Activity in the main con-

tinental European economies seems to have been flat in recent months, and concerns over the prospect for [continental European] recovery have increased."

The report - based on the Bank of England's network of contacts with some 3,600 companies around Britain said, however, that the trend in UK retail sales was strongly upwards, with other indicators pointing to recovery.

Many economists believe Mr Ken-neth Clarke, the chancellor of the exchequer, is weighing up a 1 percentage point cut in base rates to 5 per cent, possibly to compensate for an increase in taxation in the November Budget to counter the deterioration in government borrow-

This view was behind a switch out of sterling by investors, causing the pound to fall 2 pfennigs against the D-Mark to close last night in London at DM2.57.

Against the dollar, the pound shed more than 1 cent to close at \$1.49, while on the London stock exchange

share prices had their best day for two and a half months on general bullishness about easier borrowing conditions across Europe. Partly buoyed by theories that the German Bundesbank might cut interest rates at its council meeting tomorrow, the FT-SE 100 index of leading shares

closed up 35.2 at 2,879.4. The CBI's survey, a closely fol-lowed indicator of UK economic trends, showed that manufacturers' order books had strengthened in the past four months by the largest amount since 1990, clearly indicating an upturn.

But while underlining that infla-

the report indicated that the sub-stantial growth in manufacturing output and exports in the first six months of the year might not be sustained in the second half.

Pinpointing the CBI's concern that by the end of this year capital spend-ing by manufacturers on plant and buildings will be about a third down on its peak in 1990. Mr Howard Davies, the CBI's director general said recent economic trends were "a matter of concern for the sustainability of the recovery".

Package recycling campaign ordered

By Bronwen Maddox. Environment Correspondent

The UK packaging industry must draw up plans for recycling between 50 per cent and 75 per cent of all packaging waste by the year 2000, the government said yesterday.

The move would make a "significant contribution" towards the government target of recycling a quarter of household waste by the end of the century, ministers argued.

The proposals drew a mixed response from industrialists and environmentalists, after the recent crisis in the German recycling scheme. German households have been enthusiastic in sorting their rubbish, but industry has been less keen to use recycled material, and mountains of unwanted plastic waste are

growing steadily higher. Mr Cameron Mclatchie, chairman of British Polythene Industries, one of Europe's largest polythene film producers said yesterday that the government's emphasis on recycling household waste was "totally unrealistic - it does not make environmental or economic sense, although it is politically easy to tell people they should recycle - it's what

they want to hear". He added that "we are not making a lot of money" recycling industrial plastic waste at the moment "and we not prepared to invest further until it omes profitable".

Friends of the Earth criticised the lack of statutory targets in the measures. However Mr John Gummer, environthe industries concerned cannot satisfy as by Christmas that they are committed to achieving the objectives...we will need to move towards a legislative approach".

Mr Gummer is inviting senior packaging industry figures to produce plans within five months for reaching the new targets. He has stressed that he wants to avoid the "alarming imbalance in some [European] schemes...between what is collected and the ability to re-process it". Some industrialists and con-

sultants also questioned whether recycling could be environmentally damaging because of the extra transport and energy costs.

British Steel Tinplate, the division of British Steel which makes steel for steel cans, welcomed that proposals but said we are concerned that the financial responsibility should not be placed solely on indus-

Wind of change puts fishermen on collision course

Alison Maitland on why an EC code prompted judicial review

ing across Newhaven harbour on the south coast and most of the port's trawlers are lying idle. Strong winds in the English Channel have put paid to another morning's fishing. It's a scene which helps to explain why fishermen are locked in bitter conflict with the UK government over the future of their industry.

This autumn the National Federation of Fishermen's Organisations (NFFO) will ask the High Court, through a judicial review, to block the introduction of new rules designed to conserve fish stocks. The rules, implementing an ECwide agreement on cutting capacity, mean that boats over 10 metres long will be limited to the same number of days that they spent at sea in 1991.

The NFFO says a typical trawler spends about 180 days at sea and this could be cut to 158 days over the next three years under the new rules. reducing a crewman's wage of £15,000 by up to £3,000.

The fishermen say the unpre-dictability of the British weather adds to the injustice of being forced to tie up their boats for part of the year. "A great deal of the UK fleet is controlled by the weather," says David Scott, NFFO president and chairman of the New-haven fishermen's co-operative. The best fishing months in Newhaven are September to December, but if trawlermen saved their quota of days until then, only to be stymied by the gales, they would have to risk dangerous seas or be left with unused days and less fish.

help reduce the UK's fishing



PRICES have tumbled due to cheap imports from non-EC countires, putting pressure on fishermen, and helping to pash them into confrontation with the government

end of 1996 to preserve fish supplies. EC officials say cod is particularly hard hit, with North Sea breeding stocks at a record low of about 90,000 tonnes against a sustainable level of 150,000 tonnes.

Fishermen say they have no quibble with the principle of conservation. But this legislation has spurred them to blockade ports and organise mass lobbies of parliament.

If the rules take effect, they

will be forced to flout them, says Mr Scott. "No way will they ever conform to being tied up. There will be head-on con-Their main complaint is that

other EC fishermen do not face such restrictions. "We'll have The rules were designed to UK vessels tied up and what fish at the start of the year, at Greenpeace, says policing they don't catch will be caught capacity by 19 per cent by the by the other member states, so sia, Iceland, Poland and Nor- problem. Better monitoring of

it really won't do anything for conservation," says Mr Scott. He is referring particularly to French and Belgian Channel fishermen. But EC officials point out that Dutch fishermen, the main catchers of sole and plaice in the southern North Sea, have for some time faced limits on the days they

can spend at sea. The NFFO, which represents 6,000 fishermen in England, Wales, N Ireland, and the Channel Islands, also argues that costs such as insurance, harbour dues and boat maintenance will still have to be paid even though income may drop. Fishermen are already feeling badly squeezed by the 15 to 30 per cent plunge in the price of when cheap imports from Rusway flooded the EC market. In tandem with its legal

fight, the NFFO is drawing up an alternative package to put to ministers in September. It includes larger mesh sizes for nets, bigger landing sizes and escape panels in trawlers - all designed to prevent juvenile fish from being caught. Gillian Shephard, the agri

culture minister, called for common international action this month, warning that without it "there will be no fish for anyone to fish, no jobs for any fishermen and no security for any fishermen's families.' But conservationists are

partly on the fishermen's side over the tie-up rules. Mary Munson, fisheries campaigner the seas is at the heart of the

landings and inspection of boats at port by all EC states is essential, along with measures such as the European Commission's proposal to track boats by satellite, she says.

UK fishermen, suspicious of their European competitors, claim two hidden agendas: that the EC wants to reduce UK capacity to make way for the large Spanish and Portuguese fleets, and that Britain is intent on forcing its fishermen out of the industry without having to compensate them.

Ministry officials agree the choice of the controversial "tie-up" system was partly based on cost, although it is also seen as more enforceable than the conservation mealarge-scale programme to pay fishermen to stop fishing would be more than the Treasury would accept.

The government has already announced a three-year £25m programme, which it hopes will reduce the fleet by about 5 per cent. The UK has 11,000 vessels, of which 3,500 are over 10 metres. The fishermen and their supporters in parliament want a programme worth at least £50m.

Introduction of the tie-up rules has been postponed from October to next January to allow for wider consultation. If the NFFO wins its High Court action, the government may be forced back to the drawing board. Other member states, sures favoured by fishermen. facing the same pressure to cut The main alternative to their fleets, will watch the outrestricting fishing days - a come with interest.

Compromise

Britain in brief

S&P queries

Standard & Poor's, the leading

US credit rating agency, has questioned the quality of the

financial security of the

Lloyd's of London insurance

tainty regarding Lloyd's to apply a specific rating, but the

insurance market does not

appear to offer the highest level of security," said Mr Gardner, managing director of

S&P's insurance ratings ser-

He added: "All we are saying

is it is not triple-A any more. There is no danger whatsoever

f Lloyd's ceasing to to trade."

S&P has not assigned Lloyd's a rating on its ability to pay claims as it did not have

access to unpublished data.

Lloyd's losses amount to

more than £6bn in the last five

vears, while the market's capi-

tal base has fallen from

£11.1bn to £8.7bn since 1990.

Lloyd's recently reported its

worse ever annual loss of £2.9bn for 1990.

Ministers open

to legal action

In a landmark constitutional

ruling the House of Lords has

decided ministers of the Crown

are not immune from proceed-

Five law lords ruled that Mr

Kenneth Baker, former Home

Secretary, was guilty of con-

tempt in his official capacity,

but not personally, over the

deportation of an asylum

seeker in 1991 in defiance of a

The law lords rejected the

Home Office's claim that there

was no power to enforce the law by injunction or contempt

proceedings against a minister

of the Crown in his official

court order.

ings for contempt of court.

"There is too much uncer

strength of Lloyd's

hint on Nadir Northern Cyprus has given its strongest indication to date that it may be prepared to abandon its previously uncompromising protection of Mr Asil Nadir, the fugitive former Polly Peck chairman.

The north Cypriot authoriing of the Turkish government, have invited senior officers of the Serious Fraud Office to the island without any apparent diplomatic 'strings' attached.

Previously the SFO had argued that it was unable to pursue its investigation of Mr Nadir on the island because the local authorities and Ankara were insisting on a formal diplomatic exchange. This would have implied British recognition of Turkish sovereignty over northern Cyprus which the UK refuses.

Nuclear Electric to shed 2,000 jobs The company said vesterday

By Michael Smith

NUCLEAR ELECTRIC, the state-owned electricity generator, said yesterday it expected to shed up to 2,000 jobs, more than 15 per cent of the total. this financial year as it disclosed an operating profit for 1992-3 of £661m. The staff reduction, the big-

gest annual employment fall proportionally since the company was formed three years ago, comes as the company prepares for a government review of nuclear power which Nuclear Electric hopes will lead to privatisation. Mr John Collier, chairman,

said any privatisation decision

rested with the government.

However, he said, the company's commercial success would soon mean that a move out of the state sector would soon be seen as feasible and desirable.

Environmental groups said the results for last year were misleading. Mr Clive Bates, of Greenpeace, said that without £1.3bn from the nuclear levy, paid by electricity consumers, Nuclear Electric would have made a loss of £619m. Nuclear Electric, which oper-

ates the nuclear power stations in England and Wales, says the levy is to cover problems inherited from the Central Electricity Generating Board, from which it was formed three years ago, but Mr Bates said part of the subsidy was

being used to prop up the on going business.

Nuclear Electric plans to reduce staff in the current year to between 9,300 and 9,500 by next March, compared with 11,377 at the start of the financial year four months ago and 14,164 when the company was formed in 1990.

A staff reduction of 1,300 in the year to March 31 helped the company improve operating profits by 37 per cent from last year's \$482m.

Also influential was the radical improvement in the performance of advanced gas-cooled reactor stations which Nuclear Electric - and the CEGB before it - have struggled for years to make perform at full efficiency.

all AGRS were 100 per cent available for large parts of the winter. This enabled it to increase its share of the electricity market by 14 per cent to 55 terrawatt hours and win 21.6 per cent of the electricity market in England and Wales, a 3 percentage point improvement. Mr Bob Hawley, chief executive, said he expected his com-

pany to overtake PowerGen as the second largest generator in 1996. This would become possible after the Sizewell B power station in Suffolk on the English east coast, which Mr Hawley said was on budget and eight months ahead of schedule, starts producing elec-

faces inquiry on Maxwell scheme

By Norma Cohen,

THE Securities and Investments Board has launched an inquiry into a transaction between Goldman Sachs, the US-based investment firm, and a pension scheme formerly controlled by the late Mr Robert Maxwell. decision by the Securities and Futures Authority, the self-regulatory body overseen by the SIB and which has primary responsibilty for Goldman Sachs' UK operations, that it

New York, and was therefore technically outside the jurisdiction of UK regulators.

merits further UK inquiry". It is believed that the SIB has learned that the transaction was cleared and settled in London, which could make it subject to UK regulatory rules. If the SIB decides UK regulators do have jurisdiction over the transaction and Goldman Sachs is found to have

The inquiry relates to a purchase of 125m shares of Max-well Communications Corporation from the MCC Works Pension Scheme in April 1991 to two Swiss trusts established by the late Mr Robert Maxwell. Goldman Sachs acted as agent in the sale on the orders of Mr Kevin Maxwell who ordered payment for the shares to be made not to the pension schemes but to Bishopsgate Investment Trust, a company representing Maxwell family private interests.

N Ireland to receive half of £2bn EC aid funding

eseright. Mr Tim Sainsbury, the indus-

try minister, said in a Com-Northern Ireland, Merseyside because the regional gross domestic product of these regions is 75 per cent or below

Although there is no EC check on how the funds are spent, structural fund regulations commit the UK govern-

to be published in the autumn.

on arms policy Lord Justice Scott, leading a public inquiry on UK trade with Iraq, has clashed with a senior government official over the apparent lack of public

Scott clashes

accountability on arms policy. Questioning Mr Ian Blackley of the Foreign Office during the inquiry, the judge said that government documents indicated a mistrust within Whitehall of the public which had led government to restrict the information made available to parliament on defence exports. The issue emerged as the judge questioned Mr Blackley on why as assistant head of the Foreign Office's Middle East the export of machine tools made by Matrix Churchill and other UK manufacturers in spite of knowing that they

Auditors fail to halt inquiry

were in breach of the govern-ment's guidelines.

Accountants Price Waterhouse failed in a court attempt to halt a disciplinary inquiry by the Institute of Chartered Accountants into the firm's role as auditors of the collapsed BCCL, the corrupt international bank.

Package tours to attract 8m

Almost 8m people are expected to take package holidays this year, bringing demand back to 1989 levels, said Lunn Poly, the UK's largest travel agency.

Major has more to worry about than words

URPRISE, surprise. Mr John Major is a human being. Publication of the prime minister's off-the-cuff private conversation with a television journalist has provoked the inevitable synthetic horror from some in the press. My goodness, Mr Major occa-

sionally uses four-letter-words. (Journalists and their editors never, ever swear). He is fed up with some of his cabinet colleagues. He is scathing about the has-beens and never-hasbeens on the Tory backbenches. He knows that he is referred to as a wimp. Those who take the trouble to study his conversation with

Mr Michael Brunson of ITN, inadvertently recorded and later published in full by the Daily Mirror newspaper, will see the sort of exchange which occurs every day at Westminster between journalists and senior politicians. Mr Major swears a great deal

less than some of his cabinet. He is kinder about his colleagues than some of them are about him. He is far too sensitive about what journalists say, but he can occasionally

make fun of himself. to him for more than a minute confidence has begun to

Philip Stephens says the Christchurch by-election result is a bigger threat than the PM's indiscretions

impressive in private conversations than when he is in front of a camera or on a podium. He makes no secret of his bitterness towards those who have used the conflict over Maastricht to undermine his political authority. He feels hemmed in by the combination of a small majority and the burning resentment of the Thatcherite dispossessed. The label "bastards" was pinned on these embittered souls rather than on anyone in particular in the cabinet.

His unguarded comments do reveal some of his weaknesses his reluctance, for example, to sack errant ministers. They have raised eyebrows also among those of his colleagues who have been admonished for speaking too freely to the

By and large, however, the episode confirms the view of those insiders who have been saying for some time that as the Maastricht battle has As anyone who has spoken drawn to a close Mr Major's

or so knows, he is more return. He is said to be sharper in cabinet committee meetings. less tolerant of the meandering debate which clogs up the Whitehall machine. He is trying to be himself

again. Sir Gordon Reece, the man who built Lady Thatcher's prime ministerial image, no longer pays his weekly Sunday evening visit. Mr Major has even been seen pulling out his election soapbox to address informal gatherings at No 10. It would be nice then to say that, now with Maastricht over

and the public offered a glimpse of the prime minister's more assertive inner self, his abysmal standing in the country might begin to recover. Sadly a few more unpleasant realities are about to intrude.

Unless the electors of Christchurch have been engaged in a gigantic and inexplicable confidence-trick, Friday morning may see the Conservative party waking up to the biggest by-election defeat in post-war history. Ministers insist it has been

well-discounted. The summer

recess means fewer of the awkward squad on the Tory backbenches will be around to snipe at the prime minister from radio and television stu-But the anticipated defeat

will reverberate through the already-disgruntled, and in some cases openly rebellious, local party associations. The October conference, with revolts looming over the imposition of VAT on domestic fuel, on law and order, on

Europe, and on much else threatens to be what one (indiscreet) senior minister terms "a wretched affair". If that fear is realised the buck will stop with a prime minister whose reputation for niceness was replaced some time ago with one for weak ness. The party faithful, as much as the country at large, want that indefinable quality

or lack or it - Mr Major's future will depend during the winter. They also want a sense of

called leadership. So do the

Tory MPs upon whose nerve -

direction. The prime minister has failed to articulate a coherent programme for his govern-ment. After 14 years in office the promise of a crackdown on crime and a burst of deregulation is not enough.

The anti-Europeans alone cannot topple him. The danger is that the uncommitted centre of the Tory party at Westminster is losing faith in his lead-There are ideas around in

Downing Street for a new prospectus. Sustaining an investment-led economic recovery, rebuilding industrial competi tiveness and a linked drive to revitalise education and training policies are among the themes. But the prime minister has yet to put a thread through the beads. An unpopular November budget will limit his room for manoeuvre. Legislation to allow higher British contributions to Brussels will give the Euro-sceptics the opportunity to launch another

The odds are that his unscripted outburst last week will do him no harm among the voters. It might even do him some good. But either way Mr Major has more important

Goldman Sachs

estments Correspondent

breached UK securities rules, the SIB could order it to pay The move comes in spite of a £56m to two pension schemes. It could also levy a fine. did not consider disciplinary action necessary because the pesnion scheme transaction because it had been booked through Goldman Sachs in

But the SIB has told the Commons Social Security Committee that it had "come across a point which it does believe

NORTHERN Ireland will

receive more than half of the £2bn worth of European Community funding allotted to help the UK's poorest regions over the next five years, writes Paul

mons written answer yesterday that Northern Ireland would receive £1.04bn, with £690m going to Merseyside and £260m to the Highlands and Islands. EC ministers last week decided how to apportion the Community's structural funds between the 12 member states. The UK receives funds for

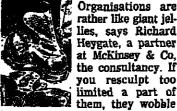
and the Highlands and Islands the EC average.

ment to spend a sum which is at least 25 per cent of that provided by the EC. The poorest regions are classified 'Objective One' in EC jargon. A map of regions classi-

fied 'Objective Two', because they cope with industrial decline and are eligible for other EC structural funding, is

economy

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rather like giant jellies, says Richard Heygate, a partner at McKinsey & Co, the consultancy. If you resculpt too limited a part of them, they wobble

back into their old form. But if you try to remould too much at once, the whole effort becomes unmanageable and they collapse into a quivering heap. The jelly may even become rock-solid and resistant to

further reshaping. Heygate's simile is imperfect: jellies seldom wobble back into place when tampered with. They usually emit rude noises, and topple sideways. But it does give a taste of why many companies are finding it so hard to succeed at the "re-engineering" of business processes - or what he calls "core process redesign". It also helps explain why a widespread chorus of rude and cynical noises is already bursting forth in the US and Europe about the fashion for re-engineering.

James Champy, co-father with Michael Hammer of the re-engineer ing concept* and chairman of CSG Index, a McKinsey rival, puts the problem in more down-to-earth terms. Many re-engineering exercises fall flat, he says, because an organisation's senior managers "do not really have an appetite for discontinuous [radical] change, and all the pain that goes with it. Many do not appreciate the degree of change required - not just in business prosses, but in managerial behaviour and organisation structure.

These are some of the reasons why Champy says that only 5 or 10 per cent of the companies which say they are "doing re-engineering" actually are - even though he says the rest will have to follow suit over the next five years "or else they'll be out of business".

"The term re-engineering is misapplied widely - almost to any sort of change programme". Champy complains. People even mistake it for "downsizing" - laying people off. At best, says Heygate, "what all but a few companies are doing is really just total quality manage-- fixing certain processes from the bottom up. So it's not sur-prising that well-publicised gains in individual processes are failing to be translated into dramatic improvements in the performance

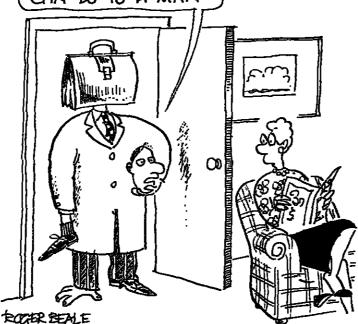
of the whole organisation". CSC Index and McKinsey probably have more experience in process redesign on both sides of the Atlantic than any other global consultancy, except possibly Gemini. Some of the Boston Consulting Group's extensive work on "timebased competition" is also re-engineering under another name.

CSC Index and McKinsev may be arch-rivals, but they concur reason-

Christopher Lorenz examines the misunderstandings and challenges surrounding process re-engineering

Sculptors in jelly

GO AHEAD - TAKE A GOOD LONG LOOK AT WHAT CORPORATE RE-ENGINEERING CAN DO TO A MAN



ably closely on the main points where companies are tending to go wrong with re-engineering (or "core process redesign").

Champy's checklist of re-engineering "do's" and "dont's" is dauntingly long. In addition to those already mentioned, he says failures occur when top management neglects to redefine clearly what he calls the organisation's future "operating model", the extent to which its competitive edge needs to come from superior customer service, manufacturing efficiency, or innovative products and services - or a mixture of all three. McKinsey consultants call this a company's "value proposition": a statement of the distinctive value it proposes to deliver to customers.

From this should flow an analysis

of which business processes are "core" to its competitiveness, and which therefore need the most urgent attention. "Too often re-engineering addresses non-critical elements of the business", agrees David Hall of Boston Consulting

Management may also harbour inadequate ambitions for the organisation's performance in its core processes, continues Champy. For re-engineering to have a chance of working, he says, a series of specific targets must be set for increases in market share, quality and service standards, and for reduced costs and capital. These targets must be enumerated and articulated in a way which challenges the organisa-

tion effectively. Champy sees other snares - failure to grasp the need for the organisation's management style to

tants busy", he says.

Champy's advice is augmented by

tion. For a redesign to be successful, the chief executive and several other senior managers must devote up to half their time to it, for its

 Inadequate urgency and stamina. Between a third and half of the total performance improvement should be deliverable in the first six

core processes" (as Xerox did at one stage), this is a strong warning signal. Most businesses can be broken into three to five core processes (Xerox now lists only seven); any further subdivision means big crossfunctional performance improvements may be missed.

"change management" programmes, Hagel's target of completion within three years looks overoptimistic for anything more than the redesign of a single core process; most companies have found from bitter experience that it takes far longer than that to accomplish successfully a broad programme of radical change.

"to learn how to do big change fast", says Champy. Disarmingly, he admits that consultants have almost as much to learn as clients. See Re-engineering the Corporation, Nicholas Brealey, £16.99. ** Published in The Case for Core

Process Redesign, McKinsey & Co. 74 James's St. London SW1A 1PS. This concludes the series. Previous articles appeared on May 24, June 2,

11. 18, 24, July 5, 12 and 23.

change entirely, from command and control to empowerment; and the tendency to get waylaid into "mapping" all the organisation's existing processes before re-engineering any The mapping snare may seem rel-

atively trivial, but it "creates a lot of useless work that delays you from getting on with what needs to be done - sometimes for years", says Champy. He blames the failure of a big IBM re-engineering exercise several years ago partly on this tendency. Process mapping is "an invention of the consulting profession to keep a lot of junior consul-

John Hagel, a colleague of Heygate's at McKinsey, who has produced one of the most useful checklists of tips about "keeping core process re-design on track" . He lists a string of "red flags" which provide early signs that something is going wrong. They include:
• Inadequate management atten-

entire duration;

to 12 months of implementation; such "early wins" are key to sustaining the effort's momentum. But the rest may take two or three vears to achieve. • Inadequate focus. When a company says "we've defined 40 or more

By the standards of conventional

The challenge of re-engineering is balance sheet had a £500,000 hole in it.

ERT MAXWELL GROUP TRADING

mis-statements of creditors, rather than challenged.

buy-in, but it needed some

Pizza to stay with extra tenacity

A bankrupt company is every manager's nightmare. Ian Hamilton Fazey on how one man survived

f Stateside Foods ever becomes grand enough to merit a coat of arms, Roy Goodall has his Latin motto ready - nunc etiam adsumus, meaning "we are still

here.' The English version has been his standard phrase to customers inquiring after Stateside's corporate health during the past 18 months. It lost £1.65m during 1990 and 1991, scraped through to break even last year, but is forecasting £526,000 profits for 1993 on projected sales of £5.5m. The company makes chilled

pizzas for half a dozen supermarket chains at its factory in Haslingden, Lancashire. Checks on its health followed lay-offs, a withdrawal of overdraft facilities by its bank and a whispering campaign by some competitors in the UK pizza makers' war for supermarket shelf

In the jargon of corporate finance, the company is a bimbo - a buy-in-management-buyout. In September 1991, Goodall bought into a management-buyout gone wrong. It needed his expertise as a former big-company general manager and, before that, a marketing man.

The company had been bought by its management two years before, but inadequate controls had seen rapid sales growth offset by deepening trading losses. Goodall's career had plateaued with middle age. He and his wife decided to do something on their

own and opted for Stateside. But, as Goodall told a CBI-Grant Thornton north-west regional conference last month, a nightmare was about to begin. After three months, he upgraded the quality of its advisers from the "man and a dog" level his predecessors had been content with and discovered that the

Over-optimism had led to debtors, stocks and assets which the previous auditors had ticked, The accounts had looked

satisfactory at the time of the

hands-on experience of Goodall's type to make the realistic assumptions that would pierce the facade.

As the reality sank in, he realised he was in up to his neck in a hankrupt company. In the days between Christmas and New Year, he told his bank. The business was originally founded in the Midlands and the bank was 170 miles away. He and the manager hardly knew each other. Facilities were immediately withdrawn. "I certainly don't blame them," he says. "I would have done the same.'

An interview followed with an insolvency practitioner which made Goodall feel much better. He was told he was legally obliged

Cheap audits cannot be worthwhile if they merely comply with legal requirements and do not reveal the company is heading towards bankruptcy

to act in the best interests of Stateside's creditors. Here was a dilemma. Closed down, Stateside's assets would not fetch enough to pay everyone off, but the company was by then trading in profit on a day-to-day basis and he believed its sales forecast was healthy and realistic, with a firm contractual base.

The creditors' best chance of getting their money was for Stateside to carry on trading without incurring more debt, as this would have been illegal. The main creditors took the point and converted what they were owed into medium-term loans, bolstering the balance sheet and taking pressure off cash flow.

Sales were factored, so that 80 per cent of revenue was immediately guaranteed each week and supplies could be bought on a pay-as-you-go basis. "If you want to see just-in-time practised as an art form, we are it," Goodall

The payroll had already been.

slimmed from 80 to 34. He told everyone what was going on. asked for commitment and co-operation - and Stateside eingerly started trading its way out of the nightmare.

Confidence grew with sales, and Stateside made an important capital purchase – a second-hand burglar alarm, bought for cash, after a spate of pizza robberies. Next came a Tannoy and music system to bolster morale on the production line.

By this time last year, suppliers and - encouragingly - would-be suppliers resumed talking about credit. Sales grew and Stateside achieved a £200,000 trading profit last year, although this was reduced to break-even, pre-tax, by finance charges. The company now looks like surviving. Two prospective buyers have already been turned down. Sales, production and profits are rising

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BEREIT

weekly. Goodall is confident enough to talk about his experience and pass on what he hopes are the lessons. The 60 company owners and their advisers at the conference - on why some companies break through to big growth while others do not listened spellbound.

Tenacity, commitment and realism were some of his ges. Others concerned simplicity of vision, hard work, consistent quality of product and making the best use of people. "The majority of venture capitalists and bankers only look at the balance sheet and past performance," he said.

"The emphasis is on the past, which usually undervalues the business and most certainly undervalues the people. Surely, sustainable profits and earnings per share are what really count." He stressed the need for good

rofessional advice, even though this might cost more. Cheap audits cannot be worthwhile if they merely comply with legal requirements and do not reveal the company is heading towards bankruptcy. Advisers should add value.

offering constructive criticism to ensure accounts reflect reality.

DOING BUSINESS IN RUSSIA?

Save time, effort and money at the start

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- Enables you to select the most suitable legal structure for an enterprise
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Much of this information is simply unavailable elsewhere and will be of real practical everyday use to anyone intending to do business in Russia, as well as legal, financial, accounting and other

The Guide to Registering Companies in Moscow is available exclusively from Financial Izvestia to order your copy, see below.

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Wednesday July 28 1993

Contractors cash in on battle to keep down costs

Organisations in the public and private sectors are increasingly buying-in specialist services - or "outsourcing" - allowing them to cut costs and concentrate on their core business activities, reports John Willman, Public Policy Editor

Buying-in services as a better way of managing resources is a managing resources is a management idea whose time has

It comes in many forms; outsourcing, contracting-out, facilities management, market-testing, compulsory competitive tendering, interim manage-

But whatever the label, it is steadily spreading throughout business and industry, and into the public sector. And a host of new and established companies see interesting opportunities for growth in selling services to private and public sector organisations.

In its various guises, the underlying idea behind buying-in services is the same.



Sir Peter Levene, Efficiency Adviser: overseeing progress in

Organisations should concentrate on their core activities and buy in other services they need from specialists. Good resource management means that they should "stick to their

knitting," as the business schools would put it. In one sense, there is nothing new in the idea. Since the dawn of capitalism, business has functioned through the division of labour. Factories buy raw materials from mining companies, components from specialist manufacturers, and distribute their products using transport contractors.

Initially this division of labour was between different steps in the chain of production. But increasingly, there has been a division of labour within each step in the chain.

A car-maker, for example, will contract out support services necessary for the smooth running of the factory such as catering, cleaning and security. Making sandwiches and employing part-time cleaners require different skills to carmaking, and specialist companies have sprung up to supply

What is new is that this process has recently gone much further, as companies increasingly buy in services which are ciose to the core of their business. It is no longer low value-added services which are contracted out: highly skilled functions central to business success are now increasingly supplied by specialist contrac-

For example, information technology has become increasingly the preserve of the specialist, with many non-IT companies finding it is no longer sensible to try and provide all their needs in-house. They may find it more convenient to have their IT function staffed by an outside facilities management contractor. Or they can go for outsourcing, buying in all their IT needs from a company which can offer leading edge technol-

ogy and flexible capacity. Now outsourcing is going beyond IT, reaching right into the heart of businesses by pro-viding personnel, training. accountancy, office services even frontline staff for service organisations. Facilities management can involve contracting out the running of an entire plant or office facility to a specialist who may in turn sub-contract much of the work. Interim management can sup-

ply top managers to fill temporary vacancies or drive

through special projects
A good example of the extent to which core business functions can be contracted out is provided by IBM's UK national call management centre at Havant. The centre's 100 operators handle 27,000 calls a week from IBM customers requesting computer maintenance. Providing a responsive, highquality service is central to the

company's image. Yet the centre is staffed almost entirely by personnel supplied by Manpower, the recruitment specialists. Manpower recruits the staff, trains them and remains their employer. Indeed, Manpower managers fill five of the nine places on the centre's management committee.

According to Mr Mike Coleman, the centre's manager, the arrangement gives him flexibility and keeps costs to a mini-mum. And although the key frontline staff are not his employees, the partnership with Manpower allows him to offer the quality of service he regards as essential if the centre is to win new call-handling

Now well-entrenched in the private sector, buying-in services is spreading throughout the UK public sector.

Once again, the process started in support services, with compulsory competitive tendering in the health service, local government and the civil service. During the 1980s, cleaning, laundry, catering, security, buildings maintenance, waste removal, reprographics and many other mainly blue-collar functions were contracted out.

In some cases, contracts have been won by the existing staff, bidding as an in-house team. However, the in-house teams have had to form themselves into direct labour organ isations, re-organised to become competitive in the market-place. In local government, they are set targets for rates of return on capital, so that they do not take undue advantage of their control of the existing assets.

Thus, even when the in-house team wins, the pres-



William Waldegrave, the UK's public services minister: looking for cost-savings - see page 2

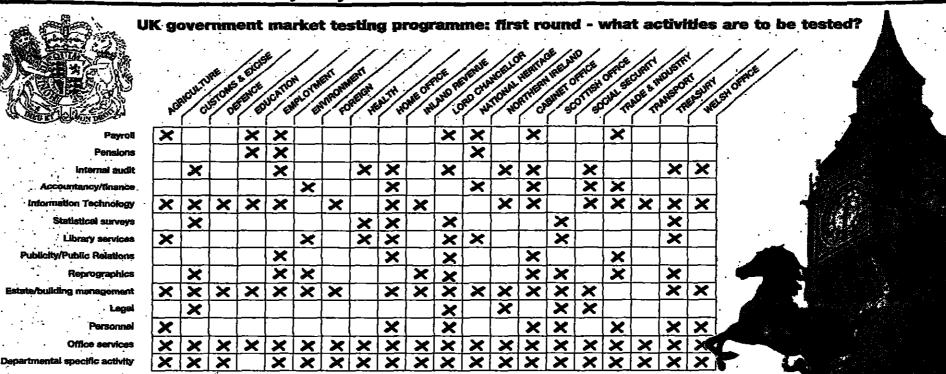
sures of competitive tendering make them perform as independent contractors, with the same incentives to cut costs and raise efficiency.

From buying-in support services, contracting-out in the public sector is moving into white-collar areas of work, just as it did in business:

• In local government, compulsory competitive tendering is to be extended to white-collar services such as IT, housing management and corporate services from 1995. Many local authorities have already begun outsourcing some of these functions because they see it as a better way of providing

non-core services. • In central government, the market-testing programme will this year put 8 per cent of civil work out to tender, with similar amounts in each of the next three years. Core administrative tasks are being market-

Continued on page three



Services to be tested by September, 1993: Value £1.5 billion; involving 44,250 staff; more than 350 areas of activity

• ON OTHER PAGES: the UK government's market-testing programme: PAGE TWO.

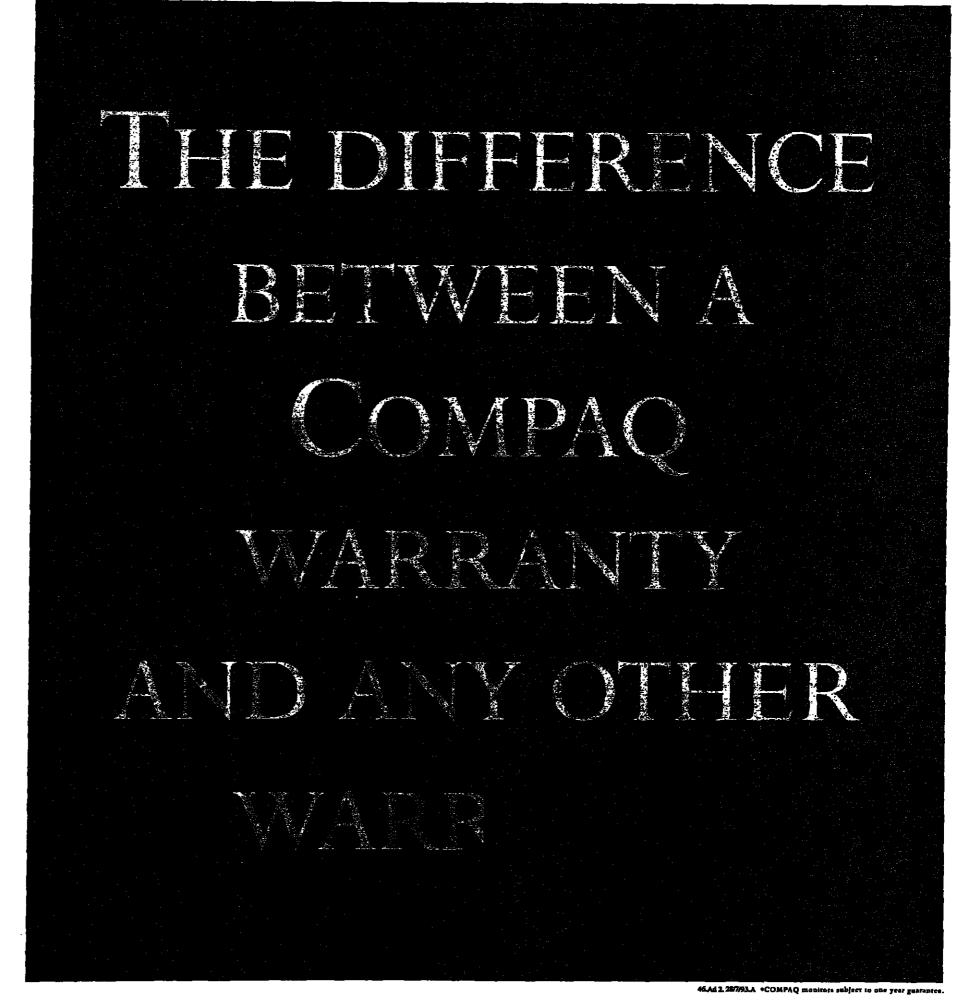
 Why private sector service companies are gaining ground in local services: PAGE THREE.

· Outsourcing applications in the private sector: stronger emphasis on collaboration: PAGE FOUR.

 Benefits of facilities management. Case study: strategic partnership in information services: PAGE FOUR.

Confusion over the EC's directive

on contracting-out: PAGE FIVE. Graphics by Bob Hutchison.



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SHOWS THE WAY

RESOURCE MANAGEMENT: BUYING-IN SERVICES 2

John Willman examines the progress of the UK government's market testing programme

Big boost for bought-in services

November, has provided a massive boost to Britain's market for bought-in services.

In the first year of the programme alone, almost £1.5bn of services has been put out to tender, involving work cur-rently done by 44,000 civil ser-

Even larger amounts are expected to follow over the next three years, with as much as half the civil service annual running costs of £20bn likely to have been exposed to markettesting by the time of the next election.

Progress on the first year's programme has been slow, with a sizeable part unlikely to be completed by the end of September as originally

While it is too soon to predict the final outcome, it

A £50bn deficit in the government's finances gives added impetus to seek greater efficiency

appears that around half the work on tenders already completed has gone to the private sector, with the in-house team winning the remainder.

No data is yet available about the likely savings which will come from the first round of market-testing. When Mr William Waldegrave, the public services minister launched the programme last year, he said that savings of up to 25 per cent might be possible.

The experience of compulsory competitive tendering in local government suggests that this may be an ambitious tar-

Research by the Department of the Environment shows while the Audit Commission. the local government watchdog, estimated a reduction in costs of 7 per cent from contracting-out.

However, Mr Waldegrave emphasises that cutting costs is not the only objective: market-testing should contribute to improving the quality of

Writing the specification for work that is to be put out to tender forces managers to define the outputs they wish to achieve from the activity. Even if the contract goes to the in-house team, they will in future be working to agreed standards, with penalties if they do not achieve their tar-

And on the principle that the people already doing the job may be best placed to know how to do it better, departments have provided advice and resources to help the in-house teams in drawing up

Giving the in-house team the opportunity to bid has not been universally popular among private sector bidders. There is widely-held fear that the contracts are structured to favour the in-house team. There are also suspicions that managers in charge of the market-testing programme in departments may be biased

towards their colleagues' bids.
Accusations of "tilted playing fields" are equally common among in-house teams, however. They fear that the ministers who will make the final decisions have a bias towards private sector bidders. They also accuse contractors of sweeping away the good employment practices of the

civil service to cut costs. Only the final results of the first round will show whether the market-testing progress has been fair, according to one other departments. civil servant involved in driving the programme forward -"providing both private sector bidders and the in-house teams have won a reasonable share of contracts, then neither side

will be able to cry foul." The work being put out to tender covers a wide range of functions, including the tradi-

HE UK government's tional support services such as market-testing pro-gramme, launched last reprographics. But the programme has also invited contractors to bid for more mainstream activities, such as information technology services, audit and accountancy, legal services, payroll, typing and secretarial services.

And some government functions which might be described as core civil service work have been included in the programme, including the collection of official statistics, naval surveillance operations for Customs & Excise and ship radio licensing.

The first round has not been

entirely free of hitches. Perhaps the most embarrassing was the series of escapes of prisoners in the care of Group 4, which won the contract for prison escort services in the East Midlands, Humberside and Yorkshire.

The company said that many of the escapes were attribut-able to the faults of others. But the "leakage" proved highly damaging to the credibility of the market-testing programme

The Prison Service Agency and the Home Secretary staunchly resisted calls to terminate the contract and the contracting-out of prison escort services. And after three months of the contract, Group 4 now says that it has lost less than half the number of prisoners who escaped from the police or prison service during the same period last year. However, their much-publicised problems may have slowed up further progress on contracting out such high-profile work.

Another embarrassing hitch came when Inland Revenue mailings to employers at the start of this tax year, handled for the first time by private contractors, went awry with information on individual taxpayers sent to the wrong

This situation rekindled doubts among MPs over whether the standards of the private sector in handling con fidential information matched those of the civil service.

The first months of the pro gramme were also dogged by uncertainty over the employment rights of public sector employees whose work was contracted out to the private

There was disagreement even among the government's legal advisers - over whether the Acquired Rights Directive applied to market-testing. If it did, successful bidders would have to take over the existing

> Despite early uncertainties and setbacks, the programme is now forging ahead

staff and their civil service terms and conditions.

The uncertainty led to some departments suspending their market-testing activities, while others had to retender for contracts when it became clear that the directive applied to

It was several months before the law officers issued a definitive ruling that the directive could apply to market-testing, requiring each contract to be examined to see whether it

applied to it. But despite these setbacks the programme is now forging ahead. Already departments are drawing up lists of activities to be market-tested next year and planning for the two following years. Pressure to expand their programmes is being applied to departments which have under-achieved this year in comparison with

Ministers remain committed to the market-testing process, as a stimulus to improving value for money in the civil service. With a £50bn deficit in the government's finances, there is little choice but to use every weapon in the armoury to promote efficiency in central government services.

Profile: Sir Peter Levene, Efficiency Adviser

Well pleased with progress

A conference organised in January to attract private sector interest was so over-subscribed that it had to be repeated to accommodate the 1,200 business executives who wished to attend.

UTTING almost £1.5bn

ambitious target in any large

organisation. For the civil

service, this 60-fold increase in its market-testing

programme has required a

step-change in the way it

approaches the delivery of

Overseeing the change is

investment banker who acts

efficiency adviser. Sir Peter,

Wasserstein Perelia, the US

investment banking concern.

51, is deputy chairman of

Docklands Light Railway.

first round of the current

programme, which is due to be completed at the end of

"We got off to a slow start

because of all the argy-bargy

over the employment rights

of civil servants whose jobs

were contracted-out. And the

process was foreign to many

learn how to do it. But people

have now 'got the bit between

their teeth' and are making

progress.
"I really have no idea how

contracted-out, since the tests

are still going on. There is no

very substantial contracts are

bidding for civil service work.

sed at the interest shown

much of the work is being

doubt, however, that some

Sir Peter has also been

by the private sector in

being placed.

departments which had to

He declares himself well

pleased with progress in this

government services.

Sir Peter Levene, the

and chairman of the

as the prime minister's

of work out to tender

in a single year is an

However, there were a lot of misconceptions at the outset, according to Str Peter. He is anxious to counteract the view that the market-testing programme is an attempt to contract-out large parts of civil service

"The programme asks whether work done by government departm could be done better by an outside body and whether the present team doing the work could come up with better ways of doing it

"Armed with that information, you can then decide how to go forward whether the work stays in house unchanged, or stays in house on a rather different basis, or an outside body does the work. "The object of the exercise

is to find the best way of doing the work. If it ends up being contracted out, that is one solution, but it's not the only

heavily against them. That may not be what many in the private sector want to hear. There is a feeling among



Sir Peter Levene: "Market testing puts everything under the microscope

some contractors that the way in which contracts have been parcelled up and the inside track enjoyed by the in-house team have loaded the dice too Sir Peter is unapologetic, however – "when you launch a programme like this,

departments which have little experience in it will make mistakes or have different approaches," he says.
If contractors believe that they could come up with a better solution under a different set of rules, they are free to do so, he adds.

"They shouldn't be afraid to put in a non-conforming

"To be on the safe side, they should also put in a conforming bld and say that if the specification can be relaxed or changed in the following ways, they could bid in this more innovative

And if bidders have complaints about how the programme is being implemented, they should raise them with the department concerned complain to the person running the programme, if necessary to the permanent

minister," he says. "If you don't get any answer from them, tell us and we'll see what we can do. We can only learn by what people tell

"Us" in this case is the six-strong Cabinet Office efficiency unit which co-ordinates the market-testing programme and advises departments on how to implement it.
"We deliberately have a

small team at the centre because we don't want to run. a lauge centralised exercise removed from the people who actually understand the work. It's important that

market-testing should be done by each department which understands the work - they must be masters of their own .

destiny." Although he is based in the private sector, Sir Peter is no stranger to the ways of Whitehall. He was first brought in by Mr Michael Heseltine who, as defence secretary, appointed him as

personal adviser in 1984.

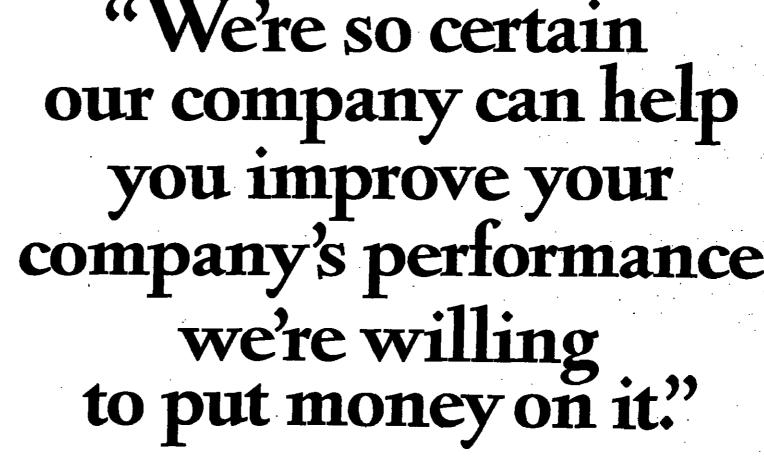
In 1985, he became Chief of Defence Procurement on a special contract said to be worth £190,000 a year which drew political fire from Labour MPs and disouiet among career civil servants. However, the effectiveness of the new procurement regime he put in place was: increasingly recognised by the time he completed his

contract in April 1991. As in the Defence department, Sir Peter Bas found that encouraging a man entrepreneurial approach has encouraged lateral thinking among civil servants - "people are now saying that if they are 'given their head,' they can show us how to do the jeb

better," he says.
"The objective is to run the government's business in the most efficient way possible. "Market testing puts everything under the microscope and makes departments look very carefully at what they are doing. I think neonle are now inning to understand that that is what it's about."

John Willman

"We're so certain our company can help you improve your company's performance, we're willing to put money on it."





Value of market testing by department

oct £72m Agriculture £42n

EDNESDAY BULY BY

Tarket Sering Should in each department which the masters of their

5 35 12 15 0 PM

TO SEE THE



World's largest 'outsourcing' contract for computer services

PICTURED above is the data centre of Computer Sciences Corporation (CSC) at San Diego, California, which recently won a \$27m "outsourcing" contract with one of the largest independent services companies in the computer

industry and has developed many long-term outsourcing nartnerships in the last twenty years to provide information technology (IT) services in the US, including NASA, New York State and the National Flood Insurance

Program. The addition of the

world's largest-ever

from Information Technology.

outsourcing contract (£3bn over then years) at General namics has taken CSC's outsourcing business to around £1bn - 40 per cent of the company's total

This year, the Services nent Division (SMD) of CSC Europe, based at

Weybridge, Surrey, secured the outsourcing contract for British Home Stores (BhS). For BhS, this contract IT links into the supply chain developing inventory management and marketing new retail systems.

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them. Sharing the risks. Sharing the responsibilities. And ultimately sharing the

rewards. We call this innovative form of relationship "Co-sourcing."

Research shows wide disparity over levels of savings of public money

Private sector suppliers gain ground in local government

RIVATE sector compa-nies appear to be gain-ing ground from their early footholds in local governent on two fronts.

First, the compulsory competitive tendering programme, once restricted to blue-collar services such as refuse collection, is being expanded to white-collar work. Legal services must go out to tender in June next year, with construc-tion-related services (architecture and quantity surveying),

to follow in July. Information technology must follow in December, followed by finance, personnel and corporate administration in 1995. Some councils, such as Berkshire and Westminster, have put some of these services out

to tender voluntarily. Contracting out white-collar services allows easier adaptation to the more fragmented services which councils must now provide to allow for more devolved services, such as education. In some cases, it can allow for a better job to be done than the council could do

Some authorities have even voluntarily contracted out

example, Oxfordshire has entrusted a third of its finance department, dealing with pensions and pay-roll administra-tion, to the CSL group. The council said that with the fragmentation of its other services,

this offered the best route to allowing central services to be run cost-effectively. It was also able to negotiate a contract which ensured that all its existing staff maintained their jobs - which was not always possible for councils who compulsorily put blue-collar work out to tender.

white collar services. For

The private sector is also making progress on the second front of blue collar contracts. and appears to be winning a greater share of the market with each new round of con-

According to a report by the Institute of Public Finance, a research arm of the Chartered Institute of Public Finance and Accountancy, private companies have won more than twothirds of the refuse collection contracts put out to tender by councils since January last

Private contractors now

£150m a year in total - 24 per cent of the market. That shift should continue, according to

However, the pattern is uneven across sectors. Private sector bidders have enjoyed most success in building cleaning, ground maintenance and refuse collection, according to the Local Government The LGMB's latests survey

of ground maintenance contracts, covering England, Scot-land and Wales, finds that direct labour organisations have held on to 67.5 per cent by number (853 of 1263 con-tracts), and 82.5 per cent by value. For building cleaning. direct labour organisations had held on to only 436 of the 904 contracts surveyed by the

LGMB (81.5 per cent by value). But penetration of more complex and tightly defined contracts, such as school catering, has been minimal.

In catering (education and elfare) contracts, the public sector has held on to 97.6 per cent, by value, of the contracts to be tendered. In these areas, with few

opportunities for staff cuts. and a rigidly defined job specification, there is little or no profit to be made. According to Mr John Sutcliffe, of the LGMB, "the sectors which have attracted the most interest and labour-intensive. If you can cut your labour costs, have other people doing the job with a reasonably flexible specification, the private sector can do that quite effectively."

This suggests that white-collar CCT may not be as effective in providing attractive opportunities for contractors. But there is still controversy

between researchers on whether the exercise has succeeded in its prime aim of saving public money.

The most optimistic assessment of the CCT programme so far comes from Dr Stefan Szymanski of the London Business School, who has analysed the difference between prices paid now for refuse management contracts and the costs attributed to these services recorded by local authorities before contracting out in returns to the Chartered Institute of Public Finance and

According to Dr Szymanski. direct unit costs for refuse collection have fallen by an averpetitive tendering started. This does not take into account the cost of monitoring the contract (which, be suggests, is around three or four per cent), and so Dr Szymanski believes the true level of saving has been between 20 and 25 per cent.

This research showed wide disparities between authorities, with 10 per cent some enduring real terms increases, while 20 per cent of authorities ent costs by more than 40 per cent. It also found a marked economy of scale, with high cost

authorities tending to be about

20 per cent smaller than the

ties around 5 per cent smaller. But both the Audit Commission, which acts as a watchdog for local government, and Bir mingham University's Institute of Local Government Studies, have produced much lower estimates for savings, at between 6.5 and seven per cent. Their surveys differ by includ-

ing a smaller number of local

authorities, but cover the full

range of contracted-out ser-These estimates include the cost of managing the contracts, and compare directly between the years immediately before and immediately after contracting out. Therefore they aim to avoid the problems of accounting for cost saving via technological improvements, which may lie behind some of

the savings identified by the London Business School Whatever savings have been achieved seem to have been maintained, judging by the first refuse management contracts to be renegotiated. Out of the first nine councils to do so, all bar one achieved real terms reductions in price compared to 1988 of at least 18.4

With each new tranche of contracts that passes, private contractors appear to be winning a greater share of the contracts,' says report from the Institute of **Public Finance and** Accountancy

This contradicted prevailing wisdom that private sector bidders had treated the first year as a "loss leader" and would extract greater profits later. Mr Cliff Davis-Coleman

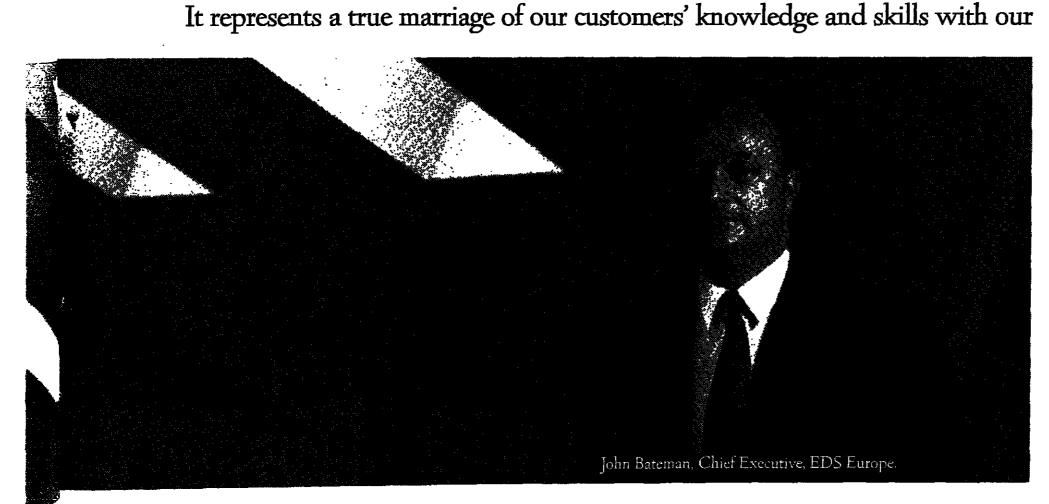
managing director of CDC Research, which published the information, said the increase could be attributed to private firms deciding to bid aggressively for volume. He also pointed out that the power to re-tender had greatly strengthened councils' hand.

In return for a long contract and an agreement not to retender, councils were able to extract significant cost-cuts is underlined by Dr Szymanski's research, which shows that longer contracts tend to be for lower prices.

growing strength of the private sector. According to the Insti-tute of Public Finance, the research arm of the Chartered Institute of Public Finance and Accountancy, "with each new tranche of contracts that passes, private contractors appear to be winning a greater share of the contracts.

The challenge of the next year is to repeat these gains on the subtler. less labour-intensive white-collar services which will soon be up for ten-

John Authers



own thirty years of expertise in business process development and IT application (which incidentally, has made us the world leader).

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New ways of working

Continued from page one:

tested, reaching deep into the heart of Whitehall • Throughout the public sec-

tor, the newly independent colleges, schools and hospitals are increasingly outsourcing and contracting-out to cut costs and improve effectiveness. Some of the biggest contracts

in the public sector will be in information technology, with up to £750m of work potentially available in civil service departments alone. The market for bought-in IT services is now mature, with revenues of 24bn last year earned by the 200-plus members of the Computing Services Association. Other markets are equally

substantial: contracted catering services are now worth over £800m a year, for example. The local government and health service market is estimated to be worth more than £2bn a year, while this year's civil service market-testing programme is worth £1.4bn. The value of local authority housing management con-tracts, due to go out to tender from 1996, is put at £1.25bn.

The growth in buying in of services has generated new business opportunities across a wide swathe of service industries. Traditional contractors now face competition from companies established to bid

for public sector contracts.

But it also requires new ways of working, for both the organisations which buy in services and the businesses which supply them. The key to outsourcing functions that are central to the success of the organisation is a close relation-

the contractor, according to Mr John Staples of EDS-Scicon, the largest services company in the world.

He says that a common mistake is to treat buying in of services in the same way as purchasing hardware - looking for the cheapest price. "It's more important to leverage in the right skills," he says.

Among customers, the bene-fits of buying-in services appear to be well appreciated. A survey of the UK market for facilities management by Com-puter Management Group found that FM had brought cost-savings and strategic advances for the majority of businesses in the survey. Three-quarters said that FM

allowed management to concentrate on core business. Cost-savings were reported by 56 per cent of the companies, with only 15 per cent reporting

The main problem for the contractors appears to be assuaging the fears of companies which have not yet bought in services. Over 50 per cent of the non-FM users in the CMG survey, for example, worried that facilities management would lead to a loss of control over their organisations. Only 14 per cent of users said that this was a concern.

However, the number of non-users appears to be rapidly shrinking: 35 per cent of the companies in the CMG survey were using FM, up from 25 per cent the year before.

With 70 per cent forecasting an increase in facilities management in IT, the market for buying-in services looks set to both widen and deepen signifiship between the customer and cantly over the next few years.

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THE PRIVATE SECTOR

Strong emphasis on partnership

the public sector - notably the federal government which got the contracting-out bandwagon rolling, the private sector's enthusiasm for "out-

sourcing" largely followed on. In the UK it has been the other way around. The private sector has been outsourcing for years. Local government began doing so with most of its existlate 1980s, at the dictat of central government. But Whitehall has only just started tak-

ing the medicine itself. Contracting-out trends in the private sector can be summarised under two headings: "widening" and "deepening".

The last decade has seen an intensification of the trend towards hiving off or buying-in of services not integral to a company's own line of business, widening the range of activities contracted out.

A decade ago, it was mostly functions like catering and cleaning which attracted the contractors. Now, increasingly, it extends to services previously considered "strategic". like computing and information technology; and also to those like telecommunications which were previously thought simple to manage in-house, but have become anything but that with new technology and grow-

ing competition. With diversification has come the second trend: the desire not just to hive-off services, but to franchise the management of the contractors, and to seek to bring in companies with know-how and state-of-the-art products to improve overall performance through their services in a particular area. In stark contrast to the motivation for contracting-out in the public sector,

□ Reduced headcount.

☐ Reduced running costs ...

Facilities management: benefits in the

FACILITIES management typically involves contracting out

the running of computers and systems. Equipment and

staff generally transfer to the supplier, although they might

continue working at the customer's premises for a while.

Here are the benefits, according to a survey by the CMG

☐ Management freed to focus on core business 77 no

ition technology (IT) moved from capital item to

area of information technology

☐ Greater financial control of operations

Staff shortage/ no recruitment problems

When asked about the disadvantages of fa

agement, 40 per cent of users said there were no real cost reductions. However, there were bigger votes for the bene-

☐ Other disadvantages mentioned were difficulties in defining boundaries of responsibility (35 per cent), loss of

in-house expertise (27 per cent), noor understanding by the supplier of the client's business (17 per cent), poor accountability (16 per cent) and loss of control of IT services and strategy (14 per cent).

☐ Office space requirements are reduced.

☐ More flexible capacity and back-up

☐ Aff IT systems from one supplier

tor the drive for improvement and collaboration is a higher priority than simple cost

savings. Helen Anderson, marketing manager for Data Sciences, a leading UK facilities management supplier to both sectors, says: "The public sector tends to be more cost-oriented, whereas for companies increasingly that is not the main thing: they are looking for a contractor that can demon-strate partnership and bring

the table. It is almost impossible to find a service from the boardroom to the basement which is not contracted out somewhere. Telecommunications, a new entrant to the "outsourcing" market, exemplifies the trend.

something genuinely new to

Traditionally, most large companies had their own internal private phone networks, while smaller ones simply paid the BT bill But the cost of replacing private network equipment is rising steadily, life-cycles are falling as the range of available services multiplies, and competition in the telecoms market is intensifying by the month. Both Mercury and BT now have managed servicing units which provide and manage private

networks. The management aspect was critical to BT securing one of its largest orders to date - a £5m contract to run and upgrade Thorn EMI's internal UK network. However, BT is not content with UK networks alone. In partnership with MCI, the second largest US carrier, it has just launched an ambitious venture - competing against a similar one unveiled a month earlier by AT&T, the US giant - to offer a one-stop

. 47 per cent

increasingly in the private sec- telecoms global outsourcing service to the world's transnationals.

"This is the shape of telecoms to come," boasts Iain Vallance, BT's chairman. Exit the company which just makes

sure the phones work. On the "deepening" front, the market is growing for facilities management companies able to oversee a range of con-

R FELIPPO SARTI, a director of Symonds, an 115-strong facilities management company which manages 600 locations across the UK, says: "The pressure is on to co-ordinate - it's no longer a case of one department hiving-off the cleaning and another the catering, companies want to integrate their

outsourcing operation." Recent Symonds contracts include a consulting service to establish Cable and Wireless's new London headquarters, a similar contract for BT's new customer systems office in Fleet, and a total management contract for the College of St Mark and St John in Plymouth. In a typical move for the market, Symonds has just been bought by Compagnie Generale

N INCREASING number

Ineed to focus on their

A of UK companies see the need to focus on their

core business while "outsourc-

ing" the supply of solutions and services in information

and support facility in Febru-

ary. Whitbread's systems ser-

requirements, "rather than

utilising its people to deliver

INFORMATION TECHNOLOGY

A selection of leading facilities

The operation of Whitbread's data centres at Luton and Shef-

technical solutions."

AT&T Istel

Data Science

technology to a third party.

which already has a large stake in local government contracts, to give it an entry into the UK's facilities management (FM) business.

However, Mr Sarti is anxious to dispel the "misconception" that FM companies "will pro-

vide everything." He says: "We take a management-led approach, sub-con-tracting services - in many cases the majority - which we have no competence to provide directly ourselves."

The other aspect of "deepen-

ing" coming to the fore is the search for a more reciprocal relationship with contractors. "Business re-engineering is important, making sure that companies receive from us the IT which best meets their business needs," says Mr Jerry Scott, marketing manager at Computing Services Corporation, a leading independent computing consultancy which claims to have the world's largest outsourcing contract -\$3bn over 10 years for General Dynamics' IT and related busi-

ness in the US. CSC's biggest UK contract of late is with British Home Stores (BhS), the retail group, part of which is to help BhS

des Eaux, the French company develop improved business models for their IT function. "BhS believe that to make themselves a more competitive retailer they need an efficient supply chain management system, giving their suppliers direct sales information from BhS stores so that they can rectify deficiencies quicker, and so on. Our just is get them

> managing it when it is up-and-running," says Mr Scott. A key contrast between the public and private sectors is that in the first private contractors are often hidding for contracts against an in-house am desperate to hang on; in the second, the decision to outsource is generally a corporate one, with no intention of continuing the service in-house.

> cess very different," says Mr Scott, "It affects the whole nature of the relationship, and explains why it tends to be less flexible with the public sector." As local government moves to a second generation of private-sector contracts, it may lead the public sector's outsourcing towards the British

Home Stores model

"This makes the bidding pro-



GLOBAL COMMUNICATIONS: with links to 1,000 cities and more than 50,000 customer 'access ports' in 28 countries, British Telecom's Global Network Services (GNS) are monitored (above) around the clock at San lose, California. Similar international monitoring centres are also located in London and Paris. GNS offers companies a choice of access options, protocol support and pricing schemes for managed data network Andrew Adonis | services. These facilities are being extended to more than 60 countries by mid-1995.

Case study: Whitbread information systems and the FI Group

Freedom to focus on core business

For example, Whitbread, the field and communication netfood, drinks and leisure group, and the FI Group, a leading works are not affected and the computer systems and training company will keep a small company, has this year formed team for business analysis, a £12.65m strategic partnership project management and PC to provide system development developments. Mr Winterbottom believes that "the key benand maintenance for Whitbread IT systems over the next efits of Whitebread's partnership with FI are that it enables The FI Group, based at us to focus our management Hemel Hempstead, Hertfordattention on how we use shire, with offices in nine other systems to support the busicentres in the UK, took on a ness - and that, over the next five years, we'll gradually hundred employees from Whitbread's central development move from a fixed-cost base for

costs, depending on business vices director, Mr Fraser Winterbottom, says the contract The partnership is the largallows the company to focus on est single contract won by FI its long-term, strategic IT so far. FI is one of a small

I'll services to more variable

vendors that have been successful in capturing standalone applications maintenance contracts, according to the industry research group,

OR the financial year ending April, 1992, FI Group achieved revenues of £24.9m. Its support maintenance revenues of £10m put the company in second place to Hoskyns in the UK applications maintenance management market. The Whitbread agreement applies purely to people and applications systems software and not to

Hilary Cropper, FI's chief executive, said: "We are protecting the employees' rights and offering them long-term career opportunities with a developing systems company. Whitbread was looking for a

bread's management.

partner who could achieve that and they were aware that on long-term basis they couldn't attract the expertise and knowhow needed to develop their future IT needs." More than half of the newly-

which remain under Whit-

At the time of the transfer,

transferred Whitbread staff purchased shares in FI in

FI has set up a new division called FI Partners to exploit similar business opportunities. The group also operates a "Mainstay" for applications support and maintenance; "Software Factory" for devel-oping both proprietary and open systems solutions; plus IT training and recruitment of IT

Lyn Barrat, director of Fl Partners, says: "The critical success factors in partnership deals are not only a sound contract, but establishing a close relationship, dealing openly and meeting expectations. This can mean open-book accounting and profit-sharing.

"It certainly needs a clear definition of the service required and the key perfor-

P&P.

exchange dealing systems; Bri-tannia Life, the Scottish insurance group; and with Barclays Bank for support of its Master-Card, Gateway and Intermance indicators. It means building into the service levelchange system. Overall, the FI Group agreement the flexibility and responsiveness to meet changbelieves that applications' ing needs. At the end of the maintenance management. day, it's about getting it right "should provide a cost-reduc-

tion for the same level of ser- both for your customers and vice or a higher level of service your people.' While offering a branded application support and maintenance service, FI emphasises London; tel. 071.493.9335 the importance of the manage-

ment process. The group is

for the same cost." *Input Research Bulletin,

successful in the financial ser-

vices sector - it has mainte-

nance contracts with with Midland Montagu's foreign

Michael Wiltshire



forecast to a Whitebread lessee, using his personal computer

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Figures for 1991; source: Input

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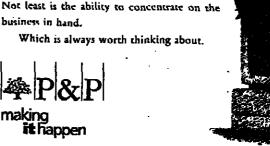
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Uncertainties over EC directive

role of the European Community's Acquired Rights Directive in the contracting out of services has spawned a cottage industry of conferences and legal advice. The directive is better

known in Britain by the acronym Tupe, after the Transfer of Undertakings (Protection of Employment) 1981 regulations which implemented it in the

The directive protects the jobs and conditions of employees when their jobs are transferred from one employer to

Although the directive has been part of British law since 1981, it was only at the end of last year that it became clear that the protection extended to some cases of contracting out

March &

ONFUSION over the from the public to the private

Given that the profit margins of private contractors have often been dependent on cutting the employment and pay of those transferred, this realisation has cast a long shadow over the whole contracting-out process.

Nearly one year on, the con-fusion has not been cleared up, thanks in part to genuine legal uncertainty and in part to the British government's cryptic and defensive attitude towards

There are two important questions about Tupe: what exactly do the regulations require and where do they apply? Both questions are diffi-cult to answer definitively, but some facts seem clear enough.

Tupe requires that staff can-

not be dismissed as the result of the transfer of an undertaking, although it may be possible to dismiss people soon after for other reasons.

The regulations also insist that terms and conditions of employment cannot be changed without consent and that union recognition must be carried over, too. HERE is less clarity

about whether pensions are covered. It had been assumed that they were not covered, but a leaked govern-ment letter recently indicated that they might be. Industrial tribunal cases on

this point are pending but they may not be sufficient to clear up the confusion. Pensions are important because they are invariably much more gener-

NORTH SEA PROJECT: pictured above is the control room on board a British Petroleum production platform

EDS-Scicon, the information technology services company, and Data Marine Systems have signed a five-yea

contract with SP Exploration (SPX) to provide support services for SPX's SCADA systems and offshore communications. The support team will be based in Aberdeen. EDS-Scicon is a subsidiary of EDS, which has

operations in 30 countries, employing more than 70,000 people. EDS had revenues of \$8.2bn last year. Data

ecommunications equipment and services to the offshore oil industry.

Exactly where the regulations apply depends on the definition of a "transfer" and an "undertaking." Recent judge-ments of the European Court of Justice suggest EC judges favour a broad definition of

both a transfer and an undertaking which would capture a broad range of the services which are contracted out. It is even possible to be caught when an organisation terminates its existing service and buys in a new service provided by new employees, as the High Court judgement in Kenny v South Manchester College underlined.

The government's guidance on Tupe stressed that it is most likely to apply where the new employer employs substantially the same staff to do

the same premises and the same equipment. But that now appears too narrow a definition and, in practice, the government has gradually accepted that Tupe covers a significant proportion of contracting-out

refuse collection. More industrial tribunal cases are also likely to start coming through in the next few months. But the courts will not provide a single, defin-

Tupe does not mean the end of contracting out but it does complicate matters. Some contractors have made it clear that if they are unable to substantially reduce staff and cut wages and pensions they will not be able to bid for public sector contracts. Others, especially in higher value-added fields like information technology, have fewer problems and often say they plan to improve pay and conditions.

HAT seems to be hap-pening in practice is that where Tupe applies in central government and the National Health Service, the government is cutting staff numbers through voluntary redundancy before con-tracting out, thereby reducing the liability of private contrac-

Mr Cliff Davis-Coleman, managing director of CDC Research and a lobbyist for private contractors, says that is a key advantage for contractors solved, then the rest is manageable," he says.

more complex. Many Labourcontrolled authorities have seen Tupe as a way of fending off government regulations on CCT that they do not like. All authorities have now been warned by the government that they cannot specify

Many trade unionists and lawyers would go further -"the transfers under compulsory competitive tendering which are or will be excluded from Tupe are likely to be the exception rather than the rule," says Mr Raymond Jef-fers of Linklaters & Paines. Important judgements due soon include that on the contracting out of Eastbourne's

itive, judgement.

to view house mortgage and a "fixed-time" service

whether Tupe applies or not in bidding documents. The government says it is up to contractors to decide whether Tupe applies or not. The difficulty is that if a contractor decides that it does not apply, but a court subsequently decides that it does, it

tractor or the local authority must carry the cost. Local authorities fear that they will be left with large Tupe-related liabilities (still virtually impossible to insure against) that "if redundancy can be they cannot afford. former Local Government Min-

In local government it is



PICTURED above are customers at a financial centre of the Bristol & West **Building Society using** "touch-screen" technology

Bristol & West, which has a network of 180 building society branches, plus the Hamptons Estates Agency, Bristol & West Property Services, and a growing number of high street financial centres, now has

is not clear whether the con-

Mr Christopher Chope, the

ister and a pioneer of contracting out in Wandsworth,

believes the government's fail-

ure to "take a clear line" on

Tupe has made it harder for all

"They should adapt to the reality of Tupe and make the

best of it. The cost-savings may

concerned.

New service contract

contract with Unisys, the computer and information solutions company, for the maintenance of its communications network. In the event of a computer breakdown, the society can directly access the Unisys

engineering network, which

logs calls to field engineers.

The contract specifies that

not be so dramatic but the pri-

vate sector will still be able to improve performance through

better management," he says.

To compensate for the lower

returns the contractors should

be given longer contract peri-

ods, he says. He also suggests that as Tupe protects jobs and

pay there is no need for in-house bids. The government

currently encourages such bids

but many observers believe

that as they are not covered by

Tupe they have an unfair

advantage over external bids

ernment in France it seems

highly unlikely that the gov-

ernment will succeed in get-

ting a Tupe "opt-out" for con-

tracting out at the EC level.

And to make matters worse, it

may also face retrospective

claims from the tens of thou-

sands of people who have lost

their jobs or suffered a deterio-

Despite the change of gov-

that are.

Unisvs would pay a penalty to Bristol & West if it fails to meet specified service levels - a feature that few other service companies were prepared to offer when

High priority calls are guaranteed "a fix in six hours," says Unisys. Service performance is reviewed at monthly meetings between Bristol & West and Unisys

Michael Wiltshire



longer contract periods

ration in pay and conditions as a result of contracting-out over the past decade.

However, such claims are unlikely to succeed, as even some union officials admit, and the government will certainly

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Threat to rural England

evelopment of rural land in England cannot continue at the current pace and the government should conduct a far-reaching review of planning and farming policies to try to protect the countryside, according to the Council for the Protection

of Rural England. Tony Burton, senior planner at the CPRE, will launch the organisation's new study on the changes in regional land use between 1945 and 1990* today with a call for the government to revise its planning policies so that less

rural land is used for development. The scale of development and land changes across England is "unsustainable", Burton argues. "If we carry on using land at this rate we will have lost a resource the general public value as their countryside and we should be cherishing for the future."

In England, as a whole, the urban area has grown by more than 700.000 hectares since 1945. In addition, almost 30 per cent of rough grazing has been lost. The south-east has lost the most countryside to the urban jungle. Since 1960 the number of people supported by each hectare of urban land has declined by a fifth from

31 to 25 people. The CPRE is critical of road proposals that encourage this sort of urban sprawl. Burton said it was concerned about the government's decision to widen the M25 orbital motorway around London. "These sort of proposals encourage de-centralisation and the M25 decision can only exacerbate that trend."

A comprehensive review of local, regional and national planning policies to protect the countryside and make more efficient use of land in urban areas should be conducted, the CPRE says. Green belts should be protected. particularly where they are under threat from local authorities. The CPRE wants farmland to be better protected for its environmental as well as its agricultural value.

Deborah Hargreaves
*The Lost Land - Regional Data. technical report £30 or leaflets £2.50 each from the Council for the Protection of Rural England, Warwick House, 25 Buckingham Palace Road, London SW1W OPP. Tel. 071 976 6433.

NÄRINGSLIV

newspaper, which reaches more business

decision-makers than any other publication.

ames Humble, a farmer near Miami, Florida, is feeling put upon these days. In common with other farmers in the area. Humble is still recovering from the devastation of Hurricane Andrew last year. Now, to make matters worse, the tomato grower is facing tentative plans by the US government to buy out his land at what he says are sure to be unfair

"They say we're killing the fish in the Florida Bay," says Humble. "Maybe someone made the wrong decision to let us be here in the first place, but now it's too late. This is our land, and they shouldn't have the right to kick us out."

Michael Collins, a boat owner who charters sport fishing trips around the Florida Keys, a long strip of islands stretching south of Miami almost to Cuba, also has a crisis on his hands. He says that he is battling a salt-water algae bloom, 70 miles long and 30 miles deep. caused by the mismanagement of water resources upstream.

The ecological destruction of large areas of the Fiorida Bay, located at the southern tip of the state, has triggered a bitter dispute between farmers and fishermen in

As farmers near Miami siphon canal water for flood control and irrigation, the flow of fresh water into the Florida Bay near the Keys is stemmed, upsetting the delicate balance of sait and fresh water in the area and killing marine life. Recently, scientists say, the envi-

ronmental damage quickened as a nandful of farmers around the Frog Pond, which provides water to the Taylor Slough riverway, a key source of water flow for the Everglades, began to siphon water for added flood control of their fields.

"This is an ecosystem on the verge of collapse," says Collins. "I've seen millions of dead fish here. In the Keys, every industry we have, from tourism to fishing, depends on clean water. Without it, none of us will have jobs."

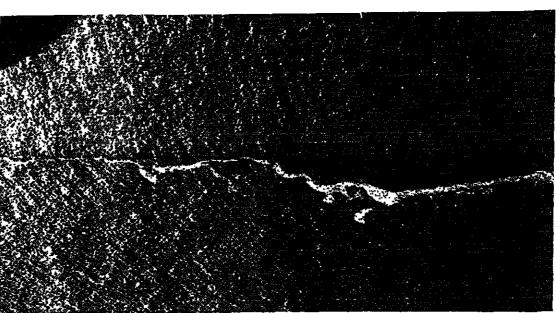
The water that eventually reaches the Florida Bay starts around Orlando, and flows south through agricultural lands and the swamps of the Everglades National Park before reaching its final destination. Over the past few years, the shrinking volume of fresh water reaching the bay has caused significant amounts of sea grass to die, creating an algae bloom which in turn has caused fish to die in catastrophic numbers.

"We have known about this prob-lem for at least 20 years, and I feel the crisis might have been prevented if action had been taken earlier." says Glenn Kinser, a scientist with the National Fish & Wildlife Foundation in Washington, DC.

Both the federal and state governments say they are doing their best

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Keys to an ecological crisis

Quick action is needed to halt the destruction of large areas of the Florida Bay, writes Victoria Griffith

to address the problem. A joint task force has been formed to study options, which include the forced purchase of farmers' lands in the area. But farmers around the Frog Pond are angry because any government buy-out would probably treat the land as flood-prone, rather than flood-controlled, an assessment which would substantially lower its market value. Negotiations are moving slowly.

"With so many factors to consider, this is not a terribly fast process," says John Ogden, a wildlife biologist with the Everglades National Park. "It's not only a problem with the farmers but with the situation of the canals. We'll have to tear out some old ones and put in new ones, and that will cost hundreds of millions of dollars."

The longer it takes to address the situation, say fishermen, the slimmer the chances that the area will recover soon enough to prevent economic devastation in the region. According to the fishing industry, shrimp catches have already fallen by 90 per cent over the last few years, and crab and lobster hauls are down substantially.

Even more frightening to environmentalists, hot saline water has been detected beyond the Florida

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Keys in the ecologically sensitive coral reefs, one of the largest in the world. "The coral reef ecosystem is extremely sensitive and is already threatened by scuba divers and croft, a scientist with the National Audubon Society. "We must keep that system protected."

The problem, say scientists studying the area, began shortly after the second world war, when state and federal agencies began to install drainage canals in southern Florida. Today, there are 1.400 miles of drainage canals, diverting 970bn galions of water a year. The canals made way for large-scale development, allowing suburban sprawl to spread further south from Miami and pushing farmers closer to the environmen tally sensitive Everglades.

This area is suffering from 40 years of water deprivation," says Joseph Zieman, a professor of environmental science at the University of Virginia and a specialist in the Florida Bay problem.

To make matters worse, the Everglades are also under threat from pesticide pollution created by sugar farmers even further upstream. Sugar-growers and state and government officials have tentatively agreed to a plan to reduce fertiliser runoff. However, details of the proposal are still being worked out. The crisis in the Florida Bay is particularly shocking to many

was thought to be protected as parkland. "Many people assumed that by setting up national parks and protecting everything within their boundaries, our wilderness areas

because it took place in an area that

were saïe," says Ogden. "But in a park like the Everglades or almost any national park in the US for that matter - water flows and air flows coming from outside the park impact us directly. We need to reassess park management and go outside our boundaries to resolve environmental problems.

This means more involvement with

egional planning, for instance." No one knows how long it will take to reverse the environmental devastation in the Florida Bay. Even if the source of the problems is eliminated immediately, many ecologists feel it will be many years before any visible recovery sets in. For those inhabitants of the Keys, who depend on fishing and tourism to make a living, that will be too

NatWest Bank is striving for greater environmental awareness, reports **David Lascelles**

Putting money on efficiency

ational Westminster Bank is making a strong pitch to become the UK's

The bank has just published the results of a two-year environmental audit which it claims is the first of its kind by any bank.

The report is not the stuff that will set environmentalist pulses

racing. Banks do not spew filth into the atmosphere or pollute rivers. nor do they chop down forests or hunt whales. Their impact on the environment is far more subtle. Think only of the amount of paper that a bank employing 100,000 people uses each year, or of the size of its vehicle

The bulk of the 25-page report is therefore about how NatWest can cut its appetite for resources by using less paper, or switching to cars with smaller engines.

It also looks at the 4,250 buildings which the bank owns around the world to see how they could be made more energy efficient.

Much of this will strike people as obvious, if not rather trivial. The report even says that employees should use the photocopier less and switch off

the lights. One of the main achievements highlighted is the installation of small waste paper compactors in 1,850 branches which will save the group £640,000 a year.

However, Lord Alexander, the bank's chairman, and Derek Wanless, NatWest's group chief executive, make clear in a statement of environmental policy that there is more to NatWest's approach than age-old exhortations to staff to The aim is to create a stronger

environmental awareness within the group and apply this not just to the bank's own operations, but also to its suppliers and its customers.

They say: "We recognise that environmental risks should be part of the normal checklist of risk assessment and management. As part of our credit risk

assessment, where appropriate. environmental impact ments may be requested.

"We will encourage our suppliers to pursue best practice. Our procurement policy will take account of this." Hilary Thompson, manager of NatWest's environmental unit.

says this does not mean thatsuppliers and customers will immediately be struck off the list if they do not meet NatWest's green standards. "But we hope they move in that

direction." she says. "We want to encourage customers to report on what they're doing. It makes risk

But she also expects that NatWest itself will become more efficient as a result of the audit. The identified savings amount to several million pounds a year. "Just looking at things afresh can help," she says.

The audit is not the end of the exercise. NatWest intends to publish annual environmental reports, and to incorporate environmental factors into its planning.

But Thompson admits that this cannot be done by diktat from headquarters. Staff must have the incentive to become greener, and she thinks that this will come through the benefits that greater efficiency will bring to their departmental budgets.

Some sample environmental targets include: • Introduce a supplier environmental appraisal system during 1993.

• Increase the proportion of diesel-engined bank cars to 34 per cent by the end of 1993. Achieve a 5 per cent reduction in photocopying in 1993 as against 1992. Educate staff to expect

information to be screen-based rather than paper-based. Search for new ways to increase the utilisation of soyabean/water-based inks. Conduct a comprehensive analysis of the potential for further use of alternative energy sources, for example solar

PEOPLE

Alcatel entices BT's man in Europe

The UK ambitions of Alcatel NV, the French telecommunications equipment supplier, reached a new peak yesterday. with the announcement that it has merged two of its UK subsidiaries and appointed a BT

executive to run them. John Baker, BTs sales manager for leading business customers in Europe, has been appointed managing director of Alcatel Network Systems UK, an amalgamation of Alcatel's existing UK network systems division and Telettra UK, the UK microwave and line transmission division of the Italian group Telettra Spa acquired by Alcatel in 1991.

Electronic

Tadpole Technology, the high technology group which gained a full listing last December and

promptly saw its shares shoot

up from 65p to 300p, has

appointed Geoffrey Burr to

Tadpole, a specialist in printed circuit board design

and manufacture, says Burr

would bring skills at exploiting

"fast time-to-market opportuni-

ties" to its growing US busi-

ness. Burr has spent 20 years

in the IT industry, the last

seven with Digital Equipment

Tadpole's deputy chief execu-

tive Jeremy Woan is leaving

the post but remains on the

board as a non-executive direc-

tor because of demands on his

■ Cable and Wireless, the UK

telecommunications group, has

set up a new North American

company to manage its US

business, and appointed the

head of one of the constituent

Cable and Wireless Communi-

cations, which serves small

and medium-sized businesses

in the US, is to become chief

executive of Cable and Wireless Inc. The new company will

comprise C&W Communications and C&W Americas which serves multinational

companies based in the US. ■ Paul Cohen has left the board of Arlen after barely a

time from "other companies".

Corporation.

ad its US subsidiary.

switches

Coming a week after Alcatel offered 2600m for STC Submarine Systems, the UK-based undersea telecommunications cable arm of Northern Telecom, the Canadian supplier, the move underlines Alcatel's determination to make inroads into the UK market.

Unlike virtually all his French counterparts, Baker climbed up through the ranks. He joined the Post Office (as it then was) straight from school as a trainee apprentice in 1964. gaining early qualifications through night school, then as a mature student gained a degree in telecommunications from Essex University.

sories group.

Cohen opposed his board's

moves to bring in Fortress

Trust, a private investment

company, as a 30 per cent

stake-holder. With Cohen's departure, the Fortress Trust

deal is set to go ahead, and

may be announced as soon as

today. Arlen's shares were trading

at 14p when the Fortress Trust

talks were first revealed. They

are now up at 33p.

■ Sir James McKinnon.

director at ADMIRAL

GEC PLESSEY

SEMICONDUCTORS.

■ John Farnhill (below),

■ Tom Urwin, currently

corporate vice-president.

manufacturing, at Analog

Devices in Boston, has been

appointed managing director of

previously commercial director

of Siemens Plessey Systems,

has been appointed md of

director general of Ofgas and

deputy chairman of MAI and

Scotia Pharmaceuticals, has

been appointed a non-executiv

With 1,000 employees and annual sales of more than £100m, Alcatel has a significant UK presence even before the STC acquisition.

"The world's number one player should be in the world's number one market." Baker says, neatly complimenting his

year as chief executive follow-Hi-Tec md ing protracted internal arguments over strategy within the Slough-based electrical acces-Ashley Reynolds, 52-year-old

group services director of Hi-Tec Sports, has been promoted to managing director of the sports shoe and leisurewear company's UK subsidiary. Reynolds appointment follows the decision to close Hi-Tec's recently expanded continental European sales network and focus on the UK and US. Reynolds has been with Hi-Tec since its 1974 foundation in Essex by Dutchman Frank van WezeL

Tim Pendry has been appointed chief executive of the London office of Ogilvy Adams & Rinehart, part of WPP.

smaller British enterprise Campbell Lutyens Hudson has jumped ship. Hudson, 48, is joining a former Kleinwort Benson colleague John MacArthur at the latter's firm MacArthur & Co. Campbell Lutyens Hudson says that the parting is amicable, but that Hudson had devel-

Campbell Lutyens

Just days after Joseph Perella

left New York investment bank

Wasserstein Perella, David

Hudson a partner in a much

loses Hudson

oped a strong interest in the expert witness field, an area, however, in which the partnership felt it did not want to be involved. Expert witnesses are often called upon to testify against other merchant banks, for example in takeovers that are perceived by one or other party to have gone wrong. Hudson himself says that CLH has grown rather large

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for his tastes, that he prefers work of "a more intellectual nature", and that he did not want to become "the corporate animal" that would have been necessary had he stayed. However, he still retains his "substantial" shareholding, and his name stays on the CLH letterhead for the foreseeable future. MacArthur and Hudson were

together at KB in the late 1960s; one of the other two board members, Nigel Christie, is also an old KB hand. Hudson later moved to Samuel Montagu, as deputy head of corporate finance and head of international banking. He moved to James Capel as head of corporate finance and then on to Henry Ansbacher as chief executive, before joining CLH.

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Television / Christopher Dunkley

Of course, we never watch it

treated to a dramatic report which purports to show that television viewing is on the decrease. The most recent comes from the Henley Centre For Forecasting, but the source never seems to make much difference. The story, as interpreted by news-papers anyway, is always the same: interest has peaked and television is on the skids. The funny thing is that each successive report begins its scare story of tumbling figures from a larger audience base, higher viewing hours and a bigger total advertising income. What on earth is going on?

Sandar William

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Several things, perhaps. First, like is not necessarily being com-pared with like, because television keeps changing. The short history of the medium has been a story of improvement in home reception and changed technology in delivery systems. When the standard scare story of shrinking viewing figures hit the US a few years ago it turned out that while the ratings share of the big three networks had indeed slipped, the reason was not that people were watching less television but that a larger share was being taken by cable and video. Viewers were spending as long or longer than ever in front of their sets.

Second, newspapers are, naturally enough, keen to play up any hint that the advance of the new, and worryingly competitive, mass medium has been halted. After all, total newspaper sales really have been slipping ever since the arrival of television. Third, though probably most important in Britain, is The Au Pair Syndrome. This is the habit of the middle class intelligentsia of pretending not to watch television at all. In the 1950s and 1960s the claim was "We only have a set to help the au pair with her English". Today the claim varies we only have it for the news, only

for watching opera cassettes, only to help the Filipinos with their English – but the snobbery is

has been saying for the past two or three years? Have there not been numerous warnings here that the

unchanged.
On the whole people socio-economic groups A and B do watch less than those in groups C. D and E. This scarcely seems sur-prising: doctors and businessmen often have jobs which keep them out late, and compared with nurses or centre lathe turners they are better able to afford seats at the opera or dinner in a restaurant. The fact remains that though they may watch less, they still watch a lot and experience suggests that they are ashamed of this. When, like so



Neil Kinnock: devastating honesty

many, they switch on to watch the Six O'Clock News and then stay for Top Of The Pops they blame television for its triviality rather than themselves for lack of will power or discrimination.

The result is that every time a report such as Henley's appears it is announced with headlines that ring with glee. This one claims, more-over, that the "decline" is largely among the middle classes. The implication is that television is turning into a yob medium, watched only by the socially inadequate; just what the au pair employing classes always said. But is it not also similar to what this column

new Thatcherite broadcasting legis-lation would lead to more tabloid television, more intense ratings con-tests and a consequent lowering of standards? But there is, surely, a huge difference between trying to hold the line against an expected decline and condemning the medium out of hand.

On the rare occasions when somebody stands up for television they are invariably challenged: go on then, name something worth watching, especially at this time of the year. Yet the fact is that even in the murklest depths of a repeat-laden summer there is (so far, anyway; the full effects of that Thatcherite legislation are yet to be seen) still more of quality to watch on British television than any normal person could find time for, particularly anyone using a video recorder. In drama BBC2 has just finished

screening one of the greatest works of television ever created, and probably one of the most important pieces of fiction of the second half of the 20th century: A Second Heimat (extensively reviewed in this column on April 14 and last Wednesday). It lasted 26 hours and was enthralling and almost embarrassingly involving. Watching it all took dedication, but the rewards were tremendous. ITV has shown the first three episodes in Frank Stubbs Promotes which is no Heimat, but is more enjoyable, funnier, and a better reflector of its period than 75 per cent of today's novels. So far it has trodden a little too determinedly in the footsteps of Minder but Timothy Spall is giving a delightful performance in the central role of an over-ambitious ticket

In documentaries ITV is showing Kinnock: The Inside Story, a four-part account of the political life of

two episodes have been extraordinarily powerful examples of the type of modern history which causes increasing jealousy and pet-ulance among the sort of academic book historians who would have us believe they only ever catch a glimpse of the television in the JCR. From Orgreave Coke Depot to the night of the 1985 election, these programmes have brought history viv-

ore valuable still has been Kinnock's voice-over description of his thoughts or reactions to the crises seen before us, from the leadership contest to the Militant showdown. But what makes the series truly compelling is Kinnock's devastating honesty about his own mistakes and fail-ures. BBC2 meanwhile is showing a documentary series made with American co-producers about the development of the oil industry, The Prize, which, as well as being highly informative, is often more exciting and entertaining than Dallas (reviewed here on July 3).

Parliament's - or perhaps John Major's - handling of the Maas-tricht affair may be judged by posterity as shameful and inept, but television's current affairs departments delivered the crucial moments into our homes last week in a manner that was gripping enough to keep some of us out of bed until 3.00am. Jeremy Paxman handled the real-time coverage of bedlam in the House of Commons with all the professionalism you would expect (though the rule about a single static camera angle from behind the bar of the House as the tellers go through must surely be changed) but it was Vincent Hanna who took the honours. No doubt his late night job on Channel 4, of marshalling instant comment,



was easier than that of Paxman who had to fiv the Newsnight studio by the seat of his pants. Nevertheless Hanna triumphed not only because of his political knowledge and insight but because he brought a steady flow of wit to the proceed-

ings. Invaluable. Last week also brought one ofthose programmes which can shift your entire perception of the world. I remember clearly, not long after joining the FT 20 years ago, watching a programme about the technical and social implications of a new invention called the microchip. At the time its revelations seemed truly staggering though today, of course, they would be mundane. David Lomax's report in last Thursday's Business Matters on BBC2

about the development of Guangdong province in southern China had a similarly mind-blowing effect. Most of us had already heard, no doubt, about economic strides in China but the detail in this report there are now 17,000 part-time Avon reps in Guangdong; so far most factories may be primitive, but the staff work 10 hours a day, six days a week, perhaps for 12; they are buy-ing Panasonic televisions and fashionable clothes; drug trafficking, bribery and traffic jams are rocketing - suddenly made you realise where countries like the UK and even the US may stand in, say, 2003. Last month we had Wimbledon from the BBC, this month the Tour

de France from Channel 4. On Sun-

day BBC2 began a season of Sum-

mer Dance with Ballanchine's "Serenade" and "Western Symphony" Of course more would be even better, and of course some evenings at present seem like deserts unless you plan ahead and create oases with your video recorder. But, so far, the familiar claim that there is nothing on the box for the more demanding or intelligent viewer is still hooey. And although there may one day be a collapse in television viewing, personal experience suggests it has not happened yet. Average viewing per head of the population in the third week of June this year, according to BARB, was 22 hours 39 minutes. Last year it was 22 hours 38 minutes. Ten years ago the figure was 16 hours 54 minutes.

Theatre / Alastair Macaulay

Behind the gilded curtain

here is something irresistible about backstage plays. Being taken behind the scenes is like being shown how a clock works. And to give attention to the unhymned components of theatre - the dresser, the chorus line - is to cast judicious light on lives of the obscure. Though Richard Crane's Under the Stors is no great example of this genre. it is satisfying simply because it is all about understudies.

Stella and Regina are covering two Great (and Old) Actresses of the London stage during a West End run. Out there, on the stage we never see, the two stars, "Trixie" and "the Dame," are playing Helen and Clytemnestra, long after the Trojan War, in a preposterous trough of verse drama called *Helen in*: standard ambitious bitch.

Argos. Down here, at the other end of The Dame and Trixie, listen and wait. Stella is all method, motivation, and neurosis; and she never knows all her lines. Regina, who has understudied the Dame for 25 years, is

an old pro who can duplicate everything the Dame does; but, since she never goes on, she concentrates on knit-

ting and shopping at Sainsbury.
For so plotless a set-up, Crane has worked too hard to provide a plot. (Trixie gets ill and faints onstage, only to recover and carry on, before Stella has a chance to finish identifying with Helen and to get onstage in her stead. The director, assuming Trixie will be hospitalised, brings in a Known Actress to cover the role of Helen.) And each character is too much of a theatrical cartoon. Stella's feckless clinging to method, Regina's dogged insistence on routine - these are too coarsely exaggerated. The director is merely a smug creep, the Known Actress merely the

The Dame and Trixie, whose voices budicrous, but there is fun to be had in and Ferris have yet disclosed. listening to the (recorded) voices of Patricia Routledge and June Whitfield At the Greenwich Theatre, until intoning the ghastly verse of Helen in August 28.

Argos. Routledge (as the Dame playing Clytemnestra) belts out her lines in a beefy basso profundo – con molto vibrato; Whitfield (as Trixie as Helen) quavers hers out in a tremolo so massive that it sounds like a trill spanning a minor third - or like yodelling.

Connie Booth and Pam Ferris play Stella and Regina effectively, in diametrically opposed styles. Booth is fey, Ferris fierce; Booth all self-obsessed sensitivity, Ferris all practical sense. But, under Matthew Francis's direction, this backstage world hangs fire. Both (especially Ferris) occasionally follow the playwright into the temptation of hamming up straight material; the pacing (especially Booth's) is sometimes insufficiently natural and too pat. There is greater drama in this situation than Crane knew how to discover; and there



Pam Ferris and (below) Connie Booth

A pretty little Prom

broadcast of the opening night of this year's Proms there were complaints from viewers. Not about the music, or the standard of performance. They were upset that the singers that night were not very attractive in close-up, which seems to confirm a trend in how the public regards classical musicians.

fter the television

It is no longer enough to play or sing well. For popular esteem, of the kind that suits the mass media, the performer has to look good too. As

pated the audience's reaction. it chose its second Prom for television relay cannily. The Finnish soprano Karita Mattila, statuesque, elegantly attired, is unlikely to have prompted anything but letters of appreciation from those who look first and listen later.

In the hall we could appreciate the giamour of her voice as well. She sang four not very substantial Grieg songs, a nod

though the BBC had anticing in recognition of the compos-pated the audience's reaction, er's 150th anniversary. All were well-known pieces, such as the Solveig solos from Peer Gynt, sung with rather more winning simplicity by Barbara Bonney in her Grieg recitals with piano. Mattila's strength was the warmth and substance of her voice, which projected strongly over the orchestral accompaniments.

The conductor, Alexander Lazarev, seemed keen to let toe, as it were.

her be heard. Unfortunately. that was the only cause for rejoicing on the orchestral side. The concert had opened with a dismal performance of Stravinsky's Petrushka - no brilliance in the colours, no snap to the rhythms. Perhaps dancers at the Bolshoy (Lazarev's artistic home) prefer the music at this speed, whereas orchestras in the West are used to spinning through it on tip-

The BBC Symphony Orchestra stumbled on many ragged corners. (The student orchestra that I heard at the Schleswig-Holstein Festival a couple of weeks ago played the music with more purpose.) A little more energy informed Tchaikovsky's Suite No 3, but not so much as to be positively exciting. It is disappointing that the improvements at the BBCSO achieved under Andrew Davis do not necessarily carry through when there is somebody else on the podium.

Richard Fairman | hood) has made intelligent

Ballet / Clement Crisp

Charming, but charm is not enough

There is an odd moment of adjustment when you return from a holiday. Instead of mountains or monuments, there - from train or aircraft you see the neat, quilted English countryside, carefully laid out, domesticated. Of course it is "home" - but rather enclosed, and somehow tame. I felt this on Monday night while watching The Sleeping Beauty with which the Birmingham Royal Ballet opened its Covent Garden season. Last week, at the Coliseum, the Kirov had shown us their Beauty. Tired and cursory as some of its components looked, it was still a grand and spacious work of art, its manner resonant with the impor-tance of classical dancing. Its cast had an assurance born of the knowledge that their theatre had seen Beauty's first performance, and this gave dignity and clarity to their dancing.

The BRB staging has many virtues. As an exposition of the text it is, in fact, superior to the Kirov's version: the prologue and first act, albeit numbers are reduced, maintain a shape lacking in the Kirov's touring production, and the Hunting scene is charmingly done. In everything, Sir Peter Wright (and how good it is to acknowledge his recent knight-

his company's touring needs. The greatest merit, though, lies in Philip Prowse's designs which still, after a decade, strike one by their beauty, and by their wit and thrilling sense of history. Not, I believe, since Leon Bakst's 1921 designs for Diaghilev's Beauty staging, has costuming so brilliantly evoked a period through the most acute sense of historical shape. Drapery, pleating, skill in cutting, provide theatrically vivid yet accurate silhouettes. Fantasy becomes history: figures once painted by Nattier or on Prowse's own terms. Colours - gold, black, porphyry, rose Dubarry - all contribute to the feeling of splendour. It is a superlative example of the designer's art. The problems of acclimatisa-

tion arrive with the dancing. The BRB artists work well as an ensemble, and dramatic nuance is deftly pointed - how acute is Desmond Kelly's view of the king. But dance-style is vivacious where the Kirov's is serene, and cosy where it might instead show us the broad horizons of classic manner. There is something breathlessly determined about the soloists: their dancing is ingratiating rather than commanding, as if trying to win us on everything but dance terms. And charm is not enough.

choices in editing the ballet for The honourable and golden exception was Miyako Yoshida as Aurora. Here was a radiant, absolutely assured interpretation. Yoshida's dancing is ravishing because precise, deli-cate, pure. Nothing is fudged or fussed; everything looks elegant, with artistry dedicated to the service of the choreography. The reading is gentle, beguiling, a portrayal that must stand among the very best the Royal Ballet has shown us. Yoshida's prince was Kevin O'Hare, giving a gentlemanly account of the role, but careering through his solos as if fleeing in disarray from an insurrection.

The score, from Philip Ellis and the Royal Ballet Sinfonia, sounded somewhat boxy and harried: we needed more of the Mariinsky orchestra's grandeur. The performance running time seemed a race against the clock. And I protest against the eliding of the first and second acts of the ballet. An interval after Aurora's birthday celebration is essential to enable the public to sense the passing of a hundred years. A single, helter-skelter passage of dancing, lasting nearly 70 minutes, is like having indigestion on the Cresta

Birmingham Royal Ballet is at Covent Garden, with varied programmes, until August 7.



AVIGNON

The final week of this year's festival includes performances of Steve Berkoff's Kvetch directed by Jorge Lavelli, Sophocles' Oedipus at Colonus staged by Ensemble Kotéba from Abidjan and Tom Stoppard's Rosenkrantz and Guilderstein are Dead, performed in Russian by an Israeli company (9086 2443)

BAYREUTH

interest this year focuses on a string of debuts. East German dramatist Heiner Müller tackles his first-ever opera production, Tristan und Isolde, designed by another Bayreuth debutant, Erich Wonder. After a decade as Bayreuth's reigning Kundry, Waitraud Meler attempts the soprano heights of Isolde, while Siegfried Jerusalem tackles his first Tristan. Daniel Barenboim conducts. in Parsifal, conducted by James Levine, the new Kundry is Deborah Polaski, while Poul Elming and Linda Finnie join the cast in Werner Herzog's production of Lohengrin.

Donald Runnicles returns to conduct Wolfgang Wagner's production of Tannhäuser, with a cast led by Wolfgang Schmidt, Tina Kiberg. Eike Wilm Schulte and Manfred Schenk. Giuseppe Sinopoli conducts Dieter Dom's 1990 production of Der fliegende Hollander, with Bernd Welkl as the Dutchman and Sabine Hass as Senta. Ends Aug 28 (0921-20221)

BERLIN

This year's festival (Aug 31-Sep 30) is a meeting point between Europe and Japan, with performances by Tokyo Ballet, New Symphony Orchestra of Tokyo, traditional Kabukl and Noh theatre companies and other Japanese ensembles. There are concerts conducted by Abbado, Ashkenazy, Barenboim, Maazel, Norrington, Sanderling and Tennstedt, plus Beethoven plano recitals by Brendel and Pollini, and a visit from the Parls-based Peter Brook Company with L'homme qui, the British director's latest theatre piece (Berliner Festspiele Kartenbüro, Budapester Strasse 50, D-1000 Berlin. Tel 030-254890 Fax 030-254

CASTELL DE PERALADA

The gardens of this Catalan castle north of Barcelona are the beautiful setting for an annual festival of opera, dance and concerts. The next event is Ballet Victor Ullate on Fri and Sat. Next month's programme includes a staging of L'elisir d'amore, a recital by Anne

Sophie Mutter and concerts conducted by Jordi Savall, Neville Marriner and Yuri Temirkanov. Ends Aug 23 (072-538125)

BRUGES

Over the next two weeks, Bruges is holding its annual early music festival, including a performance of Carlssimi's oratorio Jepthé by the Consort of Musicke conducted by Anthony Rooley, Spanish medieval music played by Hesperion XX with Jordi Savali and a song recital by Emma Kirkby (050-448686)

■ HELSINKI

The festival, celebrating its 25th anniversary, opens on Aug 24 with a Helsinki Philiharmonic Orchestra concert conducted by Alexander Sander, featuring Karan Armstrong as soloist in Schoenberg's Erwartung. Esa-Pekka Salonen brings the Swedish Radio Symphony Orchestra for two concerts, and other concerts are conducted by Marek Janowski, Leif Segerstam and Hans Drewanz. Recitalists Include Julian Bream, Jessye Norman and Cecilia Bartoli. There are also performances by Ingun Björnsgaard Dance Company, Susanne Linke Dance Company and the Avangli ensemble, featuring classical and modern Islamic music from Turkey. Ends Sep 12 (664466)

LA ROQUE **D'ANTHERON**

The castle grounds of La Roque d'Anthèron, equidistant from Avignon and Marseilles, are the

peaceful setting for a piano festival which has been gathering international renown since it was founded eight years ago, in this year's opening concert on Sat, Brigitte Engerer is soloist with the Novosibirsk Philharmonic Orchestra from Siberia. There are 33 concerts in all, with programmes celebrating anniversaries of Grieg, Tchalkovsky and Rachmaninov, a cycle of Schubert sonatas on modern concert grand and fortepiano, a Debussy series using period instruments and introductions to Meditner and Corlollano. The line-up of artists includes Christian Zacharias, Nikolai Demidenko, Maria Joao Pires and Stephen Hough. Ends Aug 22 (4250 5115)

■ MONTPELLIER

Radio France's annual festival continues to promote off-the-beaten-track operas in concert format. This year's line-up includes Puccini's Le Villi on Sat and Reyer's grand, unjustly neglected Sigurd on Aug 6, with a fine cast headed by Chris Merritt. Other highlights include the Gustav Mahler Youth Orchestra with Abbado and Hvorostovsky, and a plano recital by Friedrich Gulda. Ends Aug 11 (6702 0201)

■ RUHR

The fifth Ruhr Piano Festival features 40 internationally renowned musicians playing in nine German cities, including Bochum. Gelsenkirchen, Duisburg, Hamm and Herten. There is no programme theme, but several concerts include an introductory talk by German

author and critic Joachim Kaiser. Pianists featured over the final two weeks include Melvyn Tan, Mikhail Rudy, Elisabeth Leonskaja, André Watts and Shura Cherkassky. Theo Adam gives a song recital tonight in Hamm (Rhein Ruhr Ticket 0201-268081)

ORANGE

The final open air performance at Théâtre Antique is Otello on Aug 7, staged by Andrel Serban, with a cast led by Vladimir Atlantov, Alain Fondary and Nina Rautio (9034

SAN SEBASTIAN

Highlights of this year's festival (Aug 16-Sep 2) include Pier Luigi Pizzi's Monte Carlo production of La traviata, the St Petersburg Philharmonic Orchestra, Spanish National Orchestra with its chief conductor Aldo Ceccato, a series of organ recitals devoted to the works of Messiaen and church concerts featuring the Hilliard Ensemble and others (Quincena Musical, Teatro Victoria Eugenia, Reina Regenta s/n, 20003 Šan Sebastian, Spain. Tel 043-481238 Fax 043-430702)

■ SANTANDER

The festival opens on Sat with a concert by the Philharmonia Orchestra. Other visitors include Anne Sophie Mutter, the Scala Orchestra with Muti, and a bevy of Russian artists - the St Petersburg Philharmonic and Bolshoy Opera Orchestras, the St Petersburg State Ballet and the

Kirov Opera, which gives performances of Don Carlo and Prince Igor. Ends Aug 31 (Festival Internacional de Santander, C/ Gamezo s/n, 39004 Santander, Spain. Tel 042-314819 Fax 042-314767)

■ SCHLESWIG HOLSTEIN

Like a musical mosaic, the festival spreads out from Hamburg, Lübeck and Kiel to some of the most attractive towns in northern Germany, in venues with a more local atmosphere than most international festivals. There is a strong Polish Influence this year, with three Polish orchestras touring the region and performances of Szymanowski, Panderecki and several less familiar compatriots. The line-up also includes James Galway, Anne Sophie Mutter, Shura Cherkassky, Jessye Norman, Igor Olstrakh, Gustav Mahler Youth Orchestra and the Academy of St Martin in the Fields. Ends Aug 22 (0431-567080)

TORROELLA DE MONTGRI

The festival is based in a town on the Costa Brava near Spain's border with France. This year's line-up includes Giacomo Aragall (Aug 4), Bohuslav Martinu Philharmonic Orchestra (Aug 12), Franz Liszt Chamber Orchestra (Aug 15 and 17), the Solomon Trio (Aug 20) and Berlin Philharmonic Virtuosi (Aug 21). Ends Aug 22 (0972-761098)

ARTS GUIDE

Monday: Performing arts aulde city by city. Tuesday: Performing arts guide city by city.

Wednesday: Festivals Guide. Thursday: Festivals Guide,

Friday: Exhibitions Guide. European Cable and

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Reports 1330; 2030

Edward Mortimer



"I suppose," wrote the Queen to Harold Macmillan on his retirement in October 1963, "that the success may which give you the

greatest satisfaction is the recent signature of the Nuclear Test Ban Treaty for which you and your colleagues have worked so long and so patiently and which has given new hope to people all over the world." Next week sees the 30th anniversary of that treaty, which put an end to tests in the atmosphere by the three leading nuclear powers - the US, UK and Soviet Union.

Macmillan had indeed "passionately fought" for a test ban, as the late Lord Zuckerman, then chief scientific adviser at the UK defence ministry, testified in an article published shortly before his death - in Nature on February 4. But the ultimate bargain was struck between the two superpowers and fell well short of what Macmillan had wanted "the discontinuance of all test explosions of nuclear fixed period.

weapons for all time". Those words were left in the preamble of the treaty, expressing a long-term objective. That is why it is called the "partial" test ban treaty (PTBT), as opposed to the holy grail of a "comprehensive" one (CTBT), for which the quest continues.

It continues more hopefully of late, particularly since last October when Congress forced then-President George Bush to sign an act imposing a moratorium on US nuclear tests until mid-1993 and ending them completely by September 1996. On July 3 his successor, Bill Clinton, extended the moratorium until September 1994 "as long as no other nation tests", and called on "the other nuclear powers to do the same". Russia, and more surprisingly France, promised to do so and declared their support for a CTBT, "on condition [in France's case] that it is univer-

sal and verifiable". Britain has no choice in the matter, since it uses US testing facilities and has none of its own. But sadly (or at least it would have saddened Macmillan) British representatives were prominent among those lobbying in Washington for continued testing in the run-up to the July 3 announcement. Mr Clinton's decision, soon

A close nuclear family

West must extend security or expect proliferation

to be complemented by the appointment of an ambassador to revive the CTBT negotiations, is part of his strategy for containing nuclear proliferation. In 1990 the review conference on the 1968 Nuclear Proliferation Treaty (NPT) broke up without agreement because the non-nuclear states, led by Mexico, insisted on a CTBT as the yardstick for nuclear states' sincerity in pursuing disarmament. At the next conference, in 1995, the stakes will be higher because it has to decide whether to extend the treaty indefinitely or for a Also, with the break-up of

Little short of Nato membership would sway Ukraine from nuclear weapons

the Soviet Union, proliferation has become an even more complex and worrying issue. The western powers have tried to deal with it by recognising only Russia as a successor to the Soviet Union's nuclear power status. Both the strategic arms reduction treaties (Start I and Start II) are based on that assumption.

Other ex-Soviet republics were not involved in those negotiations, but last year the three that have strategic weapons on their territory - Belarus, Kazakhstan and Ukraine were bullied or cajoled into signing an agreement (the Lisbon protocol) which provides for those weapons to be dismantled or transferred to Russian territory and for the republics concerned to join the NPT as non-nuclear states.

Belarus is implementing that agreement, but Ukraine has been dragging its feet and

seems less and less inclined to a long way since he was a gas do so, while Kazakhstan is bidengineer in Yorkshire. He ing its time. Kazakhstan has heads one of Britain's largest companies at a crucial time, the main ex-Soviet nuclear test and he is about to face the sites, but both they and the weapons themselves are biggest test of his career. This mainly controlled and adminisweek Mr Brown will discover tered by ethnic Russians. This whether his eamble of submitis not the case with Ukraine, ting British Gas to an inquiry by the Monopolies and Mergers which increasingly sees itself as under threat from Russia. Commission has paid off, or Only this month, for instance. whether it will result in the the Russian parliament laid break-up of the company. claim to Sebastopol, a Black Sea port in Ukraine. Mr Brown made the unprece-

dented request a year ago

when he assumed the post of

chief executive. It was a mea-

sure of his frustration over the

constant bickering and lack of

agreement about pricing and

supply between the company

But the blunt Yorkshire-

man's high-risk strategy of

opening up British Gas to a full-scale investigation could

backfire. If the commission rec-

ommends breaking the com-

pany up into smaller concerns

- as Ofeas has suggested – Mr

Brown could lose the fiefdom

over which he presides. The

question is: will parts of Brit-

ish Gas be sold off so that the

household supply market can

be opened up to competition?

The inquiry has put Mr

Brown in the awkward posi-

tion of defending British Gas's

monopoly over household sup-

ply in front of an inquiry panel

of free-market academics and

legal experts. He has submitted

a pile of evidence 5ft high to

the commission, which has

spoken to about 550 interested

At the same time, British

Gas has mounted a charm

offensive on government min-

isters who will decide whether

to enshrine the commission's verdict in law. If British Gas

were to retain its monopoly.

some ministers believe, it

would only be because Mr

Brown's arguments had won

the day. But with electricity

supply partially to be opened

to competitors next year and

fully in 1998, and with British

Gas's monopoly already in the

government's sights before the

commission was called in, Mr

Brown is rowing against the

British Cas claims it has

recently been won over by the

case for competition. Mr

Brown says he is not averse to

the idea of a freer market for

households, but emphasises

the need to tread carefully to

ensure that neither customers

However, he has warned the

commission that an end to

nor shareholders lose out.

parties.

and its regulator, Ofgas.

Not surprisingly, Ukrainian leaders - especially, perhaps, prime minister Leonid Kuchma, whose previous career was spent manufacturing nuclear missiles - believe they can obtain operational control of the strategic weapons on their territory without too much difficulty. They are increasingly tempted to regard them as the ultimate deterrent

against Russian aggression. British and French leaders, who for years have proclaimed the vital importance for their national security of an independent nuclear deterrent, though living at the opposite end of Europe from Russia and enjoying the security of Nato, are hardly well placed to dissuade Ukraine from adopting a similar doctrine. In the latest issue of Foreign

Affairs, the house magazine of the US foreign policy establishment, the Chicago political scientist John J Mearsheimer ~ well-known exponent of the cold-blooded "realist" view of international relations argues that a Ukrainian nuclear deterrent would be good for both Ukrainian and broader European security. The opposite case - that a nuclear Ukraine would be bankrupt, isolated and vulnerable to a pre-emptive strike - is put by Steven E Miller of Harvard. To my mind it is the

more persuasive, but I am not

the one that needs persuading.

Ukrainians will not be impressed by fine words from western powers which have failed to come to the aid of Bosnia. Probably little short of an offer of full Nato membership would sway Ukraine now. That suggestion would be instantly rejected in all western capitals as destabilising and provocative. But it is time we decided which is more destabilising and, long term, more dangerous: to extend the western collective security system eastwards, or to wait for proliferation to spread eastern insecurity westwards.

Will British Gas be dismantled or remain a r Cedric Brown privatised monopoly, asks Deborah Hargreaves the burly chief executive of British Gas, has come

Time to make up or break up

British Gas competitors' strategy for opening up household market

Monopolies and Mergers Commission decides on new market/industry structure, agreement in principle on

1993 Preparation phase, tramework implementation: timetable, definition of agreed contractual framework legislation and licences; regulatory regime.

Preparation phe structures, accounting systems, control systems Managed competition 5 year period new public gas suppliers start trading, fall in British Gas household

Full competition review of storage company regulation. review of charges/regulation for small consumers.

Cedric Brown, chief executive of British Gas

British Gas's monopoly could throw up several important problems. The three main issues are safety, security of supply, and price. Safety is at risk, argue Mr Brown and his gas engineers, if any company can feed into and take out from the pipeline network as much gas as it likes. If too much gas is taken out of the system at any one moment, air could be sucked in causing an explo-

Less dramatic, but just as important for many customers, is the guaranteed supply provided by British Gas, Mr Brown says. If competition takes off and rival suppliers run out of gas on cold days in winter, customers signed up to those suppliers could see gas for their boilers switched off with little warning.

Stretching this point further, Mr Brown believes that, in an open market, there could be customers that no company wants to supply - those with large debts or in remote regions, for example. At the moment. British Gas must supply anyone who wants gas, but that obligation could end, along with the monopoly.

Mr Brown's final, and perhaps most powerful, point is that prices for the pensioner with one gas burner could double if market forces were introduced. A third of his 18m household customers currently subsidise the other two-thirds who use less gas.

is arguments are rejected by competitors already wresting market share from British Gas in the industrial sector. In a study sponsored by a group of rival companies, accountants Coopers & Lybrand put forward a plan for opening up the domestic market without disruption.

Coopers & Lybrand suggested that competition could be introduced into household supply gradually from 1995 over a five-year period. The plan suggests testing all competitors on their suitability to supply bousehold customers - ensuring they have adequate financial resources and gas supplies. All companies would be obliged to supply any customer approaching them, guaranteeing a certain minimum standard of service.

A financial bond lodged with the regulator, or access to emergency gas supplies, could help ensure that no company cuts off any home gas supply because it has run out of gas. One of the companies spon-

soring the Coopers plan. Alliance Gas, has provided further assurances, suggesting it can fulfil the functions currently performed by British Gas and still cut prices to all users by an average of £50 a year, or 10 per cent of bills. In any case, the price cap keeping British Gas's household price increases to a minimum will need to be in place until competition has been established. With competitors effectively

able to answer two of British Gas's objections, the safety issue remains the real drawback to a liberalised market. But many of British Gas's safety fears could be removed by having a central pipeline company responsible for balancing supply and demand. This company could have access to a source of gas in order to regulate gas flows and for use in emergencies.

The pipeline company would have to be separate from the

rest of British Gas's business Otherwise, some gas companies and the regulator believe. the development of competition could be hampered. A sep.___ aration of pipelines from trading - either by accounting separation or a total sell-off would ensure that British Gas's own marketing operations are not given more favourable access to the trans. port system than its competi-

This is another area on which the commission must pronounce. It is reviewing notonly a sell-off of pipelines, but a wholesale break-up of the company into smaller regional units as has been suggested by. Ofgas.

Mr Brown contends that fully dismantling the company would cost £3bn over 10 years It is estimated that a move in split off the pipelines would cost about £300m over the same period. This is because some costs would be duplicated if the company were split up.

The high potential costs of break-up could sway the gov. ernment to opt for the status quo. British Gas has already agreed with the Office of Fair Trading to separate accounting. procedures between pipelines and its trading operations by this September.

An important indicator of the future profitability of the pipeline network will be the rate of return set by the commission. Mr Brown believes that 4.5 per cent - the present rate - is too low. Ofgas reckons it is too high. This disagreement was one reason why Mr Brown requested the commission review.

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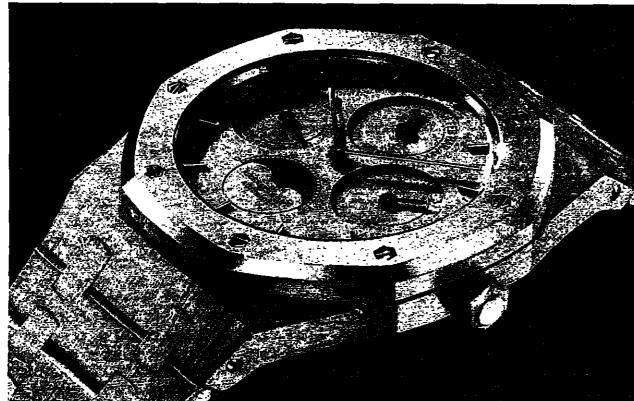
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Mr Brown hoped to gain a more stable environment for the business over the next conple of years. He says constant, arguing with Ofgas and a changing regulatory agenda were making it difficult to plan. To avoid further disputes, the commission's solution must help to soothe relations between the company and its regulator, and therefore must also be acceptable to Ofgas. Some of the abrasiveness may be removed anyway with the retirement of Sir James McKinnon, director-eeneral of Ofgas and scourge of British Gas, in October.

Ofgas and Mr Brown are not the only parties awaiting the commission's decision. The rest of the energy sector is also eager to know the verdict, because it will indicate how far the government wants to encourage competition elsewhere in the privatised utili-

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LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Railways are too efficient to be dismissed

From Mr Graham Nalty. Sir, I welcome the suggestion in your editorial, "Motorway fatigue" (July 23) that the price mechanism should be used to regulate the demand for road space rather than building more and more roads.

However, I do not agree with your dismissal of rail transport as a solution. The busiest parts of the M25 motorway are the sections close to Heathrow Airport, which is very badly

served by public transport. Yet | influence demand, but it can | Slough, Heathrow Airport, Heathrow Airport has all the characteristics that make rail transport highly efficient. It is a point of departure for mil-lions of long distance flights every year and a very large. highly concentrated area of employment. A solution based on improved rail access to Heathrow Airport will be far more effective in reducing M25 congestion than you suggest. The price mechanism will

only persuade people to use public transport if the quality of service is good enough. Improvement in rail services from all regions in the UK directly to Heathrow Airport must be a high priority so that people departing from or meeting flights at Heathrow can make the trip by rail as conveniently as by car. In addition, a rail equivalent of the M25 link-

Staines etc in a full circle is needed to provide the high quality public transport alternative for journeys created by the building of the M25. But as Britain not only has

the cheapest petrol in Europe, but also some of the most expensive rail fares, your editorial makes very good sense. Graham Nalty, 6 Mill Close,

ing St Albans, Watford, Borrowash, Derby DE72 3GU

for service

From Mr Keith Ellis. Sir, Between 1987 and 1992

the workload of the Insolvency Service increased fourfold. During the same period the number of civil servants employed in Official Receivers' offices increased marginally. insolvency Service workers

who coped with the increased number of insolvencies and maintained the high standards for which they are respected and renowned have now received their reward for five years' hard work. The "independent review"

announced recently by Neil Hamilton MP aims to turn the clock back 100 years and privatise large parts of the Insolvency Service. The last review in 1982, under the chairmanship of Sir Kenneth Cork, concluded that individual insolvencies should be administered by impartial civil servants, ie the Official Receiver. The current review, however, will consider changes in legislation to ensure that ministers get what they want, the privatisation of the Insolvency Service.

With spare capacity in the private sector growing as the number of insolvencies fall, staff in the Insolvency Service will be faced with redundancy. The IPMS Insolvency Service Branch will be fighting privati-

sation because it is not in the interests of creditors, individ-ual insolvents, insolvency practitioners, or those in the Insolvency Service who, during the last five years, have shown what public service means. vice-chairman

IPMS Insolvency Service clo Official Receiver's Office,

Poor reward | Sad reflection on engineering in UK

Sir, I, and I am sure many other industrialists, greatly regret the recent changes at the weekly magazine The Engineer, which throughout its long history has energetically informed those in industry to the benefit of all.

The Engineer's virtual demise flies in the face of the burgeoning interest in manufacturing at every level of government In Germany, where national

pride in engineering excellence

From Mr Terry Arthur. Sir, James Buxton's article on forest privatisation ("When 20) concludes that privatisation may be no more successful than the Forestry Commission at "balancing commercial leisure interests" Although it is wrong to

a development would be unthinkable. It is hard not to conclude that it reflects the value we in the UK place on engineering and the myriad products it develops and pro-Industry needs publications

with real authority and, with respect, this load cannot be carried by the Financial Times alone. Through its investigative journalism The Engineer helped to raise the awareness of industry and place a focus

has proved unshakeable, such on the dynamism of engineer

ing.
The Engineer has provided. engineers with a stream of information for the last 187 years. It would take a bizarre sense of timing to conclude that now is an appropriate time to turn off the tap. Ian Gibson,

managing director, Nissan Motor Manufacturing (UK), Washington Road, Tyne & Wear SR5 3NS

Privatisation can improve forest management

money grows on trees". July needs with environmental and

imply that environmental and leisure interests cannot be conflict by co-operation and

commercial, there are certainly conflicting interests to balance. However, both reason and experience suggest strongly that privatisation would indeed be more successful.

Briefly, public sector management is a zero sum game in which opposing political "constituents" and lobbyists are appeased or otherwise. Private sector management replaces

cost sharing. The largest pri-vate landowner in the US, the International Paper Company, not only practices commercial lumbering but also runs profit-able wild life and recreation programmes in many states, leasing more than 1m acres in the southern states for such Terry Arthur,

23 St Mary's Street, Stamford, Lines PE9 2DG

Amendment put 'cap' on benefit in kind for cars

From Mr Brian Drummond Sir, I refer to the Weekend FT article "The luxury that has become a necessity" (July

The writer of the article suggests that "there is no 'cap' on the system" of assessing the benefit in kind of a car provided to an employee on the basis of the list price. He goes on to quote the example of "an actual cash payment of more than £58,000" on the provision of a Jaguar XJ220 costing £415,000 where the driver covers less than 2,500 business

While this was the original proposal announced in the 1993 budget, an amendment was made to the Finance Bill by the sixth sitting of the Finance (No 2) Bill Standing Committee whereby the maximum list price of a car for the purposes of calculating the benefit in kind would be £80,000.

The financial secretary to the Treasury, Steven Dorrell, stated that there was justification to "depart from the princi-ples of fiscal purity" - the argument being that the origi-nal budget proposal would be detrimental to the British car

industry and in particular manufacturers such as Rolls

The Finance Bill is due to receive Royal Assent on July 27 and it is likely that the £80,000 limit will become law. The effect is that the potential tax bill of more than 258,000 referred to in the article will be reduced by almost £47,000 to just over £11,000.

Brian Drummond. Coopers & Lybrand 32 Albym Place. Aberdeen AB1 IYL

FINANCIAL TIMES

Number One Southwark Bridge, London SE! 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Wednesday July 28 1993

South Africa's constitution

IT WOULD be tragic if the very process designed to bring peace and democracy to South Africa exacerbated rather than healed tension. Yet it is increasingly apparent that the constitutional talks at Johannesburg's World Trade Centre are fudging some of the most important issues in a way that could undermine their achievements to date. If the African National Congress and President FW de Klerk's National party are intent on an outcome that serves their *de facto* alliance but fails to address the legitimate concerns of other parties - nota-bly those of Chief Mangosuthu Buthelezi's Inkatha Freedom party - the constitution that emerges will be seriously flawed.

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Things have not reached such a pass yet. The pace has been tortuous, but South Africa has come a long way since Mr Nelson Mandela's release more than three years ago. The draft outline published this week shows how far: racial discrimination is banned, human rights entrenched, and all citizens will be entitled to vote for a 400-member National Assembly, with a Senate elected by regional legislatures, which together will draw up a final post-apartheid constitution on principles previously agreed.

Fundamental issues have yet to be properly addressed: how the executive of a new government is constituted, how it exercises its powers and precisely what powers the provincial assemblies will have. The outline constitution leaves South Africans little the wiser. The executive will comprise representatives of political parties "occupying a specified percentage of the seats in the national assembly". But how will this executive take decisions - by consensus, as Mr de Klerk demands, or by majority, as Mr Mandela insists?

Regional powers

An equally serious flaw is the failure of the draft to define the powers of regional governments the key concern of Chief Buthelezi, who has a strong regional base among the Zulus of Natal province. The draft fudges the issue of regional powers: the buck is passed to a commission to be set up only after the first elections. It will have regional represtituent assembly, which are likely to be dominated by the ANC and National party.

The experts who drew up the draft argue that the constituent assembly will be bound by constitutional principles agreed already, calling for significant devolution of power to regions. And they list an impressive array of areas where regions will have at least some power - health, education housing, local taxation, local polic-ing. But they refuse to say how these powers will be shared with the centre, while the constitutional principles are vague and open to interpretation. Moreover, asking Inkatha to rely on them misses the point. Inkatha is being asked to give up powers it now exercises as a "self-governing" black homeland in exchange for an uncertain status in future. It is hard to see Chief Buthelezi waiting until after an election to find out what Natal's powers will be in the new South Africa.

Belligerent rhetoric

Until this issue is resolved, one can scarcely be sanguine about the prospects for elections next April. The trouble is, by boycotting the talks with his customary belligerent rhetoric, Mr Buthelezi is merely making it more likely that he will be dissatisfied with the outcome - and creating the risk of a further descent into violence in the coming months. He needs to understand that no resolution can come about until he returns to the negotiating table. Equally, the ANC and the National party need to look beyond short-term party objec-tives and consider the type of political structure that a region-

ally diverse as well as multiracial South Africa really needs. For all the statist, centralising instincts of the two main parties, it is not a country that can be ruled from the centre alone; its regional inequalities are too great and the regional rivalries too powerful. An attempt to impose a constitution that does not allow for sufficient regional autonomy will merely prompt demands for secession - both from Mr Buthelezi's followers or from the white right. If South Africa is to have a hope of a period of stability before elections, these issues

Some roubles more t had been going so well. Though the Russians are masters of illusion, much economic news over the past two weeks has been good, with a basis in reality. The inflation rate equal than others came down from the near hyper-levels of early this year to about 17 per cent a month. The central bank raised its interest rate 10 days ago to 170 per cent - which, because of the Russian system of charging interest on a monthly basis, makes the yearly rate close to the annual inflation rate of about 750 per cent.

John Lloyd examines the implications of a controversial currency decision on economic reforms in Russia

foreign investment. Energy prices are still minuscule, and it is proving increasingly difficult to raise them. A sustained effort on the part of the government, led by President Boris Community to drop quotas aimed at Russian commodities flooding into member countries, has had no effect the EC still considers Russia to be a "state trading nation".

As important, said one western banker in Moscow, was the break-through in the bank's intellectual

stance: its actions were an acknowl-

edgement that money has a cost, and the cost should be borne by the

Other measures were starting to

take effect: the coal price had been liberalised (though its effects have

been delayed); a government budget

had been prepared with a Rbs11-12

trillion deficit which - assuming

foreign assistance of not less than

\$3bn this year - was consistent

with a deficit target of 5 per cent of

gross national product by the end of

the year, the level agreed with the

International Monetary Fund; sharp falls in production were levelling off

and in a few sectors a modest rise

had even appeared; the rouble had

appreciated against the dollar, haul-

ing itself back over the 1,000 to 1

But the economy remains at a

delicate turning point and the

shoots of reform are still fragile. As

Mr Boris Fyodorov, the deputy

prime minister for finance, said

recently, high inflation discouraged

investment, and was still capable of

soaring upwards. Privatisation has

driven ahead, but few companies

have been restructured and there

has been little change in manage-

ment behaviour. Russian exports

are now almost wholly based on

industries such as oil, diamonds.

gold, gas, coal - and the greatest of

these, oil, is rapidly declining as oil

wells fall out of production and

there is a shortage of investment capital to get them working again.

business takes on huge and danger-

ous proportions. There have been

three highly publicised shoot-outs

between gang members in central Moscow in the past month. Busi-

while state companies are stripped

of their assets by their managers,

who often "own" parts of them fol-

lowing privatisation. Most of the

money is shipped abroad to foreign

bank accounts at a rate estimated

this week by Mr Oleg Lobov, first deputy prime minister for econom-

ics, to be running at \$10bn-\$12bn a

Foreign investment is, consider-

ing the size of the country, negligi-

ble - in spite of there being 15 to 20

sses at the very least avoid tax,

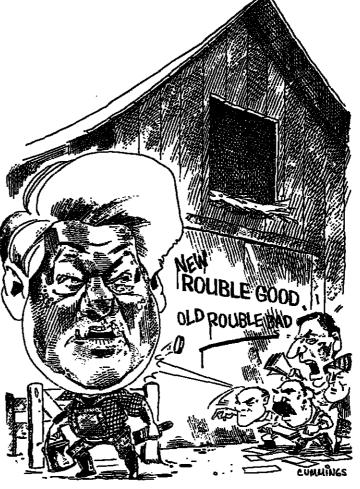
The criminalisation of Russian

Politically, the reformists within the government are few and under siege - their one (and considerable) support is the president himself. Last week, the Russian parliament passed a series of measures aimed at bringing the radical State Privatisation Committee under ministerial control: taking licences away from foreign banks; and fixing the budget deficit at Rbs22 trillion, or 25 per cent of GNP. Though the government has relied increasingly on presidential decrees to push through legislation and on a weak-ening of parliamentary influence to continue the momentum for reform, the political gridlock remained unsolved.

Thus the announcement on Saturday that the central bank had decreed all pre-1993 roubles as worthless from Monday and that citizens had two weeks in which to exchange a maximum of Rbs35,000 (\$35) for new notes, came in a highly charged political context in which some confidence was starting to return both to Russian citizens and foreigners working here, but only just.

The main issue is whether the move signals a return of what have been termed - by (the unconsulted) Mr Fyodorov - as "Stalinist, socialist" methods. Or is it an aberrant decision, damaging but not fatal? As details began to emerge of how

the decision was taken, it seems that it may have been cleared at the top before it was announced. Mr Victor Gerashchenko, the central bank chairman, told the daily izvestiya in a typically ambiguous interview that "the highest responsible officials of the country were informed about the issue". He told the newspaper that the parliamentary administration had been told, and drew its attention to the fact that Mr Ruslan Khasbulatov, the different committees, associations parliamentary speaker, had not



directly said he did not know in advance. (Mr Khasbulatov's original comment, reported by the official Tass news agency on Sunday, was a mild request that citizens should not suffer unduly from the move: only on Monday did he emerge in full-throated opposition, blaming the government and its "crazy monetarist policy" for

Mr Gerashchenko also obliquely drew the president into the sphere of those who knew, noting that Mr Yeltsin's "softening" of the original bank decree, by extending the limit of money changed to Rbsi00,000 and they will continue to use the rouble and on its outco of the time period to the end of and will, sooner or later, exchange of the economy.

From market demons to policy saints

Currency speculators have rescued EC politicians from their errors, writes John Plender

August, did not include a hint that "in principle he did not approve of these measures". Mr Anatoly Chubais, the privatisation minister, was reported to have been the only senior figure who - in the inner cabinet meeting of last Friday night during which ministers were informed of the decision - voiced criticism of it. In the republics, the decree

appears to be having its intended effect. Some five apart from Russia - Armenia, Belarus, Kazakhstan, Tajikistan and Uzbekistan - have said, with a good or ill grace, that the old notes for new. Four - Azerbaijan, Georgia, Moldova and Turkmenistan - are to hasten their introduction of a new currency. An unambiguously Russian currency has been created, but the "good" in this may be hugely outweighed by the bad.

It is likely that old notes will flood back into Russia, to be exchanged at a present rate of 2:1 with the new, thus at least tempo-rarily stoking inflation. Second, the republics which are staying within the rouble zone have agreed no new "rules of the game" with the Russian government and the central bank. No mechanism of control of the currency has been created, no new financial practices set in place. Without these, life can be expected to go on much as before.

he trust of the popula tion in their money and in authorities which would safeguard its value has been gravely damaged, if not lost. The pensioners struggling to change bundles of greasy Soviet roubles in the crush of the grimy Savings Banks, the holidaymakers stranded in the Black Sea with worthless old roubles, the harassed women in the queues at state shops having their money refused and unable to get change for their purchases because the shop has no new notes - all have been reminded that those at the top remain careless of citizens rights and convenience.

In the ranks of the foreign governments which had jointly presented Russia with a package of support costed at some \$44bn earlier this year, the fear is now that the government is hopelessly split and cannot deliver a stabilisation of the currency which some foreign experts and officials believed was possible this year.

Mr Fyodorov, who inherited Mr Yegor Gaidar's mantle as the main burden-carrier of economic reform. has been publicly humiliated by being so casually bypassed in a crucial financial development. He returns from Washington today, having blasted the decision in terms so unambiguous that it seems all but impossible he could be reconciled to the president's compromise. As of yesterday evening, he had given no sign of his intentions. However, he is thought to be in fighting mood and determined to return to Moscow to attempt to reverse the decision.

At the very least, the affair demonstrates that the Russian power structure is thin, disorganised and lacking in the reflexes of a truly civil governance: and that the pull to reform is fraught with the danger of reaction. A struggle within the government, subterranean for the past month, is now openly joined and on its outcome depends the fate

Casting light on Whitehall

THE LAUNCH yesterday of an the civil service has not done as inquiry into the role of the UK civil service by a House of Commons select committee is timely. Since 1979, the Conservative government has been engaged in what one minister recently called "a long march" through the institutions of British public life. The civil service has been one of those institutions, and an appraisal is needed on the progress of the reforms it has undergone.

Whatever the faults of Whitehall, the civil service model created by the Northcote-Trevelyan reforms of 1854 has proved durable. It is built on values of impartiality, objectivity, selection and promotion on merit, and accountability through ministers to parliament. Envied throughout the world, these principles have been frequently imitated, though not always successfully.

Since the second world war, however, there has been increasing dissatisfaction among politicians over the effectiveness of the civil service. At its peak, it employed more than 750,000 civil servants, reaching deeply into many areas of British life. A civil service designed to advise ministers and administer an empire found itself running a welfare state and managing the commanding heights of the economy.

The election of a radical Conser-

vative government in 1979 offered an opportunity for reform that Mrs Thatcher seized. Many civil service functions have been privatised, others abolished. Departments have been required to run themselves in more business-like ways. Almost 60 per cent of civil servants now work in over 80 executive agencies specialising in services such as the payment of benefits and vehicle licensing. Many must compete for their jobs against contractors in the government's market-testing programme.

Efficiency benefits

These reforms have produced benefits in both efficiency and effectiveness. They have also led to allegations of loss of accountability to parliament, and of damage to civil service values such as promotion on merit. Evidence to justify these charges is in short supply, but the select committee is

right to investigate them. However, the committee should much as it could to reap the benefits of these reforms. Despite losing more than half their staff to agencies, many Whitehall departments have been slow to reorganise around their new core functions. A 1991 report by a government efficiency adviser which recommended 25 per cent cuts in headquarters staff appears to be gathering dust.

The committee should also ask why there has been no reduction in the number of white-collar civil servants over the last ten years. In the private sector, similar service businesses have achieved substantial productivity gains.

Privatised utilities

Newly privatised utilities have been able to cut staff by 30 per cent or more when exposed to market pressures. Finding out why numbers of civil servants are again rising, especially in the agencies, should be a priority.

So, too, should be the new concerns crowding in over the role of policy-makers in Whitehall. Responsibility for policy failures such as sterling's exit from the Exchange Rate Mechanism and the mishandling of the pit closure programme cannot be solely attributed to politicians. There are fears that civil servants have become politicised by 14 years of single-party rule. And the events surrounding the sale of arms to Iraq, currently under investiga-tion by Lord Justice Scott, give concern over ethical standards.

A code of ethics is needed to protect both the public and civil servants who may be pressed to behave unethically. More radical reforms may be needed, however, to create greater accountability among civil servants for policy decisions. One solution, proposed by the European Policy Forum, is to introduce fixed-term contracts for top civil servants who would be paid according to their performance on publicly-declared objec-

The select committee could usefully examine the benefits from such an approach, which appears to work well in New Zealand. However, the committee should also ask searching questions about whether such reforms would also bring undestrable consequences such as the further polialso investigate the charge that ticisation of the civil service.

s European politicians and unemployment as a result of being perpetrated a most constructive act. right-left debate on markets. It he would not have had to reiterate bureaucrats ponder how to forced to abandon the link with the rescue what is left of the D-Mark. If the Bundesbank decides the battle to "save" the French franc gives rise to a subversive thought. It is that events in the currency markets since last September have turned the longstanding political demonology of financial ficulties of the 1950s and 1960s.

markets on its head. The conventional wisdom since the 1930s, particularly in left-of-centre thinking, has been that untamed markets impose deflationary pressure on governments and destabilise policies that enjoy the support of electorates. In the 1980s, even rightof-centre politicians have been increasingly concerned about the capacity of currency markets to overshoot, thereby increasing trade friction. Yet consider what the currency speculators have actually Away from the core of the ERM, a

brought about since last September. number of countries, including the UK and Italy, have been saved from needless deflation and even higher rack by choosing not to reduce D-Mark interest rates sharply, further speculation could spare the French from both severe deflation and a test of the political structure that might return France to the dif-

Meantime, market pressure has achieved something that the politicians could never have pulled off directly. Huge profits on currency speculation have helped restore bank capital at the taxpayers' expense. Being kind to the banks after the excesses of the 1980s sounds so shocking to the average citizen that this could not have been done by open democratic means. Even in pro-business Japan, public opinion blocked a public sector rescue of ailing banks. But in a debt-induced recession, the restoration of bank capital is a precondition of economic recovery. However unwittingly, the speculators have

It is hard to escape the conclusion seems clear that the lifting of the point today. Indeed, the fiscal icy, not the other way round; and in most cases, including those of Britain and France, the electorates were not invited to consider any

Huge profits on currency speculation have helped restore bank capital at the taxpayers' expense

alternative to the key policy mis-take on offer. Nor will the markets give up, for whatever the Bundesbank does this week, the speculators have rightly perceived that a rigid link between the franc and the D-Mark is simply unsustainable as long as the strains of German unification persist, which they will do until at least the mid-1990s.

in newly empowered speculators pushing governments into an earlier recognition of the inconsistencies of their policy stance than would otherwise have been the

Yet the air is thick with suggestions from left-of-centre economic commentators, and some right-ofcentre ones too, for putting glue back into the ERM mechanism. Whatever the political case, the economic case is not being argued from fundamentals - which is probably because, as Keynes remarked, practical men are all slaves of some defunct economist.

The defunct economist in this case is, of course, Keynes himself. He provided much of the demonology with his critique of short-termism in the General Theory. This led him to conclude that the state should intervene to take direct responsibility for investment. But

that the markets have been saving exchange controls, originally legacy of that policy mind-set is set the electorates of Europe from polimposed in the 1930s, has resulted to provide the markets with their next big disciplinary opportunity. Loose fiscal policy is now generate

ing a mountain of debt in the public sectors of the developed world. By the second half of the 1990s it will be very tempting for governments to monetise that debt - that is, to default via inflation. Capital will rush for the exit in anticipation: and the old left-right rhetorical divide may enjoy new life as politi-cians claim that the markets are sabotaging their efforts. But we may also discover the limits of unfettered financial power.

There has to be one creditworthy country in the global system to provide capital with its bolt hole. Today it is Japan. But if Japan succumbs to fiscal laxity - say in an attempt to defuse trade tensions with the US - there will be no inflation-free haven for investors. The market vigilantes' goose will be cooked.

OBSERVER

This makes a nonsense of the old

Pull the udder one

■ Small farmers of Germany's Saxony and Thuringia can be forgiven for complaining that they have been milked during their first brief taste of capitalism.

Two years ago, a sizeable dairy based near Dresden called Sachsenmilch became the first east German company to attain a listing on the Frankfurt Stock Exchange. Glowing proudly, Deutsche Bank, Germany's biggest, and an old hand in the east, closed the offer two days early because of the flood of demand led by local farmers. It seemed nothing could go

wrong. The cows were plentiful, east Germans loved the milk, and Stuttgart's Südmilch, Germany's leading dairy group, was the majority shareholder. Deutsche had lined up over DM260m (£100m) for a new dairy and up-to-date machinery.

Then things started to turn sour.

The bankers insist they poured over the accounts pre- and post-listing, finding at that stage no trace of the existence of what turned out to be a second contract, as a result of which Sachsenmilch's former manager, Wolfgang Weber, overtan his budget, possibly by as much as 40 per cent.

The bank bleats that officials simply withheld information. But some Saxons are now saying Weber's hectic social life should

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at least have prompted closer scrutiny of how the dairy itself was run. With Weber now pursuing other interests in Paraguay, it is small wonder Deutsche is frantically trying to save the dairy and keep its reputation in eastern Germany afloat.

Best little . . .

Tim Hoare, who has survived more mining booms than most mining brokers, is leaving Credit Lyonnais Laing, and taking Roger Chaplin with him. He is modelling his new venture, T Hoare & Co, along the lines of the old "Laing and Bang", before the French took over. No marks for guessing the new firm's nickname,

Freudian slip

■ Daimler-Benz will have to watch its language as well as its accounts when its shares are listed in New York next October. A statement on the UK stock exchange's Topic screen yesterday described Gerhard Liener as its chief financial owner. Not quite US-GAAP speak for officer.

Fidelity

■ What do Fidel Castro and an expensive, brightly coloured woolly jumper have in common? Not much at the moment but

'I'm a City accountant and this is my yacht'

perhaps a lot in the future. For Benetton, the shrinking violet of the Italian clothes business which recently opened a number of branches in Cuba, has asked the ageing dictator to become the figurehead of its planned "research centre" to be based at Treviso in Italy.

The letter from Luciano Benetton

- the company's head - is a very odd document, probably one of the last flattering missives Castro can expect to receive.

It invites Castro to become a "teacher of revolution" at the new institution. "A school of this kind needs a teacher. I thought of you because many of us have not

forgotten the idealistic vision you offered your country ..."

"It's not a joke," says a Benetton pr. "Castro's political cycle may be coming to an end but he did do an enormous amount to inspire the youth of his country and he would be ideal for an avant-garde school."

What next? Kim Il Sung signs up for Volkswagen?

Waters of Babylon Romanian State Opera's spirited British debut last weekend in the

gardens of Rochester castle in Kent was a rain-soaked affair, reminiscent of Pavarotti in the park. At the height of the deluge during Verdi's *Nabucco*, one sodden member of the audience remarked: "Not only the Babylonian captivity, but they throw in the Red Sea."

Open up, John

Poor old John Patten. As if it is not enough that Britain's over-worked and much maligned education secretary has been laid low by a nasty bug, he also looks like being one of the first casualties of the government's new drive for greater openness.

On June 18, his department refused a request from Tony Wright MP to publish an opinion poll on the Parent's Charter. No doubt this was because most parents were pretty unimpressed with the

collapse of the testing which is at the heart of the charter. The department said that it was not Patten's practice "to publish either officials' advice or the research underlying it".

So how will he respond next April when Citizen's Charter minister William Waldegrave brings in his code of practice on the provision of government information? While it does exclude officials'

advice from disclosure, there is no exclusion for research which underlies officials' advice.

No return

■ Finding that heaven bears a marked resemblance to life in Switzerland, a new entrant asks St Peter for permission to check out the alternative. St Peter issues a standard 24-hour pass and the new boy has a splendid day out. The devils are triendly and there are some terrific bars and restaurants. A few days later and St Peter

receives a request for another pass. But this time he only agrees to issue a one-way ticket. Unperturbed, the new boy sets off happily through the pearly gates. On arrival, he is shocked to find pools of fire, horrible leering faces and bullies with pitchforks. He demands an explanation. "It's easy," says the devil in

charge of customer relations. "The last time you were a tourist. This time you are an immigrant."



FINANCIAL TIMES

Wednesday July 28 1993

MORE FROM YOUR SAVINGS Scottish Investment Trust

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Fyodorov will attempt to overturn rouble reform

By John Lloyd in Moscow

MR Boris Fyodorov, Russia's deputy prime minister in charge of finance, returns from Washington today to urge that the central bank's cancellation of pre-1993 roubles be overturned to restore confidence in the government's handling of the country's

Foreign governments and international financial institutions administering a \$44bn foreign aid nackage view the currency debacle as a crucial test for Mr Fyodorov. As leading minister for financial reform, he needs to reassert control of the central bank and other financial levers in the fight against inflation and to stabilise the currency.

Mr Fyodorov is aware of the profound unease in US financial institutions and the US govern-

Seven states in providing aid to Russia - over the sidelining of the finance ministry in the decision. At stake is the second \$1.5bn tranche of a \$3bn systemic transformation facility, to be con-

sidered by the IMF in September. There was a further twist to the complicated political manoeuvrings yesterday when Mr Boris Yeltsin, Russian president, announced he had sacked Mr Viktor Barannikov, security min-ister, for "infringement of ethical standards and serious shortcomings in his work". He had been admonished by the Security Council on Monday for not responding adequately to attacks on Russian guards on the Tajiki-

stan-Afghanistan border. He has now been accused of using "commercial structures" to send relatives abroad. His dismissal is a dramatic fall from power of his ministry, with its thousands of troops and former KGB operatives, behind Mr Yelt sin in previous crises.

The sacking was immediately contested by Mr Ruslan Khasbulatov, the parliamentary speaker, who accused Mr Yeltsin of "removing professionals" from the government. Mr Khasbulatov said he would reconvene parliament to reappoint Mr Baranni-kov. Mr Khasbulatov had earlier blamed the government's "ruinous monetary policy for the decision to change the currency.

Splits in the cabinet over the currency programme came into the open when Mr Sergei Shakhrai, a deputy prime minister, said the bank's decree had "sharpened political conflict" in the country.

Russian cabinet split, Page Some roubles more equal than

US ruling on dumped steel boost to world trade talks

By Nancy Dunne in Washington

THE US International Trade Commission yesterday discarded 40 of 72 steel complaints brought by the US industry against imports from 20 countries, saying that the "dumped" and subsidised steel had not injured American producers.

However, most of the highvalue corrosion-resistant products and cut-to-length plate were found to have caused harm and duties of up to 109 per cent levied temporarily by the US Commerce Department will now become per-

Two cases from the UK, involving subsidised and "dumped" cutto-length plate, were both found to have injured US producers. Steel is defined as "dumped"

when the US Commerce Department finds it was sold in the US "at less than fair market value".

Sir Leon Brittan, European Commissioner responsible for external economic relations, described the US ruling as "most encouraging" and said it would do much to improve the atmosphere for the Uruguay Round multīlateral trade talks. Sir Leon, who appeared some-

what surprised that the International Trade Commission had rejected many of the complaints lodged by the main US steelmakers, said the ruling would "help to defuse substantially what had become a very grave trade dis-

The six ITC commissioners three Democrats and three Republicans - all spoke of the complexity of the steel market

and the difficulty of their deci-

countervailing duty regime in the world". He insisted: "There is no place or opportunity in that process for political considerations." Many of the companies which avoided duties held only a small market share. Producers from Argentina, Australia, Italy and New Zealand emerged completely unscathed. All hot-rolled and

sions. Mr David Rohr, a Demo-

cratic commissioner, said that

the process which produced yes-

terday's mixed results emerged

from "the most open and trans-

parent of any anti-dumping or

most cold-rolled imports were found not to have caused injury. Japan's hot and cold-rolled imports were found not to have caused injury but the ITC found against its important corrosion-

German inflation boosts rate cut hopes

By Christopher Parkes in Frankfurt

GERMAN INTEREST rates could be cut further this week even though inflation has increased again, economists in Germany

argued yesterday.
The cost of living in western Germany rose at an annual rate of 4.3 per cent in the month to mid-July, compared with 4.2 per cent in June, the federal statistics office reported.

Mr Martin Hüfner, chief econo-

mist at the Bayerische Vereinsbank, noted that in the previous three months consumer prices had increased at a "moderate" annual rate of 3.1 per cent, thanks partly to cheaper oil.

Although money supply growth was still exceeding the Bundesbank's target range the rate of expansion was weakening detectably, and if this continued there was a good chance it would return to within the range of 4.5 per cent to 6.5 per cent annual-ised growth fixed by the central bank. The broad M3 money supply measure in June grew at an annualised rate of 7.1 per cent.

Although the consensus yesterday was there was more than an even chance of a reduction in German rates, few observers expect a cut of over a 1/2 percentage point in the key discount rate, currently 6.75 per cent.

Dr Hüfner added that renewed tension in the European Monetary System was an important argument for a rate cut at the central bank meeting tomorrow,

the last before the summer break. The Bundesbank announced yesterday it would accept variable bids from commercial banks for short-term funds in its weekly money market operation. Some dealers believe the cost of borrowing short-term funds should come down today by about 0.15 percentage points to 7 per cent.

See Currencies, second section

THE LEX COLUMN

Computer viruses

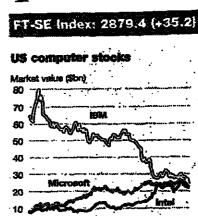
The heroic charges being taken by IBM are in proportion to the epic scale of the problem facing the company. Yet while \$8bn-worth of red ink and another 35,000 job losses will slim IBM's distended cost base, it is by no means clear that current plans will solve the underlying difficulty. IBM has a near monopoly control of main-frame computer technology but it is rapidly being undercut by lower cost alternatives. Perhaps the most disturb-ing element of yesterday's figures was the 12.9 per cent fall in hardware sales during the second quarter. The company is losing market share in mainframe computers to networked per-sonal and mini-computers and other large system manufacturers. The downturn in mainframe sales is not as bad as the first quarter, but the pric ing structure of the entire market is

being progressively undermined. Those price and market share pressures will only intensify as the industry consolidates on standard equipment. IBM, however, cannot easily extricate itself or its customers from its existing technology. Almost all of its business units are involved in mainframes, and the company's unified salesforce is focused on selling packages of this "big iron". Mr Lou Gerstner, the new chairman, has the near-impossible task of managing the exit from the old mainframe technology while the company is still heavily dependent on the revenues it provides. Breaking the company up into more responsive business units may well be sensible in theory, and might have been more easily done in happier times. What bits of Big Blue would now be worth is impossible to say, and the route from here to there is as murky as ever.

Eurotunnel

The Queen and President Mitterrand clearly knew a thing or two when they agreed to open the Channel tunnel on May 6. The day after that announcement, Eurotunnel and TML trumpet a partial settlement ensuring an early opening and prompting a surge in Eurotunnel's share price. The mist has finally lifted; it is now possible to envisage the red ribbon being cut.

The settlement, though, is far from comprehensive. It is, in fact, a Bank of England-inspired fudge. Both sides win something from the settlement; neither gets everything they desire. Eurotunnel is assured of the phased But it has dropped its claims against security.



TML for late opening. The contractors no longer have to fund the final stages themselves. They receive £235m of cash although they still have to justify keeping it. The new co-operative spirit may allow a relatively painless settlement of the £100m or so which is still in dispute. The contractors may yet be able to release some of their collective

£200m provisions. Eurotunnel can use existing borrowing facilities to pay the £235m. But the creation of an additional £120m standby facility shows the tightness of its financial position. This makes it all the more imperative to raise another filbn next year. The rights issue prospectus will certainly make interesting reading since Eurotunnel is unlikely to pay a dividend until next century. The board may also care to explain why it wrangled with TML for so long when a settlement last autumn could have saved it more than £200m of lost revenues.

Lloyd's

The unsolicited opinion of a credit rating agency that Lloyd's no longer deserves a triple-A rating is unlikely to shake confidence in the insurance market. Its reserves against future claims are on most measures a match for the strongest insurers. If the declared wealth of Names is believed, neither is there a shortage of equity capital should reserves prove inade quate. Lloyd's is arguably more exposed to long-tail risks than its big US and European rivals. But erosion of underwriting capacity remains a

The most pressing task facing Lloyd's management is thus to attract new capital. The promise of future profits - backed by higher premiums and an overdue attack on costs - is a tempting carrot. But potential investors will have to be convinced that old risks are securely ring-fenced within the proposed new insurance company The ability of the new vehicle to pay claims is where the issue of financial security is most likely to be fought

The planned audit of reserves across the market should provide firm figures on which such decisions can be made, But the basis on which reserves for the new company are set should be as transparent as possible. A settlement with litigious Names would add a finther degree of comfort. One wonders whether Lloyd's campaign to prove the strength of its ring-fence might even usefully include a credit rating.

UK economy

The latest CBI survey will not make happy reading for a prime minister hoping to rebuild his tattered credibility. Far from promising an accelerating recovery as parliament reconvenes after the summer recess, it leads cre-dence to anecdotal evidence that the recovery is slowing. A run-down of stocks is likely to inhibit domestic demand. Manufacturers are still not ready to invest in additional plant and machinery. Above all. export demand is softening because of the slowdown

That raises the question of how the British economy would be affected by any collapse of the ERM. Despite the recent rise in sterling, exporters seem more worried about the state of the markets in Europe than their competitiveness at current exchange rates. Arguably British exporters should thus benefit from a collapse of the ERM that brought lower interest rates across Europe and boosted demand.

initially, though, life could become even harder. The French franc might not fall far if it left the ERM but it would be weaker for a while, conferring advantage on French industry. As in the UK, continental demand might be slow to respond to lower interest rates. The case for lower UK interest rates would then be all the stronger, if only to prevent sterling rising further. Sterling's higher exchange rate may not yet have priced exporters out of Europe. But, with or without the ERM, Eurotumnel is assured of the phased opening, minimising lost revenues. bigger threat to Lloyd's share of world exporters need to be super-competitive to gain share of what promises to remain an exceptionally weak market.

VW chairman launches | Refugees driven north furious attack on GM

Continued from Page 1

all charges and suspicions of industrial espionage against for-mer GM employees now at VW, the German group has swung on to the offensive.

"This is mudslinging," Mr Piech told Stern. "And if we are to be attacked with dirt, we must defend ourselves accordingly." He accepted that if Mr José Ignacio López de Arriortúa, former global purchasing chief at GM and now VW production director, was proved to have spied on the US company, then he himself would suffer "grave

"But this will not happen," he claimed. If he and Mr Lopez went, then the "English disease" - the collapse of industry and Japanese domination - would

Europe today

depression east of Iceland and a high pressure

area near Portugal. From Britain and the north of France towards Poland it will be cloudy with periods of rain. Widespread showers will develop in the Alps and in Slovakia and Hungary. Later in the day, some scattered thunderstorms will develop. In Finland, it will

be cloudy with periods with rain. Elsewhere in Scandinavia, there will be showers but some

Baltic states. Further east in the CIS, showers

and a few thunder showers will form. It will be

Initially, north-western Europe will stay in a strong westerly flow, which will cause cloudy conditions with rain. Later in the week, as a

ridge of high pressure moves north-eastwards

Mediterranean countries it will be mainly sunny

and warm. The Alps will have some days with

heavy showers. Scandinavia will have periods

of rain as a series of depression moves across

to France, there will be sunny spells, a few showers and diminishing winds. In the

sunny spells as well. Drier conditions are

expected in the south of Sweden and the

warm and sunny in the Mediterranean

Five-day forecast

southern regions.

break out" . . . and not only at VW. Our opponents would have achieved what they wanted. They would have won a war."

Mr Piëch told the magazine that an internal audit of VW computer programmes was under way to see if "anything has been foisted on us". If anything was found, then VW would go to state prosecutors and make charges.

Referring to four boxes containing secret GM data, allegedly left in a Wiesbaden house by Mr Jorgé Alvarez Aguirre and Mr Rosario Piazza, two former Opel managers now at VW, he said there was "a striking conflict between my colleagues' affidavits and the items found in Wiesbaden". The boxes "could have been at the disposal of our oppo-nents and then handed to the police," Mr Piech stated.

by relentless barrage

Continued from Page 1

now also refugees. "Our house was destroyed by the bombs, said Mrs Moussa. "This hospital is our home."

Others, however, were Hizbollah fighters - the ostensible target of Israel's three-day barrage. In one half-hour spell yesterday, bearded men in blood-soaked fatigues, some wearing flak jackets, brought in two wounded, one on a stretcher, his head swathed in bloody bandages another limping in with flesh wounds.

Minutes later, a corpse was carried in, wrapped in plastic bags and sticky-tape, and laid in the hospital entrance. The

morgue was full. "This is worse than 1982," said Mrs Wassila Abdou, a doctor at

FT WORLD WEATHER

the hospital. "We have more civilians hurt." That this bombardment is

worse than the 1982 invasion was universally held by the huddled groups on south Lebanon's roadsides, the families packed in cars and the women and children in the backs of trucks.

"Ninety per cent of the people have left my village," said Mr Afif Salameh, a dentist from Doneir, four miles west of Nabatiyeh. "There are no Hizbollah there, they just want Lebanese to leave their villages."

"This is their aim," said a Lebanese army colonel, sheltering with his men in a half-built apartment block overlooking Harouf. "They want to drive everyone out of this area, then attack whoever is left. It is like

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June, 1993



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SPECIALISTS IN PROTECTING AND MANAGING YOUR AVIATION INTERESTS - WORLDWIDE.

THE INTERNATIONAL BUREAU OF AVIATION

BMW slides 40% at half year

Half-year net earnings at BMW, the German car-maker, fell almost 40 per cent to DM255m (\$147.9m). Though the decline matched most expectations, the company's shares fell DM16.50 In Frankfurt, to close at DM562. Page 18

Share swap at Thomson

Thomson CSF, the French state-controlled defence electronics group is to exchange its remaining share in Altus Finance, the financial group which it owns with Credit Lyonnais, for an increased share in the French state-owned bank. Page 18

Philips retreats from defence Dutch electronics group Philips is to sell its US defence activities to its local management team and to Carlyle, a Washington-based merchant

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Dean Witter Discover, the hybrid securities brokerage and credit services company, is profiting from independence after 12 years as a Sears, Roebuck

Goodyear's good second quarter Goodyear Tire & Rubber unveiled second quarter profits yesterday of \$137.6m, the second best result in the company's history. Page 20

Bavaria fuels Viag expansion

The German state's sale of its majority stake in Bayernwerk, the country's third-largest utility, to Viag, the energy-based conglomerate, appears to

Banking on revival

Any unfortunate surprises disclosed when the UK banks start reporting their half year results on Fri-day will be a shock to shareholders. This season is expected to herald recovery. Page 24

Boots rumour moves shares

Growing speculation that Boots, the UK retail and drugs group, is considering disposing of its drugs research arm inspired another day of heavy share tumover. Page 27

Pulped and battered



Wood pulp producers acknowledge that a solid uptum is unlikely for at least another six months as their industry is being battered by over-supply and

Strong rise in Portugal

Since the beginning of the year, Portugal's Banco Totta e Acores index has risen by 34 per cent, mainly becaus of sharply falling money-market interest rates. Back Page

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COMPANIES & MARKETS

Wednesday July 28 1993

Deutsche Bank shrugs off recession

DEUTSCHE BANK, Germany's biggest bank, expects 1993 profits at least to match last year's level, in spite of poor economic conditions and high credit risks, according to chairman Mr Hilmar Kopper.

The scale of the bad debt risks showed up for the first time in half-year results published yesterday. Operating earnings, adjusted for credit risk provisions, rose 12.6 per cent to DM2.56bn (\$1.48bn).
On a like-for-like basis with 1992 first-

half results, earnings were 22 per cent higher at DM3.86bn. Risk provisions, espe-cially for domestic credits, totalled

DM1.38bn compared with DM955m last The figures were prepared for the first

time according to new European Commu-nity guidelines.

Mr Kopper said the bank was flexible and strong enough to achieve a satisfac-tory result even in today's difficult envi-

Net income last year was DM1.8bn compared with DM1.4bn in 1991.
After-tax earnings in the first half of this year rose 14.3 per cent to DM1bn, against DM915m last time.

Net income from interest rose to DM5.85bn from DM5.5bn, while trading

earnings rose strongly from DM600m to

Customers' deposits increased DM17hn to DM259bn, while savings deposits dropped by almost DMlbn to DM42.2bn. Group operating costs rose from DM5.2bn

Deutsche, the first of the big banks due to report in the next few weeks, suffered a 3.2 per cent fall in operating profits in the first part of 1992, blaming economic conditions in the world economy.

Since then, Germany too has plunged into recession. Bankruptcies have risen rapidly among long-established industrial companies, and only yesterday the VDA

car industry association warned of loom ing insolvencies among motor component suppliers, many of which are mediumsized privately owned concerns. So far in 1993, corporate insolvencies are

up 20 per cent over the early part of 1992, when the economy was still growing relatively strongly.

Yesterday's Deutsche figures confirmed the slowdown forecast by Mr Kopper in May, when he reported operating profits rising by more than 20 per cent in the first

four months of the year. It was unrealistic to expect this to continue, he noted. Similar trends are expected from Dresd-

ner Bank and Commerzbank.

Raymond Snoddy explains the reasons behind the UK group's decision to spin off its china and oil interests

Pearson turns

Going: Lolk Le Floch-Prigent

Axe set to descend on Elf's chairman

By John Ridding in Paris

THE future of Mr Loik Le Floch-Prigent, chairman of Elf-Aquitaine, appeared in jeopardy yesterday following confirmation from an official source that the French government was considering removing him as head of the state-owned oil group.

An announcement is expected before the end of the summer. The company, France's largest industrial group, is slated for privatisation by early next year. Mr Le Floch-Prigent was

appointed head of the oil group by the socialist President Francois Mitterrand in 1989. He has been regarded as vulnerable since the centre-right governtook office in March.

Under the privatisation law, the government can replace heads of state-owned companies prior to privatisation. . The sale of the government's 51 per cent stake in Elf is expected by early

Analysts said that a move to replace Mr Le Floch-Prigent would demonstrate the continned role of the French state in public sector companies, but would not necessarily mean a shift in strategy for the group as senior management was firmly

Mr Le Floch-Prigent has reduced Elf-Aquitaine's concentration on the French market and expanded its downstream activities. Acquisitions have included the UK assets of two US companies, Amoco and Occiden-tal, and the service station net-

work of Heron of the UK. He has also expanded the group's pharmaceuticals and chemicals divisions. In 1991, Elf-Sanofi, which is 51 per cent owned by Elf, formed a joint venture with Sterling Drug of the US. Last year's acquisition of Yves Saint Laurent consolidated Elf-Sanofi's position as one of the world's three biggest per-fume and cosmetics companies.

The group is encountering difficult market conditions particu-larly in basic chemicals and fertilisers. Mr Le Floch-Prigent has warned that operating profits in the first half of the year will be about 25 ner cent down.

the spotlight on the media

Dearson at last came out yesterday and finally admitted in public what has long been whispered in pri-vate - that it is a media, information and entertainment group.

Its metamorphosis has been

spread over a decade, but it was only yesterday that the tadpole finally turned into a frog with the announcement that it had decided to demerge Royal Doulton, the fine china company, and sell a majority stake in Camco, its oil services division. "Shareholders increasingly

view Pearson as a media company and value it as such. While fine china and oil services are attractive investments in their own right, they do not add value to investors looking for exposure to the media sector," Lord Blakenham, chairman and chief executive, said yesterday.
The one exception to the new

focus on the media will be Lazard Partners, Pearson's associated merchant bank. "Marvellous cash flow and extremely good advice. We are very happy with it." said

The changes over the past decade may have been gradual but they have been fundamental.



In recent months they have intensified with the acquisition of Thames Television.

In the early 1980s Pearson's interests ranged from Fairey, the engineering group, through oil companies to Château Latour. the leading French vineyard. Media interests, such as the Financial Times, Penguin and the Economist accounted for a third of capital employed.

By the end of last year, two thirds of the £2.1bn (\$3.2bn) capital employed was accounted for by media and entertainment, boosted by the addition of companies such as Addison-Wesley, the US educational publisher; Les Echos, the French financial daily; and a 17 per cent stake in British Sky Broadcasting, the satellite television venture.
"Our distinctive strengths

include the ownership and exploitation of brands, imprints and intellectual property rights," said Lord Blakenham.

Unfortunately yesterday's announcement came the day after Mr Rupert Murdoch's News Corporation beat Pearson to control of a large media prize, the Hong Kong-based Star TV satel-

lite system which broadcasts to 38 Asian countries. "They managed to snatch defeat from the jaws of victory. If they had put money on the table in the first week they would have had it," said one of those

involved in the negotiations. Pearson had been negotiating for a month with Star TV, owned by Mr Li Ka-Shing and his family and Hutchison Whampoa, also controlled by Mr Li. The UK group was unwilling to accede to Mr Li's insistence on a public offering for the company. It wanted him to remain a minority shareholder until after 1997, when Hong Kong reverts to Chinese ownership. Goldman Sachs, the merchant

bank representing Mr Li orchestrated an auction. Mr Murdoch had earlier made an offer and walked away from the venture, which claims 65m viewers in 15m Asian homes. He was persuaded to come back less than two weeks ago. He interrupted Mr Sam Chisholm, chief executive of BSkvB, on the first day of a holiday in Australia and dispatched stayed until the deal was complete. Mr Murdoch agreed the \$525m shares and cash deal for 63.4 per cent of Star on Thursday. On Sunday Pearson, which offered a considerably higher price than Mr Murdoch as long as

Mr Li stayed in, was still negotia-ting in Hong Kong in good faith. Lord Blakenham yesterday put a brave face and would only say that Pearson would have been interested in Star under the right terms and conditions.

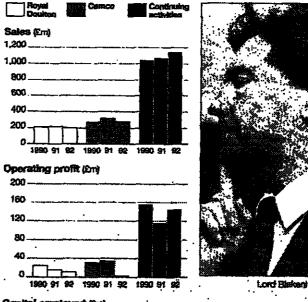
One Pearson executive said: "We are not Rupert Murdoch. He came within half an hour of going bust. We don't bet the shop and are happy to stand on our

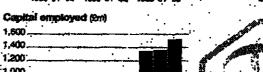
Analysts yesterday supported the principle of Pearson's strat-egy, but expressed surprise at the "bottom of the cycle" timing of the demerger of Royal Doulton and disposal of Camco. In 1992 Royal Doulton and

Camco accounted for 30 per cent of Pearson's £1.6bn sales and about 7 per cent of the group's £156m operating profit.

Royal Doulton, which Pearson has owned for just over 20 years, made a operating profit of £10.7m last year on sales of £200.9m. It will be demerged from Pearson probably before the end of this year and will have a separate Stock Exchange listing. Pearson shareholders will be given the Royal Doulton shares if they agree to the demerger. Although Royal Doulton, whose brands include Royal Crown Derby, Min-

Breakdown of the businesses





1,200 1,000 800 600

ton and Royal Albert, has been hit by the recession, it has performed well in its sector. Pearson decided that the best way to get maximum value for Camco, a US company which

1,600

makes everything from rock driloil and gas wells, was to go for a public offering in New York. A majority will be offered, probably in the first half of 1994. Pearson will hold on to the remaining stake for a limited period. Camco had operating profits of £500,000 last year on sales of £289.8m.

In a final irony yesterday, Mr Murdoch - still on "holiday" on his new yacht Morning Glory spotted that the Pearson announcement had driven up the share price. He got rid of 16.5m Pearson shares through Goldman was the last remnant unencumbered by convertible agreements of a loss-making stake in the

group that peaked at 20.57 per cent in Jan 1988. The opportunistic move will help pay for his acquisition of Star TV.

made in tunnel dispute

By Richard Tomkins and John Gapper in London

EUROTUNNEL and the contractors building the Channel tunnel yesterday announced an agreement to end their long conflict, paving the way for a phased

opening of the tunnel next year.
The 20-page agreement between Eurotunnel and Transmanche-Link, the Anglo-French consortium of contractors building the tunnel, is aimed at settling the bitter dispute over which of the two should be responsible for heavy cost overruns. The contractors have

claimed about £1.2bn (\$1.8bn). The deal does not settle the claim, but disentangles it from the task of completing, testing and commissioning the tunnel so that the opening can go ahead

A target date of December 10 has been set for TML's handover of the project to Eurotunnel. The parties have agreed on how the remaining commissioning tests

should be carried out. Between now and the handover, Eurotunnel will advance £235m to TML as a downpayment on the settlement of its claims, providing TML with an injection of working capital. Eurotunnel is arranging a stand-by facility of £120m so that the extra payment does not cause it to run out of cash before a rights issue expec-

ted next spring.

The deal will require the approval of 220 banks in the syndicate, led by National Westminster, Midland, Credit Lyonnais and BNP. They have to approve the £120m facility and changes to

construction agreements.

Bankers said they expected the changes to be agreed without difficulty. The £120m standby facility would be syndicated within

the current bank group.

Mr Neville Sims, TML co-chairman, said yesterday that the Bank of England had "held the ring" at five meetings attended by a representative of the main banks. Without Bank of England help, it "could have taken several

months rather than weeks". The deal means that freight trains and shuttles carrying lorries should start passing through the tunnel early next March with shuttle trains for cars by

the beginning of May. London-Paris and London-Brussels passenger services are not expected to start until October, but Eurotunnel said the tunnel would be ready for them in May.

This announcement appears as a matter of record only.



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Currency helps Reuters gain 15%

By Andrew Bolger in London

REUTERS Holdings.

cent to £184.1m, while margins

were maintained at 20.6 per cent.

the year as a whole. Mr Job was satisfied with the

The interim dividend rose by 17 per cent to 6.2p, and earnings per share 24.5p to 34.4p.

international news and information group, still expects double-digit revenue growth this year, helped by sterling's devaluation. The group, which on Mon-day announced a £350m (\$524m) share repurchase scheme, said pre-tax profits increased by 14.6 per cent to £214.7m in the first half. Revenues rose 19.7 per cent to £895.8m, but after stripping out the effect of currencies, the gain

was 5.7 per cent. Mr Peter Job, chief executive, said the share buy-back scheme should be viewed against a background of a strongly growing business. "We are comfortable with the market we are in. Financial services is not a 'Jurassic

Net cash totalled £629.8m at the would still have a sizeable sum to buy businesses just for the sake

expenditure was around £40m higher at £105m during the half and may reach a new peak for

eastern Europe, while western Europe was mixed.

half-year. Mr Job said Reuters invest after the repurchase scheme. "However, we will not of it. We do not want to become a professional acquirer." Mr Rob Rowley, finance direc-

tor, said currency movements were expected to enhance earnings in the second half, although the benefits would not be as pronounced as in the first six months. "The see-saw of currencies is a worrying factor, but together with price stability and better order flows, we expect continued business growth in 1994."

Mr Rowley said that capital

progress of the group's electronic transaction product range, particularly Dealing 2000-2 and Insti-net. He added: "The volumes on Globex, the financial futures matching service, continue to rise in Paris but we are concerned that the activity on the system in Chicago remains low." Business in the Americas remained strong. Rapid expansion continued in Russia and

AIB Capital Markets plc/First Trust Union Bank of Switzerland

BMW tumbles 40% at halfway

By Christopher Parkes in Frankfurt

HALF-YEAR net earnings at BMW, the German quality carmaker, fell almost 40 per cent to DM255m (\$147.9m), the company said yesterday.

Although the decline matched most expectations, the company's shares fell DM16.50 in Frankfurt, to close at DM562.

While car registrations fell 16 per cent in Europe to 200,000, tion dropped 11.5 per cent to the company reported an 18 277,000. Output of motorcycles

per cent sales surge in the US, where almost 37,000 vehicles were sold in spite of the generally sluggish state of the upper market seement.

Conditions in Japan continued to worsen, and RMW sales fell 13 per cent to 12,800, while importers of European cars reported an 18 per cent overall drop in demand for quality vehicles.

Turnover fell 9 per cent to DM14.74bn, while car producincreased 2 per cent to almost 22,000, although sales fell 3 per cent.

Sales in Germany were down 13 per cent at DM6.2bn, compared with a decline of 18 per cent to DM4.23bn in the rest of Europe and an 11 per cent increase to DM4.3bn in other export markets.

BMW continued to reduce costs by cutting its workforce. At the end of the first half the company employed 72.000, some 3,600 fewer than at the comparable point in 1992.

expect the world car market to recover this year, it said that the European economic downturn should bottom out soon, and that recovery in North America and the UK would lift

BMW, which has benefited from strong sales of its new 3-Series, launched last year, plans to introduce new variants of this model and the 5-Series at the Frankfurt international motor show in

US sale ends Philips' presence in defence

By Ronald van de Krol in Amsterdam

PHILIPS, the Dutch electronics group, is to sell its US defence activities to its local manageprivately-held Washingtonpased merchant bank.

The sale marks the last stage of Philips' withdrawal from defence electronics.

Magnavox Electronic Systems, a wholly-owned sub-sidiary with annual turnover of more than \$400m, has been for sale since the late 1980s.

By Andrew Bolger in London

MR BILL Rooney is to continue

as chief executive of Spring

Ram, the UK bathrooms and

kitchens group he co-founded -

outcome yesterday of a two-

week stand-off between the

board of the company and its

institutional investors, led by

Spring Ram announced that

Mr Rooney's role as executive

chairman would be taken by

Mr Roger Regan, a building

industry veteran who was

approached by institutions

after Spring Ram issued three

profit warnings within eight

months, causing a collapse in

Mr Regan, 50, spent three

years as managing director of

A.G. Stanley until the time of

its takeover by the Ward White

its share price.

the Prudential Corporation.

That was the unexpected

at least for the time being.

Rooney stays on as

chief of Spring Ram

Attempts to sell the unit were hampered by the downturn in the sector caused by the end of the cold war and subsequent sharp cuts in defence spending.

Philips declined to give financial details but said it expected the divestment to be completed by the end of September, pending government approval in the US.

In 1990, the Dutch company sold its European defence electronics activities, mainly to Thomson of France, as a first step in withdrawing from a

Group in 1988. He is chairman

of the recently-floated Fine

Decor Group. Mr Regan will be

sector which was no longer regarded as belonging to the group's core businesse Philips was yesterday unable

to say whether the transaction would yield a book profit. The company's second-quarter results, due on August 5, will include an extraordinary gain of Fl 1.1bn (\$567m) on the recent sale of its minority stake in an Asian semi-conductor joint venture. Matsushita Electronics Corp, to Matsush-

Philips emphasised that the Magnavox defence activities

were unrelated to Philips' other Magnavox companies in the US, which make televisions and other consumer products. The divestment of Magnavox Electronic Systems marks the

realisation of a long-standing

goal for Philips, which

announced its retreat from

defence electronics in 1989. A year later, Philips fell into financial difficulties that prompted it to divest a number of businesses, including personal and mini-computers, as part of efforts to return to sus tained profitability.

Suez-UAP talks over joint interests on hold

By Alice Rawsthorn in Paris

remaining 360,000 shares.

However, Suez said that the

offer did not affect its policy on

UAP's plans to take control of

joined on the board by Mr Martin Towers, who has been appointed finance director, and Suez, the French holding com-pany, and Union des Assur-Mr Richard Fortin, who is a ances de Paris (UAP), the insurer, over their joint insurnon-executive director. It is understood the new ance interests are still on hold board might bring in a new despite the former's bid to firm of accountants to check raise its stake in Victoire, the the work of Spring Ram's exist-French insurer in which they have a joint holding. Suez on Monday unveiled ing auditors, Arthur Andersen, who signed off the annual

Kyushu Electric Power Company,

Incorporated

(Incorporated with limited liability in Japan)

U.S.\$350,000,000

63/8 per cent. Bonds due 2003

Issue Price 99.54 per cent.

accounts without qualification details of an offer to buy the 2 in April. per cent of Victoire's shares The new executive chairman that it does not already own in said he would have responsibilconcert with UAP. Suez, which ity for corporate and executive controls Victoire with a 63 per matters, while Mr Rooney cent stake and holds 98 per would concentrate on develop cent of the voting rights in concert with UAP, is offering ing sales and the business. FFr1.480 for each of the

Mr Regan said he had decided it would best if the new board could continue to harness Mr Rooney's "great entrepreneurial talents.

Colonia, the German insurer and Richard Lapper In London controlled by Victoire. UAP has been trying to persuade NEGOTIATIONS between Suez to cede control of Colonia, but Suez late last year broke off negotiations after a disagreement over price.

Nevertheless, analysts said yesterday that the deal could foreshadow the resumption of negotiations between the two groups over the UAP stake in Victoire.

Mr Michael Huttner, European insurance analyst with BZW Securities in London, said Suez's acquisition of the Victoire minorities could lead to a closer integration of the holding company with its insurance subsidiary.
"We are regarding this as a

prelude to a wider deal. It is the first step in the real drama which will eventually lead to UAP getting hold of Colonia." said Mr Huttner.

Daimler to make New York debut in October

By Christopher Parkes

TRADING in Daimler-Benz shares on the New York Stock Exchange – the first German stock to be listed there - will start on October 5, the automotive-based technology

group said yesterday.
The listing, as expected, will be in the form of American Depositary Receipts (ADRs). Citibank, the main subsidiary of Citicorp, has been appointed depositary bank.

The move was a further commitment to internationalisation, the company said. It follows listings in 1990 in London and Tokyo, and in Paris in October 1991.

It also gives Germany's biggest industrial concern access to the world's largest capita market at a time when domes tic sources are strained. Together with plans to build the group's first US vehicle works, the listing is also an important image-building move in the world's largest car market.

Last year, Daimler's US sales reached DM13bn - some 13 per cent of the group total through 27 group subsidiaries employing 13,000.

The group started negotiations over a listing more than a year ago, together with other leading German groups including chemicals concerns with considerable business interests in north America.

However, the other companies pulled out of the talks because they were not prepared to meet transparency requirements demanded by the Securities and Exchange Com-

According to one senior official, the compromise reached with Daimler did not entail an 'unconditional surrender" by the German group.

For the current year, Daimler will adapt its accounting methods to "meet the expectations of the international investment community," it said yesterday.

Daimler shares have previously been traded in the CS by various banking institutions issuing their own unsponsored ADRs.

Thomson-CSF lifts Crédit Lyonnais holding to 21%

By John Ridding in Paris

THOMSON-CSF, the French state-controlled defence electronics group, is to exchange its remaining share in Altus Finance, the financial group which it owns jointly with Crédit Lyonnais, for an increased share in the French state-owned bank.

Under the terms of the agreement announced vesterday. Crédit Lyonnais will receive Thomson-CSF's 32 per cent stake in Altus, while Thomson-CSF will raise its shareholding in Crédit Lyonnais from 14 per cent to 21.6 per

> Thomson-CSF said the deal would free it from a minority shareholding and was consistent with its strategy of concen-trating on core industrial activ-

ities. It said it intended to sell its shareholding in Crédit Lyonnais once the bank had been privatised, estimating that this would raise about FFr10bn (\$1.7bn).

Crédit Lyonnais is on the French government's list of 21 companies which it plans to privatise. However, no date has yet been set for the sale.

The defence electronics group said the agreement with Crédit Lyonnais was purely financial and not strategic. It said it would not be represented on the board of Crédit Lyonnais.

The deal represents the end of Thomson-CSF's participation in external treasury operations. It established a financial subsidiary to manage its foreign exchange business following the award of a \$9bn

missiles systems contract with Saudi Arabia in 1987. In 1989, it ceded control of the subsidiary; which then became Altus Finance, to Credit Lyonnais Since then, Thomson-CSP

has gradually reduced its state in Altus Finance. "Our activities have diverged," Thomson-CSF said. "Altus has diversified its activities into areas like property and retailing while we are an industrial company." Altus is currently engaged in a bid for control of Fnac, the retailing group.

Last year, Thomson-CSF's stake in Crédit Lyonnais was one of the principal reasons for a 35 per cent decline in net profits, to FFr1.52bn as the French bank reported its first loss for 18 years. However, it does not expect the losses at the bank to continue.

Ferfin rescue faces fresh delay

By Halg Simonian in Milan

FERRUZZI Finanziaria (Ferfin), the Italian holding company burdened with total borrowings of about L31,000bn (\$19bn), will have to wait at least another month for the five banks preparing a rescue

plan to finalise their proposals. The plan was originally expected at the end of this month, although Ferfin's foreign creditor banks yesterday appeared prepared to continue supporting the group.

News of the delay and of the reaction of foreign banks, which have lent Ferfin about

L6,500bn, came as members of the Ferruzzi family discussed their investment. Serafino Fer-ruzzi, the ultimate family holding company through which the Ferruzzis control 48 per cent of Ferfin, indicated it had made a heavy loss for 1992, though no figures were

However, the fact that Serafino Ferruzzi will have to recapitalise to meet the requirements of Italian company law implies that the 1992 loss exceeded L460bn, the holding company's capitalisation. A date for a shareholders'

ny's financial position and its legal relationship with the five Italian hanks leading the Ferfin rescue was put off until the plan was ready.

The banks are expected to unveil their proposals by August 31, when Ferfin is due to hold a special shareholders meeting. The assembly, called last month to approve a drastic write-down in Ferlin's capital may be followed by a rights

If the deal goes ahead as expected, it would probably allow leading creditor banks to exchange some of their loans to Ferfin for equity.

Pinault considering stake in Fnac

meeting to consider the compa-

MR FRANCOIS Pinault, who heads Pinault-Printemps, the French retailing group, is considering taking a stake in Fnac, the books and music retail chain which is the target of a takeover bid.

GMF, the mutual insurance group that controls Fnac, last week announced that it had given an option to acquire a majority stake to Altus Finance, part of the Crédit

Lyonnais banking group, and Compagnie Générale des Eaux (CGE), the utility company.

Under the terms of the deal, Altus and CGE have an option (lasting until October 11) to buy 54.78 per cent of Fnac for FF12,928 a share, or FF11.8bn (\$220.7m).

However, the deal is still under scrutiny by the French stock market authorities. The COB, the stock market watchdog, said yesterday that it had not completed its assessment.

Meanwhile, La Tribune Desfosses, the French financial daily, yesterday reported that Mr Pinault had met with representatives of Altus and CGE to discuss the Fnac situation.

Mr Pierre Blayau, who recently took over from Mr Pinault as executive chairman of Pinault-Printemps; confirmed that Mr Pinault was interested in Fnac during an interview with yesterday's edition of Les Echos, another financial paper.

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nologies designed to provide and increased effectiveness. ATM improves the availability of one of the key building blocks of information where it counts and competitive advantage. Many when it is needed. It also has the organisations, especially in the capability to integrate existing financial services sector, have information systems into a single, exploited these technologies, carly low cost, high performance,

BBN, a \$250 million high technology company is at the forefront of companies building ATM technology. The company has invested considerable resources in development of a highly advanced ATM switch the cornerstone of any ATM implementation. BBN's approach has ensured that users will be able to quickly reap the benefits of lower costs and vastly improved connectivity - whilst preserving the users investment in existing systems.

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Key Industry Partnerships

opportunities for organisations in communications industries. The at BBN, company is currently working with a limited number of industry leading organisations to integrate ATM into future product offerings and to form technology development and marketing alliances with interested companies. BBN is keen to identify and work with further key technology / distribution partners to ensure widespread acceptance and availability of technology. If your organisation fits

Al'M technology presents many cither of the above categories then your first step should be a the networking and data- confidential call to Simon Cordell



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INTERNATIONAL COMPANIES AND FINANCE

Express profits up sharply

By Richard Waters in New York

EARNINGS at American Express, the US travel and financial services group, rose sharply in the second quarter. The group was lifted by a cut of one-third in its provisions for credit losses and strong revenues generated by its Lehman Brothers securities arm.

Post-tax profits rose 34.1 per cent to \$416m, or 83 cents a share, up from \$310m, or 63 cents, a year ago. For the first half, net income rose to \$659m from \$584m.

Travei-related services saw a rise in net income to \$234m, from \$124m, as provisions for losses and claims fell to \$394m, from \$600m.

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The company said the decline, which was attributable mainly to its lending rather than its charge card operations, was due to improved credit management

and portfolio restructuring. Revenues from travel-related services fell, due to discount rate reductions and a fall in the number of cards in use, though this was partially offset by an increase in the volume of business billed to each

At the end of the second quarter there were 34m cards in issue, down from 35.6m a year ago. Business billed to these cards amounted to \$31m during the quarter, up from \$29m, with a rise in US business offsetting a slight decline

elsewhere. Lehman Brothers, which American Express will continue to own after the expected completion of the sale this weekend of the Shearson retail broking business, returned after-tax earnings of \$95m, after a loss of \$24m in the same period in 1992.

Commission and marketmaking income were up, while investment banking revenues fell to \$208m from \$245m. Shearson made net profits of \$\$26.5m in the quarter, down from \$28m a year before.

American Broker emerges from retailer's umbrella

Dean Witter Discover is prospering in its independence, writes Patrick Harverson

EAN Witter Discover, dollar transaction volume. the securities broker-age and credit services company. is enjoying new-found independence after 12 years as a subsidiary of Sears, Roebuck, the large US retailer.

Last week, the company, which went public in February, announced a record profit of \$157m for the second quar-ter, which pushed its stock up to \$38%, close to its high.

The decoupling of Dean Wit-ter from Sears, part of a strat-egy by the retailer to concentrate on its core businesses, began in February when 20 per cent of the company was sold to investors via an initial pub-lic offering.

Four months later, the remaining 80 per cent was distributed to Sears shareholders in the form of a dividend, and on July 1 Dean Witter Discover began life as a 100 per cent publicly-owned company.

Dean Witter has emerged from under the Sears umbrella as a curious, but highly profitable, hybrid. A company with a big presence in the retail stockbroking and asset management that happens to be the largest single issuer of credit cards in the US.

Dean Witter's credit services division, through its Discover credit card, last year contrib-uted more than half the company's annual profit of \$410.5m. At the end of 1992, the Discover card was the largest sin-gle-issuer credit card in the US with 39m members.

It ranked second (after Citibank) in outstanding receivables, and third (after American Express and AT&T) in

The Discover card, launched nationally in 1986, was initially seen by many industry observ-ers as a foolhardy diversifica-

tion by Sears. At the time, says Mr Philip Purcell, Dean Witter's chairman and chief executive, "everybody thought that it was

Sears was determined to expand its financial services operations, and invested \$200m, after-tax, in Discover over the first two years. By the third year, it was producing a profit. The decision to aim the card at value-

conscious consumers and build

large base of merchants who

took the card (1.7m as of 1992), quickly paid off. The card attracted 6m holders in each of its first two years. New cardholder growth has slowed, most notably last year, when only 800,000 net new accounts were reported. The sharp drop has concerned ana-

lysts and investors. However, Mr Purcell blames the slowdown on two exceptional factors.

First, the mailing of pre-approved applications to potential customers was halted for nine months last year because of a mistake in the mailing process. Second, Dean Witter is purging inactive accounts to save servicing costs, a move which accounted for 700,000 cardholders last year. Mr Purcell says account

growth will improve this year, and pick up in 1995 when the purging of inactive accounts is

The dispute rests in the courts, and Dean Witter knows

Philip Purcell: account growth will improve this year

its Discover costs as competition between card issuers

becomes hotter than ever. "I think there are things going on in the market place that we are concerned about. You have now got a number of competitors offering value-oriented products," Mr Purcell

company has responded by lowering the interest rate it charges favoured customers. by targeting mailines more efficiently, and by building its merchant base further. As a resuit margins have been squeezed. On the positive side. the move to variable interest Dean Witter is trying to cut rates on cards means the com-

Dean Witter plans to issue its own Visa card, called Prime Option. However, those plans are foundering on opposition from Visa, which disputes Dean Witter's right to issue Visa cards under its Discover

it is in a legal battle that could drag on for years.
"They're trying to keep us out of the business, we're trying to get in the business. We're in a hurry, they're not. As long as they can drag the process out, they win," Mr Pur-

cell says. On the securities side. Dean Witter continues to consolidate its position as a retail broker with a strong asset manage-ment business. The firm has \$65bn of client assets under its control, and continuous fee income from managing that money covers 71 per cent of

the brokerage's fixed costs. Its focus on broking, and selling the retail customer financial products such as mutual funds, plus its decision to steer clear of more volatile businesses such as proprietary trading and investment banking, means Dean Witter's revenue growth has been the most consistent of any Wall Street

securities house. In 1990, for example, the firm posted a hefty profit and a 19 per cent return on equity while

the rest of the industry racked up large losses. Although Mr Purcell says running two businesses as dif-ferent as securities broking

pany has access to cheaper and credit services is not a strain on management, some strain on management, some observers worry that if a seri-ous problem develops in one business, it could hurt the

> Mr Michael Flanagan, securities industry analyst with Lip-per Analytical in New York, cautions: "There is no commonality between securities brokerage and credit cards. and one management is run-ning two businesses, which has got firms into trouble before. I see two disparate organisations as a possible Achilles heel."

In spite of these concerns, industry analysts are upbeat about Dean Witter's immediate prospects, particularly while the rise in asset management and retail broking lasts.

However, now that it is no longer part of Sears, Dean Witter is finding its own funds. and its businesses are expensive to run. Sears was keen to sell because financing the credit card business was increasingly costly.

Mr Flanagan says: "Now that it's on its own, the company is aggressively securitising its [credit card] receivables. Plus, continued growth in managed assets requires continued growth in reserves, and thus capital, which will come from public markets."

Analysts do not envisage any problem in that department, with sentiment about the company among the investment community still strong.

On the debt side, financing should be available, because Dean Witter's debt ratings have improved since it went



SALES IN THE FIRST HALF OF 1993

BSN's consolidated sales for the first half of 1993 were up 1.9% given comparable structures and assuming identical exchange rates. This growth is based on:

• 1st quarter 1993: 0% • 2nd quarter 1993; +3.6%

Restated for constant structure and exchange rates, changes in sales reported by individual divisions were as

Doiry products Gracery products & Posta Biscuits Beer Mineral water Containers + 1.3% - 1.0% + 4.8% + 7.1% - 6.1% GROUP TOTAL

Food business taken as a whole was up 2.9% on the same period of 1992.

 $oldsymbol{R}$ eflecting the devaluation of several European currencies, consolidated sales of the BSN Group amounted to FF34.9 billion in the first half of 1993 compared with FF36.3 billion in the same period of 1992 (-3.8%).

Sales by division were as follows:

| (m FF malion) | 1992 | 1993 |
|--------------------------|--------|--------|
| Doiry products | 13,359 | 12,684 |
| Grocery products & Posto | 6,660 | 6,552 |
| Biscuits | 6,615 | 6,205 |
| Boer | 3,526 | 3,696 |
| Mineral water | 3,180 | 2,964 |
| Contoiners | 3,738 | 3,620 |
| | 37,078 | 35.721 |
| Intro-group transactions | (762) | (788) |
| GROUP TOTAL | 36,316 | 34,933 |

Figures for the first half of 1993 were practically unaffected by changes in the scope of consolidation. While French container subsidiary Verdôme is consolidated for the first time this year, the resulting increase in sales is offset by the loss of sales from Italian mineral water brands Sangemini and Fabia, sold in the



Arco blames tight margins for decline Novell warns on earnings

By Richard Waters

ATLANTIC Richfield (Arco), the Los Angeles-based energy group, reported a fall in second-quarter net income to \$271m, or \$1.67 a share, from \$309m, or \$1.91, a year ago. It blamed pressure on margins in its downstream oil and gas business and chemi-

The figures include a net credit of \$48m reflecting gains from the sale of oil and gas properties, compared with a

\$65m special credit in the 1992 disposals, from \$143m.

Refining, marketing and transportation earnings fell from \$162m to \$129m. Earnings from chemicals dropped to \$9m, from \$24m last time, before the benefit from the \$56m sale of a South Korean joint venture by Arco Chemical, an 83 per cent-owned subsidiary.

Higher natural gas prices, though, helped push exploration and production earnings to \$160m before the gain on

First-half net income was up year-on-year, from \$489m in 1992 (before a \$392m for a change in accounting policy) to \$531m. • Unocal, also based in Los

Angeles, reported second-quarter net earnings of \$88m, or 33 cents a share, up from \$66m, or 28 cents a year before.

Excluding the effect of accounting changes and other special items, first-half net earnings were up from \$76m to \$186m. By Martin Dickson

NOVELL, the US computer software company, warned that third-quarter European sales were weaker than it had anticipated and it expected earnings per share for the period to be flat relative to

Analysts had expected earnings per share of around 27 cents, but some cut their forecasts to around 23 cents, against the 21 cents the company registered in the third quarter of last year.

Novell, which is based in Utah and specialises in software to link computers in local area networks, recently acquired Unix System Laboratories from American Telephone & Telegraph.

It said that because of the European weakness it expected total third-quarter revenue. including about \$8m from Unix System Laboratories, to be roughly flat with its second

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FUTURES PAGER

REPEAT INVITATION TO TENDER FOR THE HIGHEST BID for the Purchase of the assets of "VOMVICRYL SOC.ANON, INDUSTRIELLE ET COMMERCIALE DES FIBRES

of Athens Greece

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" of I, Skouleniou Str., Athens Greece, in its capacity as Liquidator of "VOMVICRYL SOC ANON. INDUSTRIELLE ET COMMERCIALE DES FIBRES ACRYLIQUES" a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990 (as supplemented by article 14 of Law 2000/1991),

announces a repeat call for tenders

for the highest bid by submission of sealed binding offers for the separate purchase by public auction (the Auction) of the following group of assets of the Company. BRIEF INFORMATION:

The company was established in 1973 and was in operation until 1990 when it was declared under liquidation. Its activities included the production, and trading of every type of fibres and textiles. The company is not in operation, neither is any personnel being GROUP OF ASSETS OFFERED FOR SALE:

1. Plant in Avlaki Fthiotida (along Lamia-Volos National Road), consisting of buildings of 23,296 m², standing on a plot of 190,718 m² and containing machinery, mechanical equipment, furniture and other equipment. The company's registered name, etc. are also

OFFERING MEMORANDUM - FURTHER INFORMATION:

Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information, upon signing a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

1. The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions. Submission of offers in favour of third parties to be appointed at a later stage shall be accepted under the condition that express mention is made in this respect upon the submission and that the offeror shall

give a personal guarantee in favour of such third party.

2. Binding Offers: Interested parties are hereby invited to submit binding offers, not later than the 24th August 1993, at 11.00 a.m. hours, to the Athens Notary Public Mr Evangelos Drakopoulos, acting as substitute for the Athens Notary Public Mrs Anna Tsafara, at his office in Athens, 19 Voukourestiou Street, 2nd Floor, tel. +30-1-361.57.32., +30-1-362.11.28.

Offers should expressly state the offered price and the detailed terms of payment (in cash or in instalments, mentioning the number of instalments, the dates thereof and the proposed annual interest rate). In the event of not specifying a) the way of payment, or b) whether the instalments bear interest and c) the interest rate, then it shall be deemed that a) the offered price is payable immediately in cash, b) the instalments shall bear no interest and c) the interest rate shall be the legal rate in force (presently 31% yearly). Binding offers submitted later than the prescribed time limit, shall neither be accepted nor considered. The offers shall be

binding until the adjudication. 3. Letters of Guarantee: Binding offers must be accompanied by Letters of Guarantee, issued, in accordance with the draft Letter of Guarantee contained in the respective Offering Memoranda, by a bank legally operating in Greece, to remain valid until the adjudication. The amount of the Letter of Guarantee must be drs. 350,000,000 (THREE HUNDRED AND FIFTY MILLION). Letters of Guarantee shall be returned after the adjudication. In event of non-compliance with the provisions and other terms and

conditions referred to in paragraph 1 hereof , the Letters of Guarantee shall be forfeited as a penalty. 4. Submissions: Binding offers together with the Letters of Guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through a duly authorised agent. 5. Envelopes containing the hinding offers shall be unsealed by the above mentioned Notary Public in his office, on the 24th August

1993, at 13.00 hours. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the unsealing of the binding offers. 6. As highest bidder shall be considered the participant, whose offer will be judged, by 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all of the creditors of the Company. Mention is made that for the purposes of evaluating an offer proposed to be paid in instalments, the present value thereof shall be taken into account, which shall be calculated on the basis of a discount interest at an annual rate of 22% compounded

yearly.

7. The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of sale. 8. All costs and expenses of any nature in respect of the participation and the transfer of the assets offered hereby for sale shall be

exclusively borne by the participants and the purchaser respectively. 9. The liquidator and the Creditors shall have no liability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the proceedings of the Auction. The liquidator and the notary shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right, power or claim from this invitation and/or their participation in the Auction against the liquidator and/or the Creditors for any reason whatsoever. 10. This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail.

To obtain the Offering Memorandum and for any further information please apply to the Liquidator of the Company. ETHNIKI KEPHALEOU S.A. Administration of Assets and Lisbilities", address: 1, Skouleniou Street, 105 61 Athens Greece, tel.: +30-1-323.14.84, fax:+30-1-321.79.05 (attention Mrs. Marika Frangaki).



REPUBLIC NEW YORK CORPORATION SAFRA REPUBLIC HOLDINGS S.A.

Consolidated Statements of Condition and Summaries of Results

These statements and summaries represent the consolidated accounts of Republic New York Corporation and its wholly owned subsidiaries and of Safra Republic Holdings S.A. and its wholly owned subsidiaries. Republic New York Corporation owns 48.9% of Safra Republic Holdings S.A., which is accounted for by the equity method.

| ł | REPUBLIC I | RATION | SAFRA REPUBLIC HOLDINGS S.A. | | |
|---|-----------------------|-----------------------|---------------------------------|-----------------------|--|
| į | | : 30, | June | | |
| <u></u> | 1993 | 1992 | 1993 | 1992 | |
| Assets | | | except per share de | 16t) | |
| Cash and due from banks | \$ 482,556 | \$ 413,303 | \$ 51,569 | \$ 62,504 | |
| Interest bearing deposits with banks | 6,985,934 | 9,907,773 | 3,551,035 | 3,289,263 | |
| Precious metals | 659,974 | 382,444 | 158 | 1,348 | |
| Investment securities | 13,566,188 | 10,990,694 648.816 | 5,588,801 | 4,735,159 20,575 | |
| Trading account securities | 132,930 | 040,010 | 78,713 | 20,373 | |
| under resale agreements | 2,128,370 | 244,109 | | _ | |
| Louis, net of uncome income | 8,211,837 | 8,146,189 | 1,180,643 | 1,220,078 | |
| Allowance for possible loan losses | (256,700) | (235,205) | (63,202) | (41,294) | |
| , · | 7,955,137 | 7,910,984 | 1,117,441 | 1,178,784 | |
| Loans (net) | 3.693.827 | 2.851.748 | 301,764 | 276.067 | |
| | | | ! ———— | | |
| Total assets | \$36,204,944 | \$33,3 <u>4</u> 9,871 | \$10,689,481 | \$9,563,700 | |
| Liabilities | | | | | |
| Total deposits | \$21,891,785 | \$20,359,842 | \$ 6.831.829 | \$6,792,681 | |
| Short term borrowings | 3,522,882 | 3.884,210 | 1,973,414 | 935,561 | |
| Other liabilities | 3,978,674 | 2,924,475 | 254,665 | 180,061 | |
| Long term debt | 2,314,967 | 2,453,909 | 500,000 | 547,600 | |
| Subordinated long-term debt and perpetual capital notes | 2,130,874 | 1,534,298 | - | _ | |
| , | 1 | | ĺ | | |
| Shareholders' Equity | 554 475 | 556,925 |] | | |
| Cumulative preferred stock | 556,425 714,387 | 709.446 | 902,007 | 902,219 | |
| Retained earnings | 1,094,950 | 926,766 | 227,566 | 205,578 | |
| - | | | | | |
| Total shareholders' equity | 2,365,762 | 2,193,137 | 1,129,573 | 1,107,797 | |
| Total liabilities and shareholders' equity | \$36,204,944 | \$33,349,871 | \$10,689,481 | \$ 9,563,700 | |
| Book value per share | \$ 34.39 | \$ 31.27 | \$ 63.82 4,312,343 | \$ 62.58 2.819.972 | |
| | } | | | | |
| Net income, for the six months ended | \$ 143,673 \$ 2.48 | \$ 124,303 | \$ 54,885 \$ 3.10 | \$ 45,575 | |
| Net income per common share (primary) | | \$ 2.12 | | \$ 2.57 | |
| Average common shares outstanding (primary) | 52,267 | 52,069 | 17,701 | 17,717 | |
| | | | | | |

Risk-Based Capital Ratios

As of June 30, 1993 Republic New York Corporation's risk-based core capital ratio was 17.18% (estimated) and total qualifying capital ratio was 29.60% (estimated.) The ratios include the assets and capital of Safra Republic Holdings S.A. on a consolidated basis (in excess of \$40 billion in total assets and \$4 billion total capital) risk-weighted in accordance with the requirements of the Federal Reserve Board specifically applied to Republic New York Corporation.

Republic New York Corporation Fifth Avenue at 40th Street New York, New York 10018

Safra Republic Holdings S.A. 32, boulevard Royal 2449 Luxembourg

Banking Locations

Geneva, Gibraltar, Guernsey, London, Lugano, Lusentbourg, Milan, Munte Carlo, Paris, Zurich, Beverly Hills, Cayman Islands, Los Angeles, Mexico Ciry, Miami, Montreal, Niesau, New York, Buenos Aires, Caracas, Montevideo, Punta del Este, Rio de Janeiro, Santiago, Beirut, Beijing, Hong Kong, Jakarta, Singapore, Taipei, Tokyo

INTERNATIONAL COMPANIES AND FINANCE

US tyre sales help Goodyear to \$137m profit

By Patrick Harverson in New York

GOODYEAR Tire & Rubber unveiled second-quarter profits yesterday of \$137.6m, the second best result in the company's history. It was boosted by lower expenses, increased US tyre sales and improved earnings from its Brazil operations. In the same quarter a year ago. Goodyear earned \$106.9m.

The latest quarter included two exceptional items: a \$14.6m charge to cover the early retirement of \$290m in debt, and a gain of \$7.9m from an

The strong second-quarter results suggest Goodyear has continued to gain market share against its main European and Japanese rivals, Michelin, Continental and Bridgestone/Firestone, despite a generally weak

tvre market. Although Goodyear's total worldwide sales of \$3bn in the second quarter were down slightly from \$3.1bn in 1992. the company said sales were actually up 1.5 per cent if last

now-divested films and polyester resin businesses is

Goodyear, the only surviving large US-owned tyre group, attributed its higher earnings to several factors, among them an improvement in margins in the US, higher margins in Brazil following price increases and production efficiencies and lower selling, administrative and general expenses (both in total dollars and as a percentage of sales). It also benefited from lower interest expense and tax rates.

Mr Stanley Gault, chairman, said: "Worldwide tyre unit sales were up 2.3 per cent in the quarter and 5.4 per cent in the half, led by gains in the US market."

The results had little impact on Goodyear's share price, primarily because the company warned the market of its improved performance late last month. Just before midday Goodvear shares were up \$\% at \$43% on the New York Stock

year's contribution from the

ASARCO, the US integrated copper producer. lost \$24.1m, or 58 cents per share, in the second quarter after production problems at its recentlyexpanded Arizona mines and processing plants led to a fall in

The company also continued to be hit by declining base metals prices.

Asarco earned \$4.4m, or 58 cents per. share, in the second quarter of 1992. Sales were \$416.6m. against \$487.7m

By Laurie Morse in Chicago

For the six months to June 30, Asarco reported a loss of \$55m, or \$1.32, down from \$10.8m, or \$1.30 per share. Sales for the first half were \$875.6m, down from \$946.6m last year.

During the quarter the company's average realised price for copper fell 18 cents from a year-ago to 85 cents per pound, with lead and zinc prices also lower. Its average realised price for silver rose 10 cents to \$4.21 per ounce, and for gold, \$10.45 to \$374.39 per ounce

In addition to lower prices, Mr Richard Osborne, chairman, said earnings

pany's Troy silver/copper mine in Montana and higher costs and lower production rates at its Arizona copper properties.

He said rains which flooded the Ray mine in the first quarter continue to dilute the solutions from which copper is extracted, reducing secondquarter copper cathode production by 3m pounds.

He said low ore grades reduced production at Asarco's Mission mine by 2m pounds in the quarter, and that start-up disruptions at the new

Asarco turns in shortfall after production setbacks were hit by the shutdown of the Com- smelter at its El Paso mine raised costs and trimmed output.

• WEAK base metal prices pushed Cominco into losses for the second quarter and first half of 1992, writes Robert Gibbens in Montreal.

The average LME prices for zinc, lead, nickel and copper were off sharply in the second quarter from a year earlier and were also lower than in the first quarter of this year. The company said further efforts were being made to reduce operating

The second-quarter loss was C\$16.3m (US\$12.7m), or 22 cents a share, including a CS31.6m gain on the spin-off of Cominco Fertilisers This compared with profit of C\$18.1m or 22 cents, a year earlier. Sales fell to C\$225m from C\$416m. The first half loss was C\$53.1m or 69 cents, compared with profit of C\$13.2m, or is cents, on sales of C\$517m, against

Second-quarter mining and metals sales were off 24 per ceut due to lower prices and also the temporary shutdown of the Trail lead smelter,

Tenneco doubles operating result

output.

TENNECO. the conglomerate which has been extensively restructuring, yesterday reported more than doubled second-quarter earnings from continuing operations, but net income fell 28 per cent compared to the same period of

The figures were towards the low end of analysts' expectations, and Tenneco shares fell \$1% to \$49 in early trading on the New York Stock Exchange.

Income from continuing operations totalled \$111m, or 63 cents a share, against \$50m, or 32 cents, in the same period of compared with \$3.43bn.

Net income totalled \$88m, or 50 cents, after a \$23m, or 13 cents, extraordinary loss. That was down from \$123m, or 84 cents, in the same period last year, while operating income was slightly ahead at \$303m, compared with

The group's JI Case agricultural and construction equipment unit, which has been struggling for several years. reported operating income of \$59m, up \$48m from the same period of last year, while revenues dipped slightly to \$1.1bn. The company attributed the improvement to "better mar-

last year, on sales of \$3.48bn, gins as a result of a richer product mix, Case's value-based pricing strategy, strong manufacturing performance

and operating cost reductions."
Tenneco Gas, its pipeline company, had operating income of \$76m, up from \$73m. Tenneco Automotive made \$74m, up \$1m from a year ago. Newport News Shipbuilding made \$53m, down from \$67m due to the 1992 deliveries of two submarines and a carrier.

For the six months, Tenneco reported net income of \$162m, or 96 cents, against a loss of \$543m, or \$3.87, after accounting changes in the same period of last year.

Reichmanns end up with control of O&Y unit

THE REICHMANN family has ended up controlling O&Y Properties, a Toronto property management and leasing company that survived the collapse of their Olympia & York Developments, writes Robert Gibbens.

The Reichmanns lost control of O&Y Developments early this year when it was restructured and taken over by credi-

The management and leasing operation was spun off into

Mr Philip Reichmann, Albert Reichmann's 35-year-old son, and Frank Hauer, his 34-yearold son-in-law are buying 90 per cent of O&Y Properties from the O&Y Developments administrator. The remaining 10 per cent was already held by

Shares slide after Data General falls deeper in red

By Patrick Harverson

SHARES in Data General fell yesterday after the US minicomputer manufacturer announced it had fallen further into the red during its third quarter.

The company lost \$16.4m, or 47 cents a share, between April and June, against a \$11.7m loss in the same period of 1992 and a \$7.6m loss in the first three months of this

The latest losses were more than twice as large as analysts had expected, pushing Data General shares \$½ lower to \$8% before the close on the New York Stock Exchange. Mr Ronald Skates, president and chief executive, blamed

"the weak worldwide economy, particularly in the European marketplace, and indus-try-wide competitive pricing pressures" for the poor Overall revenues during the quarter totalled \$252.4m,

down from \$259.2m, although

the decline was entirely due to the negative impact of changes in foreign exchange rates. Revenues from traditional proprietary minicomputer products continued to decline. The company, however, is shifting away from proprietary products to open systems based upon industry

standards. But once again,

strong sales of its open

systems products failed to

USX-US Steel unveils second quarter deficit By Karen Zagor in New York During the 1993 quarter, steel shipments were at their highest level since the 1990 fourth

ouarter.

USX-US Steel, Pittsburgh-based steel unit of USX, yesterday reported a sec-ond-quarter net loss of \$333m. or \$5.66 cents a share. This included an after-tax charge of \$403m related to anti-trust litigation against its former railroad subsidiary, the Bessemer and Lake Erie Railroad.

A year earlier, the company had restated net income of \$2m, or 3 cents a share. Stripping out the one-time charge, the company said oper-

ating income rose to \$56m in the latest quarter from a restated \$34m a year earlier. Mr Charles Corry, chairman of USX Corporation, the consolidated parent company, attributed the improved performance of its steel group to

firmer industry conditions.

\$2.43bn. USX's Delhi Group, the company's gas business, turned in better-than-expected secondquarter earnings of \$2.1m, or 15 cents, against \$9m, or 5 cents,

Sales in the quarter rose to

For the six months, the steel

group had a net loss of \$320m

or \$5.49 against a deficit of

\$1.35bn. or \$26.03. The 1992 fig.

ures have been restated to

include the adoption of two

new accounting standards. Sales rose to \$2.64bn from

\$1.43bn from \$1.27bn.

a year ago. USX-Marathon Group, the oil business, posted second-quarter net income of \$21m, or 63 cents, down from \$181m, or 63 cents, a year earlier.

LTV wins appeal court ruling on anti-trust suit

LTV, the US steel group which last month emerged from Chapter 11 bankruptcy protection, yesterday said a US appeals court had ruled in its favour, upholding a lower court ruling in an anti-trust lawsuit against USX's former Bessemer and Lake Erie Railroad unit, writes Karen Zagor.

The net value of the judgment, including interest to date but excluding fees and costs, is estimated at \$485m. Under LTV's confirmed reorganisation plan, all proceeds for the litigation will be contributed to the restored

steel pension plans. The award stems from a 1982

lawsuit against the USX unit which charged that a number of railroads had monopolised dock handling and inland transportation of iron ore to steel mills for nearly 30 years. B&LE is the last railroad to settle.

B&LE has 90 days to petition the supreme court to review the appeal court ruling. In June, USX said its US Steel unit had taken second-quarter pre-tax reserves of more than \$400m to cover damages in the



These securities have not been registered under the Securities Act of 1933 and may not be offered or sold in the United States absent registration or an applicable exemption from the registration requirements. In addition. Ordinary Shares were offered for sale in Australia and New Zealand to public and institutional investors and employees of the Company. These securities having been previously sold, this announcement appears as a matter of record only.

40,000,000 Ordinary Shares

Woolworths Limited

Offshore Coordinator of the Global Offering MORGAN STANLEY & CO.

1,600,000 Rule 144A American Depositary Shares Representing 16,000,000 Ordinary Shares

This portion of the offering was privately sold in the United States by the undersigned.

MORGAN STANLEY & CO.

MERRILL LYNCH & CO.

J.B. WERE & SON INC.

McINTOSH & COMPANY INC.

24,000,000 Ordinary Shares

This portion of the offering was sold outside of the United States, Canada, Australia and New Zealand by the undersigned.

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S.G. WARBURG SECURITIES LTD.

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DEUTSCHE BANK JARDINE FLEMING INTERNATIONAL INC.

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JAMES CAPEL & CO. LIMITED **BANQUE INDOSUEZ** NATWEST SECURITIES LIMITED SWISS BANK CORPORATION

This announcement appears as a matter of record only.





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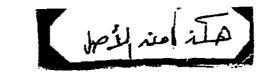
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April 1993



Sincere Navigation Corporation

NOTICE to the holders of the outstanding Sincere Navigation Corporation (the "Company") U.S. \$36,000,000 3.75 per cent. Bonds due 2003

(the "Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Annual General Meeting of the Company by a resolution dated May 8, 1993, approved the issue of 27,000,000 shares of the Company's Common Stock for free distribution to shareholders as a dividend, Common Stock for free distribution to snareholders as a divident, which has been approved by the Securities and Exchange Commission of the Ministry of Finance, the Republic of China, effective July 21, 1993. The Board of Directors has fixed August 11, 1993 as the record date for the determination of the shareholders entitled to receive such dividend and free distribution. Pursuant to the provisions of the Indenture constituting the Bonds, the Conversion Price of the Bonds has been adjusted as a result of the above issue from NTD47.66 to NTD41.44 effective August 12, 1993 (Republic of China time). July 28, 1993 Sincere Navigation Corporation

CONTRACTS & TENDERS

"TAIWAN SUPPLY BUREAU" TENDER ANNOUNCEMENT

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| INVITATION NO. | TENDER OPENING DATE | DESCRIPTION OF SUPPLIES | QUANTITY/ UNIT/CAR | | |
|-------------------|-------------------------------|--|---|--|--|
| TSB-9332-189(1) | 10:00 A.M. AUGUST 30, 1993 | STAINLESS STEEL COMMUTER ELECTRIC MULTIPLE UNITS | 86 UNITS (344 CARS) | | |
| TSB-9332-190 | 2-30 P.M. AUGUST 30, 1993 | PUSH-PULL TRAINS | 400 UNITS , LOCO, 64 CARS COACH 336 CAR | | |

FOR FURTHER DETAILS, PLEASE REFER TO THE TENDER INVITATION. THE TENDER INVITATION IS WAITING TO BE TAKEN BACK (FEE @ USD310) AND WELCOME TO PARTICIPATE.

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DAILY FOREIGN EXCHANGE COMMENTARIES. **CHARTS, FORECASTS AND RECOMMENDATIONS**

Law 1892/1990 (as supplemented by article 14 of Law 2000/1991).

production, processing, marketing and exportation of textiles and fibres.

groups of assets of the Company, described below.

GROUPS OF ASSETS OFFERED FOR SALE:

INTERNATIONAL COMPANIES AND FINANCE

State sell-off gives Viag energy to expand

Bavaria's Bayernwerk stake sale appears to favour the buyer, writes Judy Dempsey

end by the German state of Bavaria to sell its najority stake in Bayernwerk, the country's third-largest util-ity, to the Viag energy-based conglomerate, finally cements the close relationship between

the two companies. Until now, Viag has held 39

The merger appears to favour Viag, which has been trying to obtain the Bayernwerk stake for some time. It ends, for instance, the the cross-share structure which created some uncertainty in the markets. When the announcement was made last Friday, Viag's shares climbed

It also gives Viag access to Bayernwerk's energy base. Until now Viag's energy division depended on Bayernwerk Local steelmaker next on the block

BAVARIA is to sell its 45 per cent stake in the lossmaking Maxhiitte, a local steel manufacturer. Finance ministry officials said negotiations with two prospective buyers were under way, writes

Ariane Genillard in Bonn. The Bavarian government hopes to sell its stake Potential buyers include Mr Max Aicher, chair-

man of the board at Maxhitte and owner of a steel and construction enterprise bearing his name. The other potential buyer is Mr Manfred Kühnlein, manager of a pipe manufacturing company in Nüremberg. Mr kühnlein has plans to turn the

when Klöckner, the German steehnaker, sold it to the Bavarian state. Other German steehnakers, including Thyssen and Krupp, also took shares in the company, which produces 316,000 tonnes of rails, pipelines and steel rods per year.

Maxhütte made a DM15m (\$8.77m) loss in 1992 on sales of DM350m. It has 1,700 employ-ees, down from the 4,000 who worked there before

the bankruptcy proceeding

Company officials said Thyssen and Krapp had expressed a willingness to sell their stakes.

It depends on what Mr

biggest utility, which controls the high-voltage grid in the However, he added that the close, consensual relationship region. Along with the counamong Germany's utilities try's smaller five utilities, they are now bidding for Vezg, "does not encourage competition".

Treuhand, the agency charged Jochen Holzer, chairman of with restructuring and privat-Viag and Bayernwerk, chooses ising eastern German industry. to do with the acquisition, he said. Mr Alfred Pfeiffer, Viag's They are also engaged in buying out their 51 per cent management board chairman, stakes in eastern Germany's 15 said Bayernwerk would be regional utilities, which the responsible for all energy-related activities, and Viag would run the other sectors. Treuhand is privatising. The deal with Bayernwerk

gives Viag the potential to compete with RWE Energie a time when Viag's aluminium and Veba, one analyst said.

Bayernwerk's, DM6.64bn. Maxhutte was saved from bankruptcy in 1987

cyclical low. Last year, Viag's

turnover was DM24.3bn, and

However, some analysts question why Viag is planning to raise its nominal capital by one-third instead of paying cash for Bayernwerk. Viag has cash of more than DM2.92bn on its balance sheet, and debt and loans totalling DM3.56bn. Bay-ernwerk has cash on its balance sheet of over DM2.5bn,

and debt of only DM400m.

Bayernwerk and the state of Bavaria will reap some benefits from this merger. The utilities company will have access to a more diverse conglomerate, and the merger will effectively remove Bayernwerk from the state sector.

Through this first large-scale privatisation, Mr Edmund Stoiber, Bavaria's prime minis-ter, has confirmed his determination to press ahead with unshackling Bavarian business. Further privatisations of between DM2bn and DM3bn are expected.

In doing so, he hopes to attract to Bayaria diverse and large conglomerates, such as News of the merger comes at Viag, and use them to restructure the state's industrial and steel divisions are at a

Statoil up slightly despite low crude prices

By Karen Fossii in Oslo

STATOIL, the Norwegian state oil company, yesterday reported a slight increase in first-half net profit in the opening half of 1993, against a background of difficult market

Net profits were NKr1.9bn (\$259m), against NKr1.8bn a year ago. The group has had to battle against lower average oil prices, a fall in equity crude oil production, and a NKr200m charge against

accounts. Statoil warned of a lower second-balf operating profit on the basis of current crude oil prices, and a continued fall in crude production from the

giant Stattford field. First-half operating profit fell to NKr6.6bn from NKr7bn on revenues of NKr42.6bn, against NKr40.4bn. Statoil said Brent blend reference crude averaged \$18.22 per bar-rel in the first half, down from \$19 last year, as equity crude production slipped to 75m barrels from 78m.

"The start of the second half-year has been characterised by declining oil prices and considerable uncertainty about price development for crude oil, refined oil products and petrochemicals," Statoil

Helped by a stronger dollarkrone exchange rate and a NKr311m reduction in costs, to NKr8.49bn, exploration and production was the main reason for the improvement in first-half operating profit, to NKr5bn from NKr4.8bn.

In the natural gas division, operating profit fell to NKr1.6bn from NKr2bn due to lower revenue from gas transport as volumes fell and tariff prices were adjusted.

· In refining and marketing, operating profit dipped to NKr472m from NKr476m against tougher marketing competition but with improved refining margins.

per cent of Bayernwerk, and Bayernwerk, a 24.9 per cent stake in Viag. As part of the Bavarian government's privati-sation plans, it will now swap its stake in Bayernwerk for a 25.1 per cent stake in Viag, plus DM1bn (\$585m). Viag will move its headquarters from Bonn to Munich. cent of needs. This ratio is

more than 1 per cent, by DM6 to DM392.50.

supplies for as much as 60 per lise Veag, eastern Germany's

expected to rise to 80 per cent once the merger is completed. Viag could also use the merger to expand its energy base into eastern Germany. which is being sold by the Bayernwerk, along with the country's two largest utilities RWE Energie, and PreussenElektra, the 100 per cent-owned electricity division of Veba, the country's other large energy-

power generation in eastern Germany. These three utilities monopo-

based conglomerate, are

already investing heavily in

Advance Bank ahead 25% to A\$56m for year

By Bruce Jacques in Sydney

ADVANCE BANK, the Australian bank, reports a 25 per cent earnings gain to A\$55.9m (US\$38m) for the year ended May. The dividend is going up from 38 cents to 50 cents a share.

Bad and doubtful debt expense was reduced from A\$36m to A\$27.5m, and net non-performing loans fell from A\$116.0m to A\$83.2m. Gross assets grew from A\$8bn to A\$9.2bn

Mr Jim Service, chairman, described the result as pleasing in difficult and competitive

Japan Tobacco seeks SE listing ahead of flotation

By Emiko Terazono in Tokyo

JAPAN Tobacco. government-owned topacco group, has applied for listing on the Tokyo stock exchange ahead of a partial flotation scheduled for early next year. Japan Tobacco was due to be floated last year, along with East Japan Rail. The issues

were postponed following a period of prolonged weakness for the Tokyo stock market. Japan Tobacco controls 83 per cent of the Y3,000bn (\$28bn) domestic tobacco market. For the year to March, its

pre-tax profits dipped 11.1 per cent to Y100.4bn on sales little

changed at Y2,761.7bn.

dent of Japan Tobacco, said the company was looking to expand its exports and to diversify. In the initial listing, 33 per cent of the company's out-

Mr Shigeru Mizuno, presi-

standing shares will be offered. Ahead of the listing, one-third of the tranche will be auctioned as a means of making an orderly secondary market. Mr Yoshiro Hayashi, finance

minister, said the ministry would monitor developments on the stock market following JT's listing application. He denied the government was about to sell its remaining shares in Nippon Telephone and Telegraph.

Hanson Industries

through its affiliate

Hanson Natural Resources Company

has exchanged the

Gold Assets of its Gold Fields Mining Company

Coal and Quarry Assets of Sante Fe Pacific Minerals and other subsidiaries of

Santa Fe Pacific Corporation

The undersigned acted as financial advisor to Hanson Industries in connection with this

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Affiliated companies in

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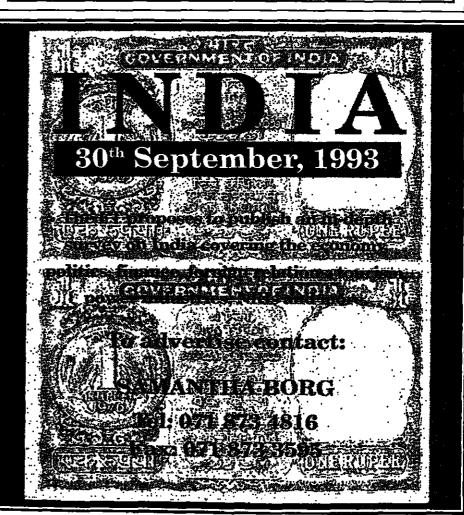
July 28, 1993

notes due January 1994 In accordance with the

is hereby given that for the interest period 26 July 1993 to 26 October 1993 the notes will carry an interest rate of 6.1875% per annum, interest payable on the relevant interes. payment date 26 October 1993 will amount to \$77.98 per

Trust Company

JPMorgan



appeal court

The state of the s

Using your fax handset CNLY dial (+44) 81 332 7425 for an immediate tree recent issue

help AECI to 22% rise By Philip Gawith R61m, against R50m, Earnings per share rose to 39 cents from 32 cents. The dividend is being

Strong domestic sales

AECI, South Africa's largest chemicals group in which Imperial Chemical Industries of the UK has a 38 per cent stake, reports a 22 per cent increase in earnings per share for the six months to June.

R2.69bn (\$770m), with domestic sales up 9 per cent and export revenues falling 14 per cent. Restructuring allowed margins to be broadly maintained, and net trading profit was 9 per cent higher at R162m. Net profit, before R14m in

REPEAT CALL TO TENDER FOR THE HIGHEST BID for the Purchase of the assets of "VOMVIX, SILK INDUSTRY AND TRADE -P. SVOLOPOULOS & CHR. KOUTROUBIS S.A." of Athens

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" of 1, Skoulenion Str., Athens Greece, in its capacity as Liquidator of "VOMVIX, SILK INDUSTRY AND TRADE - P. SVOLOPOULOS & CHR. KOUTROUBIS S.A." a company having its registered office

in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46s of

announces a repeat call for tenders
for the highest bid by submission of sealed binding offers for the separate purchase by public auctions (the Auctions) of one or more of the

The company was established in 1933 and was in operation until 1990 when it was declared under liquidation. Its activities included the

TERMS AND CONDITIONS OF THE AUCTION

am hours, to the Athens Notary Public Mrs. Ioanna Gavrielli-Anagnostalaki or to the Athens Notary Public Mrs. Evangelos

global market position". The Turnover rose 6 per cent to outcome of these talks will be announced by the end of the third quarter. AECI expects its earnings growth, before abnormal items,

to be maintained in the current six months, provided the political situation does not deteriorate further and the agriculextraordinary income from a tural sector enjoys reasonable change in the tax rate, was summer rains.

maintained at 18 cents.

Discussions are under way with ICI "with a view to

strengthening the linkage

between AECI and ICI in busi-

nesses where AECI has a

Alliance & Leicester **Building Society**

alliance 📲 Leicester

000,000,0002 Floating rate notes 1994

For the three months 26 July notes will bear interest at 6.1425% per annum. Interest payable on the relevant interest payment date 26 October 1993 will amount to \$77.41 per \$5,000 note and \$1,548.25 per \$100.000 note.

Agent: Morgan Guaranty

Trust Company

JPMorgan



\$150,000,000 Floating rate notes due 1996

the notes will bear interest at 6.3125% per annum from 26 July 1993 to 26 October 1993. Interest payable on 26 October 1993 will amount to \$159.11 per \$10,000 note and \$1,591,10 per \$100,000

Notice is hereby given that

Agent: Morgan Guaranty Trust Company JPMorgan

Wells Fargo & Company

000,000,002 Floating rate subordinated

provisions of the notes, notice

Agent: Morgan Guaranty

STORY OF

1. A cotton spinning and weaving mill in Avlaki (Fthiotida, Stylida) consisting of several buildings, of approximately 18,000 m², standing on a plot of 171, 450 m² and containing machinery, mechanical equipment, etc. (1st Auction) 2. A synthetic (nylon-polyester) and helanca fibres producing factory in Peristeri, Athens, consisting of a dyeing unit, a finishing unit and

4. A plot of 2.013 m2 in Athens. (4th Auction), and, 5. Stock in-trade consisting of approximately 109,000 mt. of dyed fabrics, 225,000 mt. of off-white fabrics and 119,000 kgs of acrylic fibres. In addition, raw materials consisting of 8.000 kgs of nylon are also on sale. In respect of most of these goods, approximately 100 "Privileged Company of General Warehouses of Greece" Certificates have been issued, pledged to National Bank of Greece S.A. (5th Auction). 6. Six 161 plots with a total area of approximately 34,757 m² in the rural area of the Community of Avlaki, Fthiotida (Lamia), divided as

follows: (a) 5, 404 m², (b) 9,322 m², (c) 6,239 m², (d) 5,935 m², (e) 4,200 m² and (f) 4,020 m². These are being offered for sale as one whole 7. Plot consisting of 380 m2 in Kifisson Avenue (opposite No. 136), in the area of Peristeri Local Authorities. Construction, however is not allowed thereon, according to City Planning Regulations. OFFERING MEMORANDUM - FURTHER INFORMATION: Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information. upon signing a confidentiality agreement

BRIEF INFORMATION:

1. The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions. Submission of offers in favour of third parties to be appointed at a later stage shall be accepted under the condition that express mention is made in this respect upon the submission and that the offeror shall give a personal guarantee 2. Binding Offers: Interested parties are hereby invited to submit binding offers, not later than Monday 23rd August 1993, at 11.00

Drakopoulos, acting as her substitute, at the following address: 18, Fidiou Str. Athens, tel: + 30-1-361.97.26, Offers should expressly state the offered price and the detailed terms of payment (in cash or in instalments, mentioning the number of Others should expressly state that the proposed annual interest rate). In the event of not specifying at the way of payment, or b) whether the instalments bear interest and at the interest rate, then it shall be deemed that a) the offered price is payable immediately in cash, b) the instalments shall bear no interest and c) the interest rate shall be the legal rate in force (presently 31% yearly). Binding offers submitted, later than the above time limit shall neither be accepted nor considered. The offers shall be binding until the adjudication.

3. Letters of Guarantee: Binding offers must be accompanied by Letters of Guarantee, issued, in accordance with the draft Letter of

3. Letters of Guarantee: Binding offers must be accompanied by Letters of Guarantee, issued, in accordance with the draft Letter of Guarantee contained in the respective Offering Memoranda, by a bank legally operating in Greece, to remain valid until the adjudication. The amounts of the Letters of Guarantee must be as follows: (a) for the cotton spinning and weaving mill in Avlaki, Fthiotida (1st Auction): Drs. 120,000,000 - (ONE HUNDRED AND TWENTY MILLION), (b) for the factory producing synthetic and helanca fibres in Peristeri, Athens (2nd Auction): Drs. 250,000,000. - (TWO HUNDRED AND FIFTY MILLION), (c) for the plot in Enofeta, Thebes (3rd Auction): Drs. 50,000,000. - (FIFTY MILLION), (d) for the plot in Athens (4th Auction): Drs. 20,000,000. - (TWENTY MILLION), (e) for Ancion: Drs. 50:00:00:00:171 Auction): Drs. 30:000:000. - (THIRTY MILLION). (f) for the six plots (6th Auction): Drs. 3:000:000. - (THIRTY MILLION) and (g) for the plot in Kifisson Aven. (7th Auction): Drs. 2:000:000. - (TWO MILLION).

Letters of Guarantee shall be returned after the adjudication. In event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1 hereof , the Letters of Guarantee shall be forfeited as a penalty. 4. Submissions: Binding offers together with the Letters of Guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through a duly authorised agent. 5. Envelopes containing the binding offers shall be unsealed (successively as mentioned above, i.e. 1st Auction, 2nd Auction etc.) by the above mentioned Notary Public in her office, on the 24th August 1993, at 14.00 hours. Any party having duly submitted a binding offer

shall be entitled to attend and sign the deed attesting the unsealing of the binding offers. 6. As highest bidder shall be considered the participant, whose offer will be judged, by 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all of the creditors of the Company. Mention is made that for the purposes of evaluating an offer proposed to be paid in installments, the present value thereof shall be taken into account, which shall be calculated on the basis of a discount interest at an annual rate of 22% compounded yearly.

7. The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms, which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of sale. 8. All costs and expenses of any nature in respect of the participation and the transfer of the assets offered hereby for sale shall be

exclusively borne by the participants and the purchaser respectively.

9. The liquidator and the Creditors shall have no liability nor obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the proceedings of the Auction. The liquidator and the notary shall have no liability for any legal or actual defects of the connection with the proceedings of the Auction. The liquidator and the notary shall have no liability for any legal or actual defects of the

assets. Submission of binding offers shall not create any right, power or claim from this invitation and/or their participation in the Auction against the liquidator and/or the Creditors for any reason whatsoever. 10. This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail.

To obtain the Offering Memoranda and for any further information please apply to the Liquidator of the Company: "ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities", address: 1, Skouleniou Street, 105 61 Athens Greece, tel.: +30-1-323.14.84-87, fax:+30-1-321.79.05 (attention Mrs. Marika Frangaki).

Mi-trust suit

other buildings of approx. 40,000 m2, standing on a plot of 34,041 m2 and containing machinery, mechanical equipment, etc. The company's registered name is also offered for sale (2nd Auction) 3. A plot of 156.592 m2 in Enofeta, Thebes, (3rd Auction)

ALISTRALIA

RELGILIM

DENMARK

ITALY

NETHERLANDS

Dealers on sidelines ahead of Bundesbank meeting

By Peter John in London and Patrick Harverson in New York

EUROPEAN government bond markets went on hold yesterday following the recent exchange rate mechanism bat-

Dealers were keeping their powder dry ahead of today's Bundesbank repurchase agreement announcement and, more

GOVERNMENT BONDS

significantly, the key central Bank council meeting tomor-

The announcement that the German inflation rate had only risen by 0.1 per cent left markets looking puzzled. Some economists pointed out that with three of the four west German regions announcing an increase of 0.2 per cent in the cost of living and the fourth announcing a 0.1 per cent rise, the overall number was hard to swallow.

Bund futures prices, which would normally have risen on the back of a figure that was slightly more deflationary than expected, slipped back to close 10 pfennigs down at 96.18.

Meanwhile, the Bundesbank said that today's repo would be variable and the market was looking for a cut of about 10 a precursor to reductions in the official discount and Lombard rates tomorrow.

■ UK DEBT prices were softer along the yield curve and took no heart from the latest CBI survey which painted a picture that under normal circumstances the gilts market would have warmly welcomed.

The Confederation of British Industry's quarterly industrial survey argued that the strength of sterling and low business confidence should make the government think about a cut in interest rates. That would be expected to help short-dated gilts which respond to interest rate cuts.

The survey found that the balance of companies showing ontimism about the economic outlook fell to 11 per cent from 31 per cent in April and it expected manufacturing jobs to fall by 40,000 in the third quar-

Those views would normally

have helped long-dated maturi-ties, which thrive in a climate of low inflationary pressures. Nevertheless, sterling retraced Monday's upward move and traders were holding back ahead of today's £3.25bn gilts auction, which has generated some nervousness because analysts have said the eight-veer maturity is too longdated to appeal to banks and

OF CIVED INTEREST INDICES

| FI FIXED INTEREST INDICES | | | | | | | | | | |
|--|-----------------|-------------------------------|----------------------------|-------------------------|-----------------|-----------------|-----------------|-----------------|--|--|
| | July 27 | July 28 | July 23 | July 22 | July 21 | Yestr ago | High " | Low * | | |
| Gort Secs (URC) Flood Interest | 97.94 117.34 | 96.16 117.20 | 97.96 117.02 | 97,97 117.11 | 98.63 117.18 | 89.12 105.83 | 98,48 117,34 | 93.28 108.67 | | |
| Begis 100: Gove for 1983. Gov Fixed Interest his | emment S | ecurities hig emplications | ni aince ca 117.34 (27/ | mpletton: 7/93), low | 127.40 (9) | 75 | e9.18 (9/1 | 75) | | |
| ladices* | | July 26 | July | 23 | July 22 | July 2 | 21 | July 20 | | |
| GRK Edged Berg 5-Day average | | 103.8 98.6 | 89. 94. | | 190.0 101.2 | 105.1 108.0 | | 95.2 108.8 | | |

■ FRENCH paper was steady as the market awaited the Bundesbank repo for indications about the prospect and size of an official German rate cut tomorrow and the recent speculative attacks faded

French call money shot up to an offered rate of 11 per cent by mid-afternoon, although analysts said the rate might be artificially high as call money was mostly traded in the morn-

Short-dated maturities were marginally firmer on hopes of further monetary easing.

The 10-year OAT futures contract for Sentember eased 4 centimes to 120.20, slightly nervous ahead of key unemploy ment figures on Friday which are expected to show a rise to about 11.6 per cent from 11.5

short-dated to attract overseas ■ SPANISH government bonds gained slightly as further falls for the peseta against the D-Mark fuelled hopes that the currency would have to be floated, allowing rates to be

> ployment in the second quarter was above 22 per cent against 21.7 per cent in the first quar-

mists expect the rate to have risen to at least 23 per cent. ■ PORTUGUESE bonds rose slightly on hopes that money

rates would ease and on expec tations that the Bundesbank would cut key rates on Thurs-The Bank of Portugal auc-

ECU (French Govt) The peseta was hit by uncon-firmed rumours that unem-London closing, "New York marring session † Gross, armusi yield (including withholding to Prices: US, UK in 32nds, others in decimal

day morning, with prices Unemployment figures are due this week and some econoslightly lower across the board, as dealers and investors looked ahead to the afternoon auction of new government securities. By midday, the benchmark 30-year government bond was

At the short end of the market, the two-year note was slightly weaker, down 🕯 at tioned Es9bn of eight-day cer-99嘉, to yield 4.192 per cent. Prices remained in a narrow tificates at an average rate of 13.5 per cent to absorb money trading range just below open-

per cent.

morning. Attention was firmly focused on the afternoon sale of \$16bn two-year notes, the market's first big auction in more than a month.

Although dealers expected the auction to go well, there was some cautious positionlightening ahead of the sale, which contributed to the early declines.

The day's main economic news - a small drop in the July Conference Board consumer confidence index - was bullish for bonds, but it failed to stimulate any buying inter-

5.24 5.16 5.08 6.79 6.72 6.70 6.750 04/03 101.5000 -0.190 6.53 6.52 11,500 03/03 104,2500 -0,015 11,08† 11,00 11,48 4.900 09/99 104.0679 -0.002 5.500 03/02 108.2478 -0.036 6.36 6.33 7.000 02/03 104.4000 -0.190 10.28 10.23 10.15 10.300 06/02 100.0330 +0.055 101-29 103-07 103-22 -10/32 8.000 04/03 104,9900 +0.070 7.26 7.24

Yields: Local market sta

7.30 7,11

7.15 7.10 6.86

BENCHMARK GOVERNMENT BONDS

7.500 12/03 101,4270 +0.330

8.000 05/03 105.8000 +0.100

9,000 10:02 90:01

■ TRADING was subdued on

US Treasury markets yester-

down 🛔 at 105%, yielding 6.679

8.000 03/03 112,7300 +0.150 7.12 7.01 7.07

INTERNATIONAL

Investor response to the latest offerings appears positive. Hindalco Industries, an aluminium producer, launched a successful \$72m issue of Global Depositary Receipts (GDRs), with each GDR representing one equity share and one half warrant. It marks the first time that an Indian company has done a US dollar warrant deal, and the combined GDRwarrant unit was trading at an

day. Meanwhile, Essar Gujarat, three-year put option at par so that if the share price does not money back.

said they liked the downside protection offered by a convertible bond structure. Those who participated in last year's international equity offerings

Return of Indian companies wins investor plaudits

By Sara Webb

INDIA has already won the sobriquet of "jewel" in the emerging markets portfolio, as the international investor community has followed the Indian government's economic liberalisation programme with inter-

Two Indian companies have turned to the international capital market with equity or equity-linked offerings recently, breaking a dry spell of several months. Market spe-cialists attribute the absence of

EQUITIES

Indian international equity offerings since December to several factors: primarily on the widespread disappointment over earlier international equity issues, as well as con-cern over the political situation, and in particular the religious riots which left hundreds

equivalent premium of 16.3 per cent to the launch price yester-

the Indian iron company, is launching the first Indian Eurodollar convertible bond, and hopes to raise \$60m with a five-year convertible issue which will be priced next week. The indicated coupon is 5.5 to 6 per cent, and there is a pick up investors get their

Some international investors

by Indian companies - Reliance Industries and Grasin were disappointed to see the share price of those two companies languish after the international offering.

If these two deals are seen to

be well-managed and successful, investment bankers claim it should go some way to restoring investor confidence in the Indian market.

Investor interest has been stimulated in the last comble of. years by the government's economic restructuring and liber alisation programme.

"It's a huge economy, the economic fundamentals are improving, and there are some large well-managed companies furthermore, the stock market is well-developed, and it's not like China where everything is controlled," said one fund man-

Against the relatively rosy economic picture, international investors point out that price-earnings ratios of around 20 do not compare favourably with other Asian markets. Multiples of around 20 mean it is very expensive, but there are still some attractive companies," said one emerging markets fund manager.

Of more concern is the political background and religious violence. "[Prime minister] Rao has gone faster than most people thought he would, but not as fast as they would have liked," said one fund manager. His main concern is that the economic reforms could slow down once the implications of privatisation and tougher international competition are

more fully appreciated. The religious violence does make investors nervous," says one fund manager, "Most people are trying to forget about massacres and are looking at the economy instead."

The occasional closure of the stock market - whether as a result of violence or financial skulduggery - is also an irrita-tion in the view of international investors, though most admit that, compared with other Third World or developing countries, India's stock market is "relatively well-

7.79 7.91 7.92 7.91 7.97 7.22 8.16 8.18

2.86 3.44 2.07 3.26 8.58 8.86

Up to Syes. Over 5 yes. Up to 5 yes. Over 5 yes.

7.76 7.89 7.00 7.86 7.96 7.29 8.12 8.14 8.02

2.58 3.45 2.06 3.26 8.48 6.81 8.96

8.77 8.27 8.26 8.91 9.69 9.14 9.06

421 449 346 429 10.57 10.31 10.17

building societies and too market liquidity. ing values throughout the ERM worries stimulate interest in Euroyen issues

By Tracy Corrigan

FOUR new Euroyen issues were launched yesterday as investors steered clear of European bond markets due to worries about the fate of the

exchange rate mechanism. Three of the four issues were straight bond issues, bringing the volume of fixed-rate debt in

INTERNATIONAL BONDS

the sector to Y110bn so far this week.

Most of the paper was targeted at investors in Japan or south-east Asia, but some dealers noted a pick-up in interest among European investors.

Mitsubishi Corporation Pinance launched a T20bn

three-year deal which met

demand in both Europe and Asia Pacific, according to lead manager Merrill Lynch. Tokyu Land issued Y30bn of four-year bonds via Yamaichi International, which were pre-placed in Asia Pacific, while Nikko's Y30bn offering for China International Trust and Investment Corporation (Citic) was targeted at investors in south-east Asia, who understand the credit, according to the lead manager. The mandate for the

deal was awarded several weeks ago, and sold out prior to its official launch. Elsewhere, the State Bank of South Australia launched an A\$100m issue of 6% per cent bonds due 1998 via Hambros Bank. Volume in the sector has

been low recently, partly as a

result of a fall in the number of

maturing deals providing rain-

vestment flows, which will

FT/ISMA INTERNATIONAL BOND SERVICE

drop further next month. The deal was offered at a spread of 31 basis points over the comparable government bonds yield, but tightened to 29 basis points. The Mortgage Bank of Den-

mark launched a large Dkr750m five-year deal via Morgan Stanley. At the end of trading, the deal was quoted at 99.80, above its fixed re-offer price of 99.67. In the Swiss market, three

Japanese companies launched equity-linked deals totalling • Nationwide Building Society and National & Provincial Building Society have had

US credit rating agency.
The UK's second and eighth largest building societies both had their senior debt ratings

their senior long-term debt rat-

ings lowered by Moody's, the

| Borrower. YEN | Amount m. | Coupon % | Price | Materity | Feea % | Spread bp | Book runner |
|---|--------------|-------------|--------|-----------|-----------|--------------|------------------------|
| Tokyu Land Corp. | 30bn | 4.6 | 100R | Aug.1997 | 0.3R | - | Yamaichi Intl.(Europa) |
| CITIC | 30ba | 4,125 | 99.97R | Mar.1995 | 0.2R | - | Nikka Europe |
| Mitsubishi Corp. Finance | 20bn | 4 | 100.SR | Dec.1996 | 0.225R | - | Memil Lynch Init. |
| Olympic Sports Co.(a)§ | 5bn | 1.75# | 100 | Sep.1997 | 25 | - | Nomura International |
| AUSTRALIAN DOLLARS State Bank of South Australia | 100 | 6.75 | 100.75 | Sep.1998 | 2 | - | Hambros Bank |
| DANISH KRONER Mortgage Bank of Dermark | 750 | 6.75 | 99.67R | Sep. 1996 | 2.25R | | Morgan Stanley Intl. |
| SWISS FRANCS Daido Hexaníbió | 200 | 1 | 100 | Aug. 1397 | | | Credit Suisse |
| Holdraido Gas Co.(c) | 100 | 1.125 | 100 | Aug.1937 | 1.625 | - | Yamaichi Bank (Switz.) |
| Kato Denki Co.ic.d) + § | 50 | 1.2 | 100 | Sep.1997 | | _ | Nomura Bank (Switz.) |

NEW INTERNATIONAL BOND ISSUES

lowered to A1 from Aa3, while their subordinated debt ratings dropped to A3 from A2. Both had their Prime-1 commercial paper ratings confirmed.

"Nationwide continues to experience significant asset quality problems in its residenmortgage portfolio, reflecting its earlier lending

Classing
Price
P
37pm
32pm
32pm
15pm
98pm
15pm
4pm
4pm
32pm
4pm
46pm

Up to 5 years (25)

2 5-15 years (23) ...

3 Over 15 years (9).

5 All stocks (63).....

6 Up to 5 years (2).

7 Over 5 years (11)....

127.2

158.15 184.32 186.89 145.89

186.25

176.89

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-0.24 -0.23 -0.06 -0.16

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7.30

1.92 3.29 3.05

5.76

2.02 1.34 2.29 1.58

1,53 (1,51) (1,52)

2.87

practices as well as the society's exposure to southern England, where the decline in property values has been sharpest," Moody's said.

MARKET STATISTICS

RISES AND FALLS YESTERDAY

| | | DIVAL BUILD SENTIC | | Ri | SES AND FAL | TZ AEZIE | RDAY |
|--|--|--|--|--|---|---|--|
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| ECSC 814 96 | 193 109 1099 +1 523 100 10814 10814 5.11 250 10712 10778 +1 4.95 1000 11414 1142 5.43 | Napport Tel Tel 101, 89 C\$ | 200 111% 11212 +16 7.78 500 1144 1145 +16 7.68 150 11212 1134 7.58 200 11215 1134 7.55 | EQUITIES | LONDON REC | CENT ISSUE | s |
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ESDAY 31, LY 25 1993

Acquisitions lift Menvier-Swain Restricted

ACQUISITIONS helped Menvier-Swain Group, the emergency lighting and fire alarms company, increase pre-tax profits by 29 per cent to

£7.62m in the year to April 30. Turnover increased by 34 per cent to £56.8m. The group said it had made five acquisitions during the period, which had boosted sales by £8m and contributed £1m towards operat-

ing profits of £8.19m (£6.59m). Nugalec, the French fire alarm company purchased for

£10.5m in February - funded by a rights issue - was per-forming well ahead of expectations.

Mr Roy McDowell, chairman. said UK operations so far in the current year were operat-ing at levels ahead of the same period last year. This was the case with all of Menvier's other operations with the exception of its smaller operating companies in Denmark, Italy, the Netherlands and Portugal, which were beginning to see effects of recession.

He added: "All this, coupled

with the ongoing impact of new safety legislation on the demand for our products, gives me every confidence that we have the potential to achieve another improved set of results in the current year."
Mr Roger Fletcher, chief

executive, said he was unlikely to make another significant acquisition, or rights issue, for some time as the group concen trated on integrating its recent purchases. Line management was being strengthened below board level.

Less than half group sales

France accounts for 30 per cent of the total. Mr Fletcher said the group was interested in opportunities in the Pacific Rim.

Menvier eliminated borrowings of £2.4m during the year and ended with net cash of £700,000, despite increasing spending on product develop-

Famings ner share increased by 21 per cent to 34.1p (28.1p). A proposed final dividend of 7.7p brings the total for the year to 11p (9p).

Tamaris plans capital restructure

By Catherine Milton

TAMARIS, the long term care provider, has announced plans to overcome the financial difficulties of recent years with a capital restructuring, placing and open

The money is being raised to turn a deficit on shareholders funds of £724,000 at March 31 to a surplus of about £556,000 and to fund development.

Under new management, a pre-tax loss of £1.3m for the year to end-March 1991 has reduced to a deficit of £50,000 in 1992-93. The board plans to operate 1,000 beds within the next five years. It currently has 234

The capital reconstruction involves the conversion of all preference shares and the new shares at 2p each, in the placing and raising of new equity shares.

The company has not paid a dividend on preference shares since April 1991 and has passed its payments to ordinary shareholders since August 1989. Preference shareholders will forfeit

accrued rights to £440,000. Under the proposals every 100 preference shares will be converted into 960 ordinary shares.

Each existing share and each converted ordinary share will then be split into one new ordinary share and one deferred

The company is simultaneously raising

open offer.

The open offer is restricted to 44.9m shares. Qualifying shareholders will be entitled to apply for 16 offer shares for every 15 existing shares and 10.24 offer shares for each preference share.

The remaining 34m new ordinary shares are being placed firm.
The capital will be reduced by cancelling the deferred shares arising on the subdivision and reducing the amount standing to the credit of the share premium account by approximately £2.7m, subject to the agreement of shareholders and the High

Hambros shares jump as | Webley & Scott sold to Norwegian claim settled memorabilia supplier

TENDER OFFER

by

REUTERS HOLDINGS PLC

for up to 5.84 per cent. (up to 25 million) of its outstanding Ordinary Shares of 10p each (including Ordinary Shares represented by American Depositary Shares) for £14.00 in cash per Ordinary Share and the U.S. Dollar equivalent of £42.00 in cash per American Depositary Share (converted at a spot rate fixed on the U.K. Settlement Date).

Company") (including Ordinary Shares represented by American Depositary Shares ("ADSs")) was announced on 26th July, 1993 and will close (unless extended) at 5.00 p.m. (London time) on 25th August, 1993 (the "Expiration Date"). A summary of the

terms of the Tender Offer and the action which bolders of Ordinary Shares or ADSs ("Shareholders") should take if they wish to

The zerms of the Tender Offer are contained in a Tender Offer Statement dated 28th July, 1993 (the "Tender Offer Statement")

The Tender Offer is conditional upon the Company having received valid tenders pursuant to the Tender Offer (which have not been withdrawn) in respect of not less than 4.25 million Ordinary Shares (the "Minimum Tender Condition"). The Company will not purchase tendered Ordinary Shares unless the special resolution authorising and approving the terms of the contract in respect

of the purchase of Ordinary Shares by the Company pursuant to the Tender Offer is passed at the Extraordinary General Meeting convened for 10th September, 1993 (the "Shareholder Approval Requirement"). The Minimum Tender Condition may, but the Shareholder Approval Requirement may not, be waived by the Company.

Under the Tender Offer, each Shareholder is invited to offer to sell Shares to the Company. The Company cannot accept tenders unless the special resolution authorising and approving the proposed repurchase is passed. If tenders are accepted, the basis of acceptance will be as follows:

accepted pro rate to the numbers of Ordinary Shares tendered in excess of the Entitled Amounts.

Tenders may be withdrawn before the Expiration Date but where tenders are not withdrawn before the Expiration Date they may

not then be withdrawn prior to 22nd September, 1993, after which time they may be withdrawn if the Shareholder Approval

The number of Ordinary Shares tendered under the Tender Offer is expected to be announced by the Company on 26th August, 1993. On 3rd September, 1993, the Company expects to announce the pro-ration percentage of tenders in excess of the Entitled Amounts. A list of tendering Shareholders together with the form of purchase contract will be available for inspection at the Company's registered office at 85 Fleet Street, London EC4P 4AJ and at the offices of Linklaters & Paines, Barrington House, 59-67 Gresham Street, London EC2V 7JA for 15 days ending with the date of the Extraordinary General Meeting and at the

If the Shareholder Approval Requirement is satisfied the settlement of purchases of Ordinary Shares is expected to take place on 13th September, 1993. The consideration payable to holders of ADSs is expected to be paid to them in U.S. dollars (converted at a

Procedures for tendering
The Tender Offer Statement and the accompanying tender forms are being posted by the Company to registered holders of Ordinary Shares and ADSs and are also being furnished to brokers, dealers, commercial banks, trust companies and similar persons whose names, or the name of whose nominees, appear as holders of record for subsequent transmittal to beneficial owners of Ordinary Shares or ADSs. Shareholders wishing to tender Ordinary Shares should lodge their duly completed forms of tender together with their share certificates and/or other documents of title by post to Bank of Scotland, New Issues, Apex House, Haddington Place, Edinburgh EH7 4AL or by hand to that address or Bank of Scotland, New Issues, London Chief Office, Threadneedle Street, London EC2 not later than 5.00 p.m. (London time) on 25th August, 1993.

if the Tender Offer lapses all documents lodged pursuant to the Tender Offer will be returned promptly.

By Paul Taylor

SHARES IN Hambros gained 15p to close at a five-year high of 360p yesterday after the merchant bank announced that it had settled one of the two large Norwegian claims against it relating to the collapse of the late Hilmar Reksten's shipping empire in the 1970s.

Hambros was being sued for £200m, plus interest on that amount since 1989, by the Norwegian Guarantee Institute, which had guaranteed Mr Reksten's loans, and by the trustees of Mr Reksten's estate. Mr Reksten died in 1980.

Yesterday Hambros said it had reached a settlement with the trustees under which they had withdrawn all their allegations in the proceedings and future litigation by them was prohibited.

In return Hambros Bank has made a Norwegian Kroner payment equivalent to about \$7.25m. However, the company emphasised that the payment had been made "with no

admission of liability." Hambros, which has always considered the trustees' claim to have been ill-founded and in breach of a settlement made more than 12 years ago, said it had agreed to the settlement "in order to avoid substantial legal costs and demands on senior management time."

The negotiations which led to the settlement were instigated by the trustees and began in May after Hambros

won a court case in Oslo. In the other Reksten-related case brought by the Norwegian Guarantee Institute the court did not award costs in its judgment in February.

and are summarised below. Copies of the Tender Offer Statement may be obtained from:

holding (the "Entitled Amount"); and

spot rate fixed on 13th September, 1993) on 15th September, 1993.

Summary of the terms and conditions of the Tender Offer

Bank of Scotland

Apex House 9 Haddington Place

Edinburgh EH7 4AL

By Daniel Green

WEBLEY & Scott, the 213 year-old gunmaker, yesterday completed a journey from mainstay of the British Army to bit player in the UK's lei-

sure industry. The Birmingham-based com-pany was sold for an undisclosed sum to Scalemead, a Sussex-based supplier of military memorabilia including swords and replica guns.

The seller is Harris and Sheldon, a private Coventry-based company better known for fishing tackle under the House of Hardy brand, and Antler lug-

gage. Webley employs 75 people, and sales are worth more than £2m a year. Exports account for 60 per cent of output. The new owner has told

Webley that all employees can

New Issues London Chief Office

London FC2

each beneficial owner of Shares will be entitled to sell to the Company 5.84 per cent. of his or her beneficial

Shareholders may also tender Ordinary Shares in excess of their Entitled Amounts, which will be accepted to the extent that other Shareholders do not tender the whole of their Entitled Amounts, Such tenders will be

38 Threadneedle Street

continue with the company at its current location.

Webley began its life as part of the Midlands iron industry in the early days of the industrial revolution. Its fortunes peaked in the first world war when it sold more than 500,000 revolvers to the British Army. The bottom fell out of the

revolver market, however, during the Vietnam war in the 1960s when cheap automatic pistols flooded the world market. Webley then pulled out of the shotgun business in the late 1970s as competition from cheap imports took its toll. The company now makes

only air pistols and air rifles, "designed for hunting and for killing vermin," said Mr Simon Baugh. Webley's sales and marketing manager. "But most people use them just for recre-

growth at **Allied Textile**

FALLING INTEREST rates restricted first half pre-tax profits growth at Allied Textile Companies, one of the UK's biggest textile manufacturers.

The company reported a pretax figure of £5.32m (£5.21m) for the six months to March 31, representing growth of 2.1 per cent. The textiles part of the busi-

ness saw pre-tax profits rise from £3.51m to £4.26m. But profits from the financial activities, including rental property and a cash pile of nore than £27m, fell from £1.7m to £1.06m. The fall in financial income

reflected the substantial reduction in interest rates." said Mr Peter Honevsett. chairman of the Huddersfieldbased company.

He was optimistic on the

textiles side, stating that trading performance would continue to improve.
"Sales volumes have still to

respond fully to the better trading sentiment experienced in some areas of the business," he said.

The figures would also be helped as the benefits of capital spending in 1991-92 took effect.

The full year figures, how-ever, would be affected by the timing of property disposals "which cannot be determined with any accuracy," said Mr Honeysett.

Since February, the company has won planning permission to change the use of two of its industrial sites to housing. Earnings per share rose from 12.38p to 12.57p and the interim dividend is raised

North of England **Building Society**

Profits of the North of **England Building Society** slipped from 27.84m to £7.69m pre-tax for the half year ended June 30. Provisions rose by £387,000 to £787,000.

Directors said the rest of the year "was not expected to be any easier" and that current forecasts showed that profit was "likely to be on a more modest scale" than 1992's

Inveresk turns in £4.5m as operating margins improve

about £7m a year for the next

three years funded by internal cash generation." The com-pany, which said at its flota-

tion it would grow partly by

acquisition, has no purchases

in mind now, but is consider-

The graphic board business, which together with label

paper operations accounts for

about 60 per cent of turnover, saw steady demand in the UK

and the Benelux countries, but

experienced weak sales in Ger-

ing two joint ventures.

INVERESK, the Scottish speciality paper company which floated on the Stock Exchange in June, announced pre-tax profits of £4.53m in the 27 weeks to June 5. The outcome compared with

profits of £3.12m in the six months to May 28 1992, struck after a £765,000 loss from activities since discontinued.
Turnover improved to £46.9m, against £46.2m which

included a £2.89m contribution from discontinued activities

uct line was shut down.

Mr Stefan Kay, managing director, said: "We have capital

associated with the Caldwells mill where a commodity prod-

many without loss of market Sales of label paper "devel-oped well". Demand for sheets

of labels, as opposed to rolls, was sharply higher and the

contractors to meet orders. Inveresk believes the new pattern of label buying indicated economic recovery as demand for sheets signals companies were seeking to respond more quickly to changes in their

markets. Operating profits increased to £4.67m (£3.31m) and net operating margins improved to

9.9 per cent (9.4 per cent). Net interest payments dropped to £140,000 (£181,000). The company is not paying a dividend until the final, which will be proposed when results for the 53 week period to December 4 are published. Earnings per share increased

Tottenham forced to tackle second forecast from Venables

By Peggy Hollinger

MR ALAN SUGAR, chairman of Tottenham Hotspur, yester-day launched another salvo in the increasingly bitter battle with Mr Terry Venables, the former chief executive Tottenham said vesterday

that it had been forced to make a statement to the Stock Exchange following "another profits forecast blunder" by Mr Venables.

The company said Mr Venables had, in response to a question on the television programme Sport in Question, stated that profits would be £4.7m for the 10 months to May 1993. This was the second unauthorised public statement on company profits made by

Mr Venables in recent months, Tottenham said. "The company wished to

make it clear that this statement is wholly unauthorised and is based on the latest unaudited management accounts for the company which are subject to amendment and are intended for private circulation only," a state-

ment said. "The company stands by the profit statement made in response to a previous public statement made by Mr Venables, which indicated pre-tax profits for the first 10 months ended March 31 of approximately £4m."

Tottenham has given an undertaking not to remove Mr Venables from the board before

his court case in the autumn which seeks to force Mr Sugar to sell his 47 per cent stake. The undertaking is expected to remain in place in spite of the latest statement. Mr Venables

holds 23 per cent.
Mr Venables also stated on
the programme, broadcast on Carlton TV on Monday night, that he intended to lodge a £1m claim for wrongful dismissal over the loss of his tob as chief executive. In the latest twist to the increasingly personal battle between the two former friends, Mr Sugar claimed in the statement made yesterday that Barclays Bank would allow an overdraft facility only if he and Mr Colin Sandy, the finance director, remained on

Cantab in \$5m private placing

By Catherine Milton

CANTAB Pharmaceuticals, the Cambridge-based blotechnology company which has a US quotation, has raised \$5m (£3.3m) in a private placing to four institutional investors.

The move, which broadens its shareholder base by three, follows a dialogue since the company floated in 1992. Mr Paul Haycock, chief executive, said: "Our initial public offer-

one consolidated wairant for

every five existing warrants.

Subscription price will be

remaining condition of its offer

for Autronica - namely the

ing in the US, when conditions for the continuing developwere not ideal, was just 1m shares."

He said a number of institutions in the US had expressed a for the future." continuing appetite for the issue, which is traded on the Nasdaq market where many American biotech stocks are

Mr Haycock, who is understood to be considering floating Cantab on the Stock Exchange later this year or early next,

said: "The money will be used

ment of our current products and the establishment and development of our portfolio

The company is developing products which use the propertles of the immune system to treat disease. It is working on leucocyte modulators, which regulate or block immune system functions and therapeutic antigens, which activate specific immune

NEWS IN BRIEF

ASDA PROPERTY Holdings has received acceptances to its rights issue in respect of of one consolidated share for 21.83m new ordinary shares every five new or existing ordi-(97.2 per cent). The balance, of nary. Also, the 1.08m outstand-520,320 shares, has placed at a net premium of 12p

DRAGON OIL has issued an initial 4.59m ordinary shares solidated shares on hasis of pursuant to its compulsory acquisition of the

GREAT PORTLAND Estates has received acceptances to its rights issue in respect of 59.28m new ordinary shares (91.13 per cent). The balance has been sold in the

acquire the freehold interest in the 100,000 sq ft Locks Heath Shopping Centre, Fareham. Hampshire, for £3.25m. SUTCLIFFE SPEAKMAN has Simrad offer of NKr20 (180p) in

received acceptances to its cash and NKr65 in loan notes rights issue in respect of for each Whessoe share. This 74.99m new ordinary shares compared with Whessoe's (96.7 per cent). All ip shares NKr85 in cash.

are to be consolidated into

outstanding shares in Kirkadjusted to 330p. WHESSOE has waived the

market. MOLYNEUX ESTATES is to

grant of a concession from the Norwegian government on acceptable terms - and has

therefore declared its offer unconditional. The company, which currently owns, or has received acceptances for, about 88 per cent of Autronica, said it did not intend to accept the

ordinary 5p shares on the basis ing warrants to subscribe for ordinary 1p shares will be consolidated into up to 215,483 holder. warrants to subscribe for con-

Votes cast at the EGM and pany, Charter plc. court meetings were overproposals. A High Court hearing to sanction the scheme is

Charter restructuring

CHARTER CONSOLIDATED expected to take place on shareholders have approved August 18.
the restructuring of the group, All Charter shareholders. that Minorco

except Minorco, will exch will no longer be a share- their shares in Charter Consolidated for shares in a new com-

Minorco will receive a loan whelmingly in favour of the note for £235m. Trading in Charter shares is expected to begin on August 23.

DIVIDENDS ANNOUNCED Total ponding dividend payment year year Sept 30 Sept 17 Oct 7 Allied Textile 128 Dudley Jenkins § __fin Dudley Jenkins § __fin Jersey Phoenix __fin Linx Printing ___fin Menvier-Swain § __fin Murray Smaller ___fin 2.65 1.5 5.25 7.7† 2.85 1.42 6.2 1.1 0.3 Oct 1 Sept 22 Jan 6 Sept 13 RPS § _____int St Motiven Props __int Scot Nat Trust ____int Oct 26 Scot Nat Trustint 1.8 ± 4.6 Sept 30 13.25 Dividends shown pence per share net except where otherwise stated, †On incressed capital. §USM stock. tr Third Interim making A.9p to date.

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Clare Peasnell

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The Greenalls Group plc

(Incorporated in England and Wales under the Companies Acts 1862 - 1880 with recistered no. 14504C) Issue of up to £109,992,804 7 per cent. Convertible Subordinated Bonds 2003

in connection with the Recommended Offers by I. Henry Schroder Wagg & Co. Limited to acquire the whole of the issued and to be issued ordinary and

convertible preference share capital of J. A. Devenish plc

The Listing Particulars relating to the issue, which include details of the Convertible Subordinated Bonds, have been published and copies of the Listing Particulars may be obtained during usual business hours up to and including 30th July, 1993, for collection only, from the Company Announcements Office, London Stock Exchange Tower, Capel Court entrance, off Bartholomew Lane, London EC2 1HP and during usual business hours up to and including 11th August, 1993 from The Greenalls Group pic, Wilderspool House, Greenalls Avenue, Warrington WA4 6RH, The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2HD (Principal Paying and Conversion Agent), and from:-

J. Henry Schroder Wagg & Co. Limited 120 Cheapside London ÉC2V 6DS.

Cazenove & Co. 12 Tokenhouse Yard London EC2R.7AN. 28th July, 1993

28th July, 1993

Extraordinary General Meeting itself.

Holders of ADSs should lodge their duly completed letters of transmittal in accordance with the procedures set out in the Tender Offer Statement by post with Morgan Guaranty Trust Company of New York, Post Office Box 8205, Boston MA 02266-8205 or by hand with State Street Bank and Trust Company, 61 Broadway, Concourse Level-Morgan Window, New York, NY 10006, not later than 12.00 midday (New York time) on 25th August, 1993. The Tender Offer will close at 5.00 p.m (London time) on Wednesday 25th August, 1993 unless the Company extends the Expiration Date. In such event, the Company will make a public announcement of such extension in the manner described under

This advertisement has been approved for the purposes of section 57 of the Financial Services Act 1986 by S.G.Warburg & Co. Ltd. ("Warburgs") and Morgan Guaramy Trust Company of New York ("J.P. Morgan"), members of the Securities and Futures Authority and financial advisers to the Company in connection with the Tender Offer. Warburgs or J.P. Morgan or their associated companies may have a position or holding in the Ordinary Shares and/or ADSs. The value of Ordinary Shares and ADSs may fall as well as rise. Warburgs and J.P. Morgan are acting for the Company in connection with the Tender Offer and no-one else and will not be responsible to anyone other than the Company for providing protections afforded to their customers nor for affording advice in relation to the Tender Offer. "Announcements" in the Tender Offer Statement.

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Downturn in debt provisions expected to signal recovery

By John Gapper

IF ANY unfortunate surprises are disclosed when the UK banks start reporting their half year results on Friday, their shareholders will have a nasty shock. For 20 years banks have lacked much capacity to startle because they have been held in so little regard anyway. But this year is

The interim results season that starts with Lloyds on Friday and continues next week, culminating with Barclays, marks a watershed in two ways. One is that the results are likely to show a downturn in bad debt provisions. The second is that the recovery that signals is expected to last at least half a decade.

For the first time in a generation the market has not discounted much for management incompetence or the likelihood of fresh problems being disclosed. The banks sector has risen 17 per cent relative to the FT-A All-Share index this year as the belief that they have mended their ways has taken hold.

This is quite a change from the high inflation era of the late 1970s and 1980s when banks expanded balance sheets by taking on poor risks, and consumed capital. Shareholders now regard banks as being more tightly managed in a safer environment, and so capable of generating capital internally.

Mr Norrie Morrison, analyst at Kleinwort Benson, argues that bank shares are coming to be valued on earnings rather than yields because banks are more trusted. The question - for which clues will be sought in the interims - is whether they have truly undergone a secular shift



Seats of power: Andrew Buxton (left), chairman and chief executive of Barclays; Derek Wanless, chief executive of NatWest; Brian Pearse, chief executive of Midland: Brian Pitman, chief executive of Lloyds

Two problems likely to emerge in the results have already been largely discounted. One is the start of the Standard of Recommended Practice (Sorp) on the accruing of interest on non-performing loans. This will stop banks taking interest into earnings and providing against it sep-

The bank likely to be most affected is Lloyds, which has stuck closely to interest accrual. Although its profits before tax will not be affected, Kleinwort Benson predicts that the reduction of net interest income will raise its costs to income ratio by 4.2 percentage points to 66.6 per cent.

The second problem is more substantial: the upsets that have been encountered by Abbey National in continental Europe. As poor asset quality problems in US operations ease, similar problems have been exposed in retail bank subsidiaries in France.

West's disposal of its French retail bank will lead to a £100m charge, while Abbey National will make a £65m further provision in the first half against commercial property lending in France. Barclays is expected to suffer a £150m loss in France during 1993.

Despite these local difficulties, total provisions are likely to start falling. Brokers expect provisions similar to the first half of last year, but a significant fall on the

the fall on the second half range from 15 to 27 per cent.

Some of the brightest aspects of the results are expected to be the contribu-tions made by investment banking subsidiaries, particularly in treasuries due to currency volatility, and capital markets operations as companies have raised debt and equity finance rather than borrowing from banks.

This may make up for sluggish income from the traditional banking activity of lending. Each of the big four clearing banks has shown declines in loan volumes since the start of the year, with Lloyds having the sharpest fall. This limits the scope for interest income without wider

However, static or falling lending has also provided some encouragement to shareholders because it implies that banks will not have to raise capital to maintain the regulatory ratios of capital to risk-

FT-A Index relative to the FT-A Ali-Share index

lier in the year have eased significantly. Mr Julian Robins of BZW believes that banks are unlikely to repeat the rapid expansion of assets following the recession of 1979-81 which led to rights issues in the

weighted assets. Fears of rights issues ear-

The question is whether banks will maintain the increased margins they have achieved in this recession. Mr Robert Law at Lehman Brothers says profits before bad debts have risen from 1.38 per cent in the early 1980s to 1.68 per cent in 1992 - or

a 50 per cent rise in "normalised" profit-

If the interim results mark entry to an era of internal generation of capital, they will have to display more self-restraint than in the past if margins are not simply. to be squeezed as they compete for business. Mr Law says this question is "impossible to answer with certainty" but much

If banks give in to such a temptation, then much of their newly found respect among shareholders will dissipate. Probably the initial signal will come from Lloyds, as the bank decides whether to continue accumulating its already strong capital, or start handing it back in divi-

with 13% fall to £1.43m

By Zhang Tingting

LINX PRINTING Technologies, the manufacturer of continuous ink jet printers used primarily to identify and code products, disappointed with its first full year results since last October's flotation. Profits before tax for the 12

months to June 30 fell by 13 per cent to £1.43m (£1.64m) on sales of £11.9m (£10.5m). Earnings per share were 7.1p (8.4p). Worsening market conditions in the UK and continental Europe led to the earlier-

than-expected release of the results, which followed a profits warning and the resignation of the sales and marketing director in May. Attributing the decline to

pressure on margins, together with continuing investment in reting and research and development." Mr Derek Harris, chairman, also emphasised that the company's

strategy was to reduce dependence on UK and European markets by expanding sales in the rest of the world.

Sales revenues, particularly from the Pacific Rim, have increased rapidly and now represented 25 per cent of the total. he said.

However, North American markets were starting to deteriorate.

Investment in research and development increased to 8.9 per cent (7.9 per cent) of sales when the new 6000R printer and a new range of inks. including environment-friendly inks, were developed and Mr Harris vowed to imple-

ment remedial actions in Europe after a marketing strategy review is completed, but warned the benefits of changes olv to be eviden until later in the group's financial vear.

The shares dipped 3p to 89p. | to R25.7m (£5.1m) over the 24

Linx Printing disappoints | St Modwen pays maiden interim | Whitbread sees moderate growth

By Paul Cheeseright, Midlands Correspondent

ST MODWEN Properties, the Birmingham-based investment and development group, is paying a maiden interim dividend, acknowledging the steady rise of secure rental income from its properties.

The group yesterday announced slightly higher pre-

By Philip Gawith

in Johannesburg

tax profits for the half year to May 31 of £1.1m, against £1.04m, on turnover sharply Cadbury South Africa advances to £5.1m

Cadbury Schweppes (South

Africa), the 53 per cent owned

subsidiary of the UK confec-

cult trading conditions to lift

pre-tax income by 32 per cent

weeks to mid-June.

opment property sales. This meant that the group's sole source of income was from

reduced from £11.4m to £4.06m

reflecting the absence of devel-

rents. Its rent roll is presently running at £7.9m a year and, according to Mr Stan Clarke, chairman, should be £9m by the financial year end. Debt charges arising from gearing, which remains constant at about 100 per cent, are amply

Sales volume growth in most

areas helped boost turnover by

16 per cent to R344.9m

(R296.5m). Improved merchan-

dising and a reorganisation of

facilities helped lift operating

profits by 21 per cent to R31.7m

had been exchanged for two development sales, and there was another in the pipeline.

The income from the sales will be spread over the current half and the first half of next year. These funds, combined with the growing rent roll, underpin what looks like the start of a more liberal dividend

The first interim is 0.3p from earnings per share of 0.6p. The dividend for 1992 was 0.6p from earnings per share of 1.1p.

Lower finance costs and an

improved contribution from

associate companies saw

per cent to R26.4m (R21.5m).

The dividend is increased by

20 per cent to 18 cents (15

its annual meeting that it had WHITBREAD expected fully restored." traded profitably in the first "continuing, but moderate, Sir Michael gave a warning quarter and expected this to continue. Chloride turned in

growth" in most of its markets this year, Sir Michael Angus, chairman, told the annual meeting of the brewing and retailing group yesterday, writes Philip Rawstorne. During the first four months

of the financial year, profitability had been maintained in the highly competitive beer market and the food businesses were showing healthy year-on-year growth, he said.

The rate of growth would depend on the group's brands and how quickly and deeply the current modest economic upturn was consolidated, Sir Michael said.

"Our brands are strong and extremely well managed. I attributable income rise by 23 believe, however, that our customers - particularly in southeast England - are still in the after-shock the worst recession since the war and cents) on earnings ahead from 61.2 cents to 74.4 cents per it may be some months yet before their confidence is

to the government that the levels of tax on beer were becoming a threat to the survival of large numbers of pubs. We calculate that the beer

and pub industry contributes £12bn each year to the exchequer through all forms of taxes £4bn in excise duty alone. For the British beer drinker this means between 40p and 50p on every pint going to the government in the form of duty and VAT. That's nearly one third. It's far too much and there's a real danger that peo-

ple will begin to vote with their feet and stay away from their locals."

of the current year.

NEWS DIGEST

Chloride in black Chloride Group, the loss-making electronics and batteries

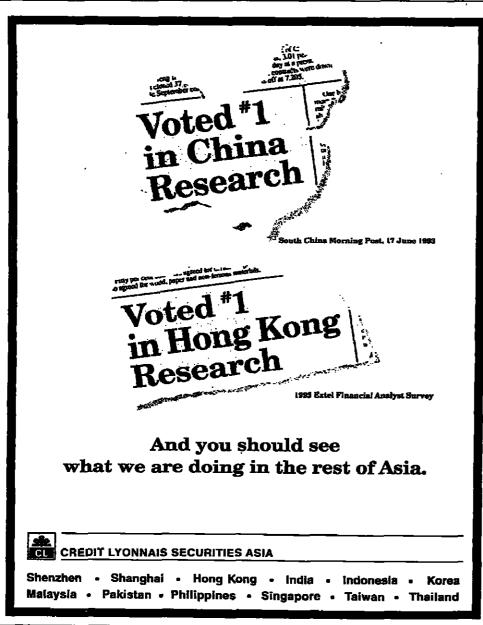
and orders for the first quarter

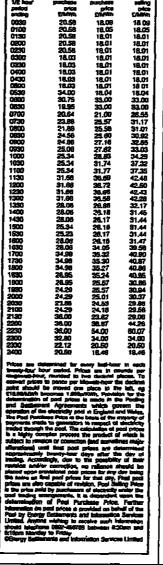
an increased loss of £1.58m (£1.41m) for the year ended March 31. Neepsend ahead

First quarter results of Neep-send, the Sheffield-based tool, metal processing and DIY products group, were ahead of budget and significantly up on last year at this time, Mr Peter Barker, chairman, told the

annual meeting. Every effort was being made to bring to a satisfactory conclusion the disposal of surplus property assets, he said. "Success in this area would serve to improve profitability and bring our gearing down to a more appropriate level."

areas was still tough, but the f the current year. company was budgeting for a The company announced at profitable year.





Dudley Jenkins ahead 67%

CONTINUED progress through the second six months enabled Dudley Jenkins, the USM-quoted direct mail services group, to record a 67 per cent improvement in pre-tax profits to £779,000 for the full year to

The directors said most companies in the group "increased sales in their specific markets when, due to the recession. demand in these markets actually contracted."

Turnover advanced from £9m to £10.7m leaving operating profits at £798,000 (£589,000) after taking account of a £1.16m rise in administrative costs to £4.06m.

Earnings per share emerged at 4.53p (3.86p). A final dividend of 2.1p makes a 3.1p (4p) total on enlarged capital. The shares rose 7p to 61p.

RPS continues advance to £388,000

RPS Group, the USM-traded environmental consultancy, continued to improve with an increase in pre-tax profits from £355,000 to £388,000 for the half year to June 30. Turnover was down from

£3.73m to £3.5m, giving an increase in margins from 9.5 per cent to 11.1 per cent. The company has just won a contract to advise the Department of Trade and Industry on the environmental issues relating to the privatisation of Brit-

ish Coal, and will continue its policy of concentrating on maintaining and improving margins rather than adding

Earnings per share came out at 2.17p (1.99p) and there is an increased interim dividend of 1.1p (lp).

Murray Smaller net asset value improves

Murray Smaller Markets Trust had a net asset value of 345.7p per share at May 31, compared with 295.3p a year earlier.

Net revenue fell from £2,59m to £2.56m for earnings per share of 4.55p (4.62p) or 4.52p (4.59p) assuming full conversion of B ordinary shares.

A final dividend of 2.85p (2.75p) is proposed, lifting the total from 4p to 4.2p. An interim dividend of 1.42p (1.35p) is declared for the cur-

Clayform placing gets approval

Shareholders and warrantholders of Clayform Properties have agreed the placing and open offer to raise £27.1m and the name change to Development Securities. The company will be placing

80.3m shares at 35p with a 2-for-1 clawback. Proceeds will be used to repair the balance

Jersey Phoenix net assets rise

71 873 4798

Net asset value per 10p share of Jersey Phoenix Trust stood half of 1998 came out at

improvement of 17.5p on the figure standing 12 months ear-

Available revenue for the year rose from £798,000 to £820,000, equal to earnings of 5.4p (5.3p) per share. A final dividend of 1.5p makes a same-

Coats Viyella arm to buy US diecaster

again 5.25p total.

Dynacast International, the precision engineering subsidiary of Coats Viyella, is acquiring the assets of the Lone Star Die Casting Corporation, based

in Texas. Lone Star, which specialises in aluminium and magnesium diecasting, has annual sales of about \$10m (£6.6m).

BZW to sell Scapa scrip shares

BZW Securities is inviting bids for the Scapa Group shares, worth about £1.7m, that it has agreed to buy as a result of its cash offer for shares arising from Scapa's enhanced scrip dividend scheme.

The strike price auction will be open to members of the Stock Exchange and institutional clients of BZW.

EFM Java Trust net assets rise

EFM Java Trust raised net asset value per share by 20 per cent to 39.3p at the end of June 1993, against 32.88p six months earlier After-tax losses for the first

108n at end June au \$16,000 compared with \$27,000

and deficit per share emerged at 0.054p (0.0908p).

Glencar placing for expansion

Glencar Exploration has placed 5m shares at 9p each to raise funds to continue the gold exploration programme at Kan-

yankaw, Ghana. There is a clawback for ordinary shareholders to subscribe for 2.05m new shares at 9p on a

I-for-9 basis. The funds raised will also advance the exploration of the Irish zinc/lead properties at Navan, County Kildare.

12418 37

BET raises £18m from disposal

BET is selling Reditune of Germany and Rediffusion Music, suppliers of commercial music services, to AEI Music Network of Seattle for £18m cash. The companies reported trading profits of £1.6m in the year to March 27, before exceptional charges of £2.1m, on turnover of £16.5m. Net assets at the end of the period were £3.5m.

Temple Bar Trust net assets ahead

Net asset value per share of Temple Bar Investment Trust rose from 310.9p to 325.09p net of prior charges at nominal value over the six months ended June 30,

Attributable profits for the half year to end-June amounted to £3.92m (£4.38m). Earnings emerged at 6.835p (7.642p) and the interim divi-



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COMPANY NEWS: UK

East Kent Travel acquired as further purchases are considered

Stagecoach arrives at £13m

STAGECOACH, the Perthbased regional bus service operator, yesterday reported pre-tax profits of £13m in the year to April 30, compared to £8.24m and ahead of the £12.8m forecast at the time of the com-

pany's flotation in mid-April. Mr Brian Souter, chairman, said the results reflected both organic growth and the effect of recent acquisitions.
Operating profits increased

to £18.3m (£15.8m) including £879,000 from acquisitions, while net interest costs fell to £5.16m (£7.43m). Turnover increased to £154.3m (£140.7m). Earnings per share increased

by 38 per cent to 8.3p (6p). No final dividend is recommended but the notional net dividend of 3.8p, set out in the flotation prospectus, would have been covered 1.8 times.

The group plans to use the £20.6m proceeds of the flotation to assist further acquisition-led growth. "We think there are tremendous opportunities for us as a bus company to grow," Mr Souter said yesterday.

The company, which aiready runs bus services in 13 UK regions and counties and in Kenya, Malawi and New Zealand, is acquiring East Kent Travel, the subject of a man-

agement buy-out from National Bus in 1987, extending its grip over bus services along the south-east coast.

"We are currently investiga-ting a number of other UK bus opportunities and anticipate substantial activity over the next 12 to 18 months," he said. In addition to acquisitions Stagecoach is also likely to bid for services in London and south Manchester when they are "privatised".

Over the past year Mr Souter said the group had made signif-icant progress towards achieving a target group operating margin of 15 per cent by lifting bus operating margins from 11.2 per cent to 11.9 per cent

As part of a five-year fleet as part of a live-year fleet modernisation programme the group took delivery of 299 new vehicles in the UK last year and 112 vehicles overseas.

Expenditure on new vehicles over the next two years will be £27m following the £40m spent over the last 3 years.

Despite heavy capital expenditure of £26.1m (£13.7m) during the year the flotation proceeds ensured that the group ended April with reduced net borrowings of £26.3m (£46.9m), equivalent to gearing of 58 per cent, down from 243 per cent a



Brian Souter: sees tremendous growth opportunities

Arlen chief steps down over plans

By Peggy Hollinger

A ROW over board strategy has cost Arien, the light fittings and electrical accessories company, its chief executive just 18 months after he was appointed to the position. Arlen said Mr Paul Cohen had disagreed in particular

with plans to raise cash by introducing Fortress Trust, the investment company, as a 29.9 per cent shareholder. Fortress proposes to underwrite a 1-for-1 rights issue to raise £7m, in return for the stake and the appointment of four directors to the board. Arlen needs the cash to redeem £3.2m in preference shares which fall due next year.

Mr Cohen came to the Arlen board when it took over High-land Electronics in 1990. He will be replaced by Mr Tom Forsyth, a non-executive director as acting chairman until September, when it is expected a new chief executive will be named. Speculation centres on Mr Greville Howard, Fortress

Arien refused to comment on further details of Mr Cohen's departure. However, details of the Fortress Trust proposals are expected in the

This advertisement is issued in compliance with the requirements of the International Stock Exchange of the United Kingdom and the Republic of Ireland (the "London Stock Exchange") It does not constitute an invitation to the public to subscribe for or purchase securities. Application has been made to the London Stock Exchange for the whole of the existing issued share capital of Flying Flowers Limited (the "Company"), together with the new Ordinary Shares of 1p each in Flying Flowers Limited to be issued by the Company pursuant to the Placing, to be admitted to the Official List of the London Stock Exchange. It is expected that admission will become effective and that dealings will commence on 2 August 1993.

Flying Flowers Limited

(incorporated and registered in Jersey under the Companies (Jersey) Laws 1861 to 1922 No. 2044. now governed by the Companies (Jersey) Law 1991)

Placing sponsored by

Townsley & Co

6,289,950 Ordinary Shares of 1p each at 65p per Ordinary Share, payable in full on application

The principal activity of Flying Flowers is the sale of fresh flowers despatched by postal pack to addresses throughout the UK. The Company operates from a 17 acre freehold site in Jersey which is also open to the public as the Jersey Flower Centre.

Listing particulars dated 27 July 1993 are available during normal business hours up to and including 29 July 1993, from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance off Bartholomew Lane, London EC2N 1HP (for collection only) and up to and including 10 August 1993 from the

Townsley & Co 44 Worship Street London EC2A 2JT

Flying Flowers Limited Retreat Farm St Lawrence Jersey Channel Islands

28th July 1993

Flying Flowers gets £11.8m tag

By Catherine Milton

FLYING FLOWERS, the nation's sole flowers-by-post business, is hoping sunny City conditions for flotations will cheer its listing.

The company's unsentimen-tal institutional backers will be relying more on perennial sunshine in the hearts of lovers, as well as prickings of filial guilt on Mothers' Day and at Christmas, to keep up sales of the polystyrene boxes of blooms at £8.99 a go.

The £4.08m placing of 6.29m shares, of which 3.94m are being sold for the company's main shareholder, is sponsored by Townsley. The shares are being placed at 65p each to value the company at £11.8m. Dealings are expected to begin

Flying Flowers has turned a pre-tax loss of £3,000 and turn-over of £2.7m in calender 1990, into a pre-tax profit of £533,000 and turnover of £5.36m in 1992. It is forecasting a 76 per cent increase in pre-tax profits to at least £940.000 this year, after interim profits of £312,000. That gives a prospective multiple at the placing price of 14.73. The notional yield is 2 per cent, covered 3.2 times.

After the placing, directors and their family interests will account for 63.13 per cent of the enlarged share capital and have given undertakings not to dispose of any shares before the year's results are published, without the consent of

Mr Walter Goldsmith, chair-

man, said about £2.5m of the money will go to Hillcrest Investments, the company's majority shareholder, which is owned by family trusts of Mr Jim Evans, a non-executive director. Hillcrest will realise 39.5 per cent of its investment in Flying Flowers leaving it with 33.2 per cent of the issued share capital.

The £1.07m net remainder will enable the company virtually to eliminate its £1.25m debt and allow for expansion in the UK and almost certainly

into continental Europe too. Mr Goldsmith said: "Apart from the fact that we still have a lot of growth in the UK market, we are exploring the logis-tics of offering the Flying Flowers service to other Euro-

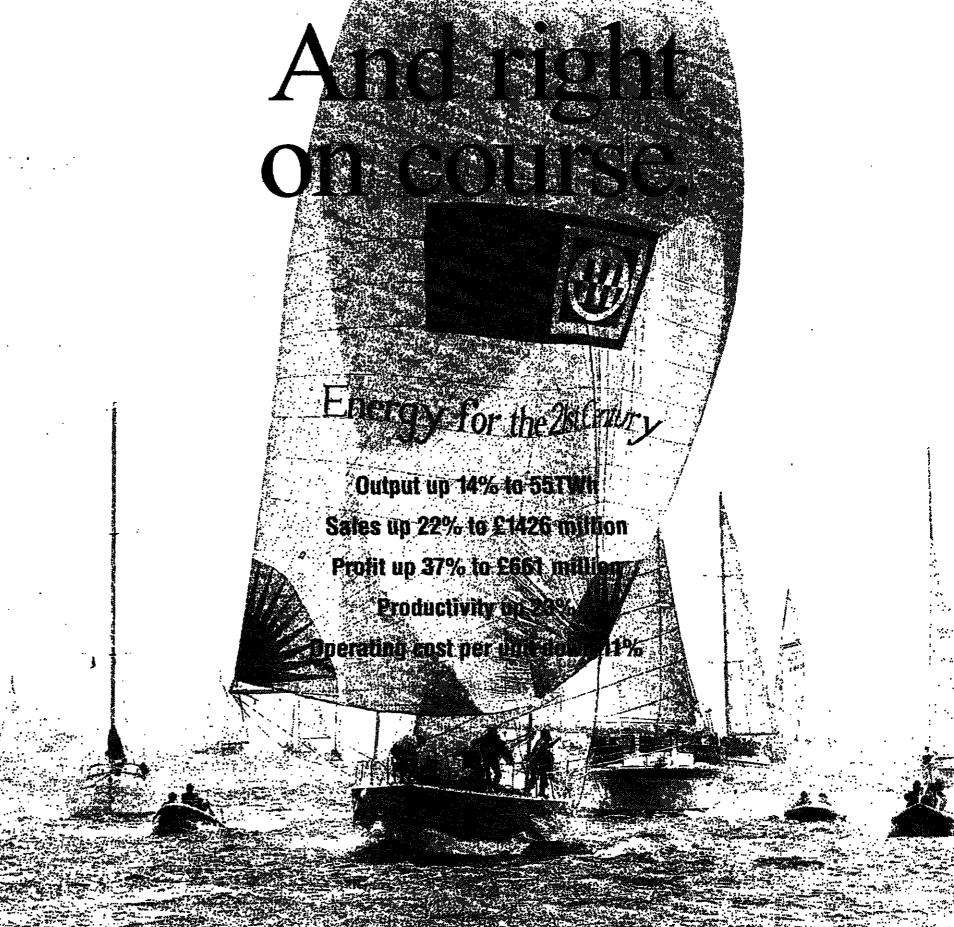
pean countries." He said the only constraint was arrangements with national postal authorities. The company would "probably" move into France this year or next, with only marketing investment necessary for the move.

Mr Goldsmith, previously chairman of the Food from Britain quango, believes Flying Flowers is the first non-financial services Jersey-based com-

pany to seek a listing. The company's 17-acre Jersey Flower Centre grows about 5m flowers a year, 80 per cent of which are carnations. Flying Flowers takes about £30,000 a week from tourist visitors who also join its 300,000-strong marketing database.

The company employs an average of 90 people a week.

Three years on.



BOARD MEETINGS

NOTICE TO HOLDERS OF THE FLOATING RATE SENIOR NOTES DUE 1999 (THE "NOTES") ISSUED BY CHEMICAL

BANKING CORPORATION (THE "COMPANY"): BANKING CORPORATION (THE "COMPANY"):

NOTICE IS HEREBY GIVEN that the Company intends to and will redeem on August 31, 1993 (the "Redemption Date") all of the Notes which are outstanding on the Redemption Date at a redemption price equal to 100% of the principal amount thereof together with any accrued and unpaid interest on the Notes to the Redemption Date. Interest upon the Notes shall cease to accrue on and after the Redemption Date.

Payment will be made on or after the Redemption Date upon presentation and surrender of the Notes together with, in the case of Bearer Notes, all appurtenant coupons maturing on or subsequent to the Redemption Date, at the specified offices of any of the Paying Agents listed below.

Paying Agents

Chemical Bank Chemical Bank House London WC2R 1ET

Chemical Bank A.G. 6000 Frankfurt am Main 17

Banque internationale à Luxembourg S.A.

2 Boulevard Royal Luxembourg City Luxembourg

For Registered Notes Only

Chemical Bank
Debt Operations Department
G.P.O. Station, P.O. Box 2862 New York, New York 10116

Chemical Bank Room 234 North Bldg. New York, New York

CHEMICAL

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45 Bahnofstra 8021 Zurich

Kredietbank N.V.

1000 Brussels

7 Arenbergs

92082 La Defense 2 Paris, France

Union Bank of Switzerland

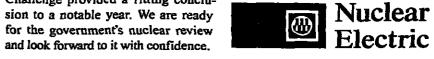
Nuclear Electric plc is proud to announce, for the third successive year, outstanding achievements and record results.

Operating profit for the year increased by 37% to £661 million (before exceptional items and financing charges). This puts us firmly on course to being profitable without the aid of levy income by 1995.

Unprecedented energy production was enhanced by the exceptional performance of our AGR reactors. Sizewell B will add significantly to the

company's capacity when it comes on stream in 1994, within budget and ahead of schedule.

The victory of Nuclear Electric in the British Steel Round the World Challenge provided a fitting conclusion to a notable year. We are ready



600 :

Cif northern Europe

commissioned. A C\$1.3bn

(£675m) hardwood pulp mill, jointly owned by Mitsubishi Trading and Kanzaki Paper of Japan and Vancouver-based

Crestbrook Forest Industries,

is set to come on stream in

northern Alberta on September 1. The mill will initially pro-

duce 750 tonnes a day, half its

The US. Chinese and Ven-

ezuelan owners of the Celgar bleached northern kraft pulp

mill in south-east British

Columbia are also putting the

finishing touches to a project,

which will more than double

capacity to more than 1,200

Even bigger projects are on

the drawing boards in Brazil

rated capacity.

tonnes a day.

UK dairy farmers 'to be among highest paid in EC'

By Deborah Hargreaves and Alison Maitland

THE UK'S dairy farmers could be among the highest paid in Europe when the milk market is opened to competition next year, according to Mr Andrew Dare, chief executive of the Milk Marketing Board.

Mr Dare will head Milk Marque, the board's successor, which will be a voluntary farmers' co-operative when it is set up next April Rules for the new organisation and farmers' contracts are in place, but the new set-up must be

approved by the government.
The Agriculture Bill, which abolished the milk board, received the royal assent yes terday. Mr Dare said he would submit his re-organisation proposals in August with industry consultations expected to begin by the end of September. Mrs Gillian Shephard, the Minister of Agriculture, will then probably approve the Milk Marque structure by the end of October. It also has to be given the go-ahead by the European

When Milk Marque was launched, Mr Dare said, he hoped payments to UK farmers would be among the three highest in Europe. "With more milk going to fresh products than any other country in Europe, we should be near the

in this country so high as to attract imports."

But Mr Dare said he had not included any price in his draft contracts to farmers. He was speaking before the final annual meeting of the board in its present form, where farmers were urged to stand united and join Milk Marque once the board disappeared.

Milk Marque is hoping to

attract more than 80 per cent of dairy farmers, but Mr Dare says the organisation can be viable if it gains as few as 15 per cent. He is offering farmers contracts that enable them to leave the co-operative on three set dates with a year's notice. If farmers leave with three months' notice, they will be liable to pay a penalty equivalent to 2 per cent of their previous year's milk receipts - or about ½p a litre.

Mr Dare is committed to a cost-cutting programme at Milk Marque where he hopes to trim transport costs to 1p a litre from 1.1p and keep overall costs at 1.4p a litre for the next three years, compared with 1.5p this year, in spite of inflation and the loss of some economies of scale.

In an effort to save on transport costs, Mr Dare will suggest that milk from some farmers is collected every other day

top of the league on prices, but — not every day as at present. it would be folly to price milk — But he stresses that this will be only for farmers who have additional storage capacity for the extra milk.

Farmers outside England and Wales, for example from Scotland or France, will be able to join Milk Marque, although they may have to pay extra transport costs, says Mr

Milk Marque faces competition for farmers' milk in the free market next year from dairy groups such as Northern Foods and Nestlé. In an effort to persuade producers to rally to Milk Marque, Mr Dare points to the risks of tying their fortunes to a single dairy

example, Express Dairies' share of the yoghurt market had fallen from 27.1 per cent in 1989 to 15.5 per cent last year, while that of Muller had soared from 4.3 per cent to

17.8 per cent, he notes. Dairy Crest, the Milk Marketing Board's dairy products subsidiary, is to be spun off before next April and Mr Dare says shares will probably go only to current milk producers. Some former producers have threatened legal action if they do not obtain shares, arguing that they have contributed to Dairy Crest in the past through the milk price and capital

Pulp industry not yet out of the woods Producers are still battered by over-supply and weak demand, writes Bernard Simon

T 7 00D PULP produc- Woodpulp ers have seen many lights at the end of their industry's tunnel over the past three years. But instead of growing brighter, the lights have each time faded away into the distance.

After so many false starts those producers still brave enough to make predictions now acknowledge that a solid unturn is unlikely for at least another six months. "I don't think there's a lot of optimism for the balance of this year," says Mr John Sim, vice-president for pulp marketing at Canadian Pacific Forest Products in Montreal.

Prices of northern softwood pulp are languishing around US\$460-480 a tonne in North America, before the discounts of \$40-50 a tonne that have become standard practice in the industry.
Mr John Johnson, forest

products analyst at Richardson Greenshields in Vancouver, recently lowered his 1993 forecast from an average price of \$490 to \$460. He has also cut his 1994 prediction from \$590 to

The pulp industry is being battered by both over-supply and weak demand. Several projects, which were planned before the severity of the downturn became apparent. are now on the point of being

financing that could materialise once the market shows signs of life. The projects in Indonesia could add 1.5m tonnes a year, or 7 per cent, to world chemical market pulp capacity. While acknowledging that "any new pulp mill could depress the market", Mr Keith Fujieda, president of MC Forest Products, a Mitsubishi subsidiary, says that "we can reasonably sell our product (from the new Alberta mill]". Mr Fujieda says the mill will ship mainly to customers in Japan, Europe, the US and possibly Korea. On the demand side, produc-

ers have been frustrated to find improved conditions in one market being offset by a deterioration in others. Paper consumption in Germany and Japan has weakened markedly in recent months. According to the Canadian

Pulp and Paper Association, Canadian mills' shipments to Europe sank to 155,000 tonnes in May from 184,000 tonnes a year earlier. Weak offshore markets have encouraged export-oriented mills in the US and Canada to divert shipments to the more buoyant domestic market, thereby holding down North American prices. Thus, Canadian mills' shipments to the US climbed to 176,000 tonnes in May, from 174,000 tonnes a year earlier and 155,000 in May 1991.

Despite the gloom, market forces are starting to tighten up the slack between supply and demand.

Simpson Timber in the US and CP Forest are among the North American producers that have permanently shut down some older, high-cost mills. Many other companies have announced temporary production cuts. In Canada, the operating rate has slid from an average of 93 per cent in the first five months of 1992 to 85 per cent in January-May 1993. Latest estimates suggest that the industry is now operating at less than three-quarters of

If the pressure on prices lasts much longer, more sweeping rationalisation is likely. Record lumber prices, which enabled many forestry companies to subsidise loss-making pulp operations, have come down markedly in recent months. Mr Bruce Kirk, analyst at S.G. Warburg in New York, says that the most likely casualties of the coming shake-out are the older, inefficient mills owned by industry giants such as Stora of Sweden, International Paper of the US and the big eastern Canadian producers. Mills in high-currency countries, such as Japan, are also vulnerable. These mills rely on imported fibre and

environmental standards. "If the Japanese currency wasn't so high, they'd be losing their shirts; they're already losing both sleeves," Mr Kirk says.

Least affected by further cuts are likely to be mills in British Columbia, whose feedstock consists largely of chips from lumber manufacturers: Some of these mills use no wood at all from raw logs.

The production cuts are having an effect. Canadian producers, who account for more than a quarter of world market-pulp output, have lowered their stocks from 43 days' supply in March to 37 days in May – though this is still well above the 21 days held at this time last year. It is not yet clear whether the decline in stocks is due to production cuts or to paper-makers starting to rebuild depleted inventories in anticipation of rising prices.

Pulp producers face another uncertainty when demand for paper products does eventually improve. In previous upturns rising paper sales were matched by a corresponding rise in demand for pulp. But an ever-growing proportion of paper mills' raw material now comes from recycled material. The pulp industry may thus

find that not only has the recession been longer than anyone expected, but that the recovery will be painfully slow.

turned into "a proper futures

market" with the consequent

three month system of trading

and all pretence of physical

ahandonment of the cash and

Oil prices rise as Iraq fears fade

By Deborah Hargreaves

SOME STRENGTH returned to the oil market yesterday with North Sea Brent crude for September delivery rising xxx cents to \$17.15 a barrel. Traders said that prices had begun to recover from recent weakness on suggestions that the iraqi government's oil export talks with the United Nations could be put off until Septem-

fraq had been talking about a limited return to the export market with a sale of \$1.6bn-

worth of oil spread over 6 months. But it now appears that Saddam Hussein is pressing for a full lifting of UN oil sanctions, which could take months to negotiate.

"OK, the fundamentals are not that great, but we've still come off \$2.50 a barrel on the back of the Iraqi oil threat and it's now creeping back up," said one trader vesterday.

leum Exporting Countries remains in disarray over the low oil price and over-production by some members. An

The Organisation of Petromarket participants.

emergency meeting has been put off indefinitely. Mr Geoff Pyne, oil analyst at UBS, says that the supply-demand balance in the market is not that bad: "certainly not as

oil prices of the last couple of Industry stocks are not especially high for the time of year, Mr Pyne asserts. But some refiners have been building stocks more quickly than usual in the past month and Mr Pyne says this could worry some

bad as represented by the weak

A STEEP rise in production of

By Kenneth Gooding,

Mining Correspondent

secondary lead from recycled and scrap metal will hold back output from the mines, according to the Economist Intelligence Unit consultancy organisation.

It points out that secondary lead already has a 50.5 per cent share of total western world production and output can be expected to grow by more than 27 per cent between 1992 and 1997, from 2.223m tonnes to 2.83m tonnes. This would take its share of forecast total output in 1997 - 4.925m tonnes -

The EIU notes that, although lead and zinc are usually mined as co-products, miners can pick projects that shift the lead/zinc balance in the way the market indicates.

So it sees mine production of

lead falling by more than 6 per cent from 2.317m tonnes in 1992 to 2.17m tonnes in 1997. In contrast, mine production of zinc is forecast to rise marginally by 2 per cent to 5.73m tonnes between 1992 and 1997. However, environmental pressures will ensure more zinc is recovered from furnace dusts

zinc production to climb from

357,000 tonnes in 1992 to 395,000 tonnes in 1997. Total refined zinc output is predicted to rise from 5.435m tonnes to 5.85m tonnes in that period. The report suggests lead and

Recycling forecast to hold back mined lead output

zinc prices will recover in the years to 1997 but not regain earlier peaks. The London Metal Exchange cash settlement price for lead will rally from under 18 cents a lb today to an average of 32 cents in 1997, it predicts. For zinc, the report forecasts rise from 43 cents to 62 cents a lb.

It says each metal has a strong core market that tion of consumption: batteries for lead and galvanising for zinc. Net exports of these metals to the West from the former communist bloc countries should be reduced to much more manageable proportions by 1995-97", it adds.

The EIU forecasts that average gross domestic product growth in member countries of the Organisation for Economic Co-operation and Development in the five years to 1997 will grow at 2.3 per cent annually. Total zinc consumption is predicted to rise by an annual average of 2.3 per cent and that of lead by 2.5 per cent.

• The report makes a strong

plea for the LME not to be

delivery. "The LME has long been the vehicle for orderly trade in base metals, without which chaos would have reigned. To distance the LMK from the physical trade now would be a betrayal of the industries which increasingly rely on it both as an element of ... stability and a help in the conduct of their day-to-day operations," the report adds. Lead and Zinc to 1997. £175 or ... \$365, from the EIU, 40 Duke

MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets). ANTIMONY: European free tonne, in warehouse, 1,550-1,610

(1,545-1,595).BISMUTH: European free market min. 99.99 per cent, \$ per lb, tonne lots in warehouse, 2.30-2.50 (2.25-2.50).

CADMIUM: European free market, min. 99.5 per cent. \$ per lb, in warehouse, 0.45-0.50. COBALT: MB free market, 99.8 per cent, \$ per lb, in warehouse, 12.00-12.80 (12.50-13.30);

99.3 per cent, \$ per lb, in warehouse, 10.10-10.80 (same). MERCURY: European free market 99.6 per cent, \$ per market, min. 99.99 per cent, \$ per 76 lb flask, in warehouse,

> MOLYBDENUM: European free market, drummed molybdic oxide. S per lb Mo. in warehouse, 105-120 (2.25-2.30).

105-120 (same).

SELENIUM: European free market, min 99.5 per cent, \$ per lb, in warehouse, 4.70-5.40. TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per tonne unit (10 kg) WO., cif. 26-38 (same). VANADIUM: European free market, min. 98 per cent. \$ a lb V₂O₈, cif., 1.30-1.40 (same).

URANIUM: Nuexco exchange

value, \$ per lb, U_3O_8 , 7.00 (same).

| LIME WAREHOU (As at Monday's tonnes | | - |
|---|--------|------|
| Akaminkan | ±4 275 | m 10 |

+4,275 to 1,839,10 +2,150 to 465,125 +3,225 to 270,560 +1,388 to 100,382 +1,075 to 712,400 +80 to 20,475

COCOA - LCE

Close

Turnover: 2984 (3798) lots of 10 tonnes ICCO indicator prices (SDRs per tonne). Daily for Jul 26 761.66 (764.95) 10 day average for Ju

Previous High/Low

per pound) for Jul

\$10/Index po

Char

101,3

100.7 101.3

(Cash Settlement) p/

High/Lou

749 738

\$/**1**0

Argentine farmers protest against economic policies jammed the city's streets as ing less taxation, subsidised down. To make matters worse, exchange rate is eroding their

THOUSANDS OF farmers yesterday converged on Buenos Aires' central Plaza de Mayo to protest against gov-ernment policies that they claim are driving all but the largest farms into bankruptcy. Cheered by passers by, trac-

they made their way to the square - dominated by the presidential palace, the economy ministry and the tax department - the targets of the farmers' anger.

The protest is the culmination of months of agitation for a change in government policy, which have so far fallen on tors and pick-up trucks deaf ears. Farmers are demand-

WORLD COMMODITIES PRICES

lum, 99.7% purity (5 per toane)

LORDON WITH EXCHANG

loans and refinancing of their bank loans of over US\$4bn. However, there is little that President Carlos Menem or his economy minister, Mr

international commodity prices

Open Inte

(Prices supplied by Amalgemeted Metal Tracing)

Domingo Cavallo, can do to solve farmers' biggest problem - subsidised output in the US and the European Community, which has steadily driven

flooding has covered huge

expanses of the pampas. eliminated hated export taxes and abolished taxes on fuel and bank loans. Nevertheless, farmers complain they are still burdened by excessive value added tax and punitive provincial government taxes. Fur-

thermore, an overvalued

HEATING OIL 42,000 US gails, cents/US gails

Listest Previous High/Low

export incomes while their costs continue rising.

Street, London WIA IDW, UK.

One of the protesters, Mr. Roberto Bafunda, who produces wheat, corn and soyabeans on his small 50 hectare farm, said: "We can't survive like this. The small farmers are being driven out and the rich big ones are buying up the

land of the bankrupt.

Chicago

MARKET REPORT

COPPER closed higher on the LME after a break above \$1,930 a tonne for three-month metal, injecting stability into most other metals. Dealers said buy stops were triggered around \$1,935, with the market hitting a high of \$1,949, before prices eased. As usual, fundamentals took a back seat in copper, with the market ignoring stocks at 15-year highs and the lessening possibilities of stoppages in Peru and the US. Instead, nearby supply tightness helped the market move up into a new \$1,930 to \$1,950 range. Three-month ALUMINIUM was steady on the back of copper. Strong resistance

London Markets

| SPOT MARKETS | | |
|-------------------------------|---------------|-------------|
| Crude off (per barrel FOB)(Se | ab) | + or - |
| Dubal | \$14.63-4.71u | |
| Brent Blend (dated) | \$17.20-7.23 | +0.255 |
| Brent Blend (Sep) | \$17.07-7.09 | +0.270 |
| W.T.J (1 pm est) | \$18.16-8.19u | +0.280 |
| Oil products | | |
| (NWE prompt delivery per to | onne CIF | + 01 • |
| Premium Gasoline | \$195-197 | +1 |
| Gen Çil | \$162-163 | |
| Heavy Fuel Cil | \$59-81 | |
| Nephtia | \$184-166 | +3 |
| Petroleum Argus Estimates | | |
| Other | | + 4x - |
| Gold (per troy cz)& | \$391.5 | -1.7 |
| Silver (per troy cz)# | \$508.5 | |
| Platinum (per troy (zr) | \$406.D | +2.0 |
| Palladium (per troy oz) | \$139.76 | +0.5 |
| | 3139.70 | +0.0 |
| Copper (US Producer) | 90.5c | |
| Lead (US Producer) | 34.63c | |
| Tin (Kusta Lumpur merket) | 12.40m | -0.21 |
| Tin Plew York | 225.0c | -1.5 |
| Zino (US Prime Western) | 62.00 | |
| Cattle filvs weight! | 129.99p | -0.72* |
| Sheep (ive weight)† | 90.07p | -2.01" |
| Pige (two weight)† | • | |
| Lide foto seedutil | 74.50p | -4.84° |
| London delly sugar (taw) | \$240.2 | -10.1 |
| London daily auger (white) | £261.D | -4.0 |
| Tate and Lyle export price | £270.6 | -7.0 |
| Barley (English feed) | Unq | |
| Malze (US No. 3 yellow) | £171.0 | |
| Wheat (US Dark Northern) | €147,0 | |
| Rubber (Sep)♥ | 58.00p | |
| Rubber (Oct)♥ | 59.50p | |
| Rubber (KL RBS No 1 Jul) | 207.0m | |
| Coconut oil (Philippines)§ | \$485.0y | -2.5 |
| Paim Of Makeyslani§ | . | -25 |
| | | |
| Copra (Philippines)§ | 310.0c | |
| Soyabeens (US) | | -5.0 |
| Cotton "A" Index | | 0.35 |
| Woolloos (64s Suner) | 3485 | |

o-cents/fü. r-ringgit/kg, y-ku/Aug., z-Aug.v-A u-Sep 1-Oct/Dec x-Aug/Oct ¶London physics Rotterdem. **§** Bullon market closa. m-Mc

is expected above current levels but good support is emerging on dips, indicative of the recent slight improvement in sentiment. Three-month NICKEL recovered from the morning's six-year low of \$4,850 a tonne to register a \$37.50 gain on the day. But further advances will attract selling, as stocks are seen rising further following yesterday's 1,368-tonne increase to a record 100,392 tonnes. Chicago WHEAT was higher at midsession on concern

| SUGAR | | | (\$ per to |
|---|--|--------------------------------------|---|
| Musica Applica | Close | Previous | High/Low |
| Oct | 254.30 | 255.50 | 257.00 254.00 |
| Dec Mar | 256.50 | 257.60 | 259.80 257.10 |
| Aug Aug | 259.10 267.90 | 260.30 269.00 | 262.00 259.20 269.00 268.00 |
| Oct | 256.40 | 280.50 | 260.00 |
| Dec | 259.40 | | 262.00 |
| | | | e (FFr per Lonne): |
| Oct 150 | 19.09 Dec 1 | 540.37 | |
| GRUDE | OL - IPE | | \$/54 |
| | Lates | Previou | s High/Low |
| Sep | 17.07 | 16.93 | 17,19 17.01 |
| Oct | 17.14 | | 17.21 17.05 |
| Nov | 17.21 | | 17.28 17.13 |
| Dec | 17.30 | | 17,37 17,29 |
| | 17,40 | | 17.47 17.33 |
| Feb | 17.46 | | 17.48 17.36 |
| War | 17.45 | | 17.45 |
| Apr | 17.50 | | 17.50 |
| May | 17.54 | | 17,54 |
| PE Inde | x 16.80 | 15,60 | 16.80 |
| Turnove | 32636 (26 | 1251) | |
| 5VE 01 | PE | | S/to |
| | Close | Previous | High/Low |
| | 160.75 | 160.25 | 162.50 160.75 |
| Nog . | | | 163.00 161.50 |
| Sep | 181,50 | 160.50 | |
| Sep Oct | 181,50 183,50 | 160.50 162.50 | 184.50 183.50 |
| Sep Oct Nov | | | 164.50 163.50 166.25 165.00 |
| Sap Det Nov Dac | 163.50 165.00 167.25 | 162.50 | |
| Sep Det Nev Dec Jan | 163.50 165.00 167.25 168.50 | 162.50 164.00 166.25 167.75 | 166.25 165.00 168.25 167.25 169.50 168.25 |
| Sap Dot Nov Dec Jan | 163.50 165.00 167.25 | 162.50 164.00 166.25 | 166.25 165.00 168.25 167.25 |
| Aug Sep Det Nov Des Jan Feb | 163.50 165.00 187.25 168.50 169.25 | 162.50 164.00 166.25 167.75 | 166.25 165.00 168.25 167.25 169.50 168.25 169.25 |

| 9 | | | | | | | | |
|----------------|------------------------|------------------|--------------------------------|-----------------|------------------|----------------------------|----------------------------|-----|
| | | | p production | Jul | 973 | 966 | 871 997 | |
| and q | juality fo | ollowing | excessive | Sep | 1002 | 992 | 1004 991 | |
| wet w | eather | In the C | entral Plains. | Nov | 1007 | 1002 | 1011 1000 | |
| | | from Re | | Jan Mar | 1000 1001 | 998 995 | 1005 998 1004 998 | |
| | | | -21010 | | | | | _ |
| SUGAR | - LCE | | (\$ per tonn | | | 162) lots of | 5 tornes per pound) for | |
| White | Close | Previous | High/Low | Comp. 60,40) | daily 80.5 | 37 (61.37) | 5 day average | . 1 |
| <u></u> | 254.30 | 255.50 | 257.00 254.00 | - | | | | |
| Dec | 256.50 | 257,60 | 259.80 257.10 | | | | | _ |
| Mar | 259.10 | 260.30 | 282.00 259.20 | POTAT | 1056 - LC | = | | E٦ |
| Aug | 267-90 | 299.00 | 269.00 268.00 | . — | Close | Previous | High/Low | _ |
| Oct | 256.40 | 260.50 | 250.00 | Apr | 85.7 | 87.1 | 86.2 85.6 | _ |
| Dec | 259.40 | | 262.00 | _ May | 94.8 | 96.5 | 96.0 95.0 | |
| | 245 (1359) 9.09 Dec | | te (FFr per Lonne): | Tumove | r 63 (87) | lots of 20 to | Mings, | _ |
| CRUDE | OIL - IPI | | \$/ben | BOYAN | EAL - LO | 28 | | Ē |
| | Lates | t Previou | s High/Low | | Close | Previous | High/Low | _ |
| Sep | 17.07 | | 17.19 17.01 | Oct | 181.50 | 181.00 | | _ |
| Oct | 17,14 | | 17.21 17.05 | Dec | 182.50 | 182.00 | | |
| Nov | 17.21 | | 17.28 17.13 | Tumove | - 20) to | ta of 20 ton | 745. | _ |
| Dec Jan | 17.30 | | 17,37 17,23 | | | | | |
| vaari Feb | 17,40 17,48 | | 17.47 17.33 | | | | | _ |
| Mar | 17.45 | | 17.48 17.36 17.45 | PRESCO | IT - LCE | | \$10/Inde | Χ, |
| ADY | 17.50 | | 17.45 | | Close | Previous | HighyLow | _ |
| Marv | 17.54 | | | | | | <u> </u> | _ |
| may PE inde | | | 17,54 16,80 | λug | 1300 | 1298 | 1305 1290 | |
| | | | 10.00 | Oct Nov | 1370 1380 | 1375 1390 | 1370 1390 1380 | |
| ופיאטרדעו | 32636 [2 | 32 51) | | Jan | 1400 | 1380 | 1400 | |
| | | | | Jul | 1250 | | 1250 | |
| 24E 00 | _ 806 | | S/konn | - 80 | 1347 | 1348 | 1347 | |
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| lug | 160.75 | 160.25 | 162.50 160.75 | GRANIS | - LCE | | | 7 |
| Sep . | 181,50 | 160.50 | 163.00 161.50 | | | | | - |
| Oct Nov | 163.50 165.00 | 162.50 164.00 | 164.50 163.50 166.25 165.00 | Wheet | Close | Previous | Wo.lvigiri | |
| Dec . | 187.25 | 166.25 | 168.25 167.25 | Sep. | 106.10 | | 105.05 106.00 | |
| len | 168.50 | 167.75 | 189.50 168.25 | Nev | 107.30 | 107.00 | 107.25 107.00 | |
| 80 | 169.25 | 167.75 | 169.25 | Jan U | 109.30 | 109.15 | 109.50 109.29 | |
| | | | | Mar | 111.40 113.40 | 111.25 113.25 | 111.60 111.49 | |
| umover | 7387 (888 | 191) lots of 1 | OU tornes | May | | | 113.75 113.55 | _ |
| JUTE | | | | Barley | 103.20 | Previous | High/Low | _ |
| | and F Du | ndee; BTC | \$315, BWC \$325, | Nov Jan | 105.75 | 103.55 | 103.50 106.15 106.00 | |
| BTD \$ | 295, BWD | \$300, C ar | d F Antwerp; BTC | Mar | 107.75 | | 107.80 107.70 | |
| \$305, | BWC \$305 | i, BTD \$280 | A, BWD \$280. | Men | 108.65 | 108.65 | 108.75 | • |
| | | | | I <u>~</u> - | | | | _ |
| COTT | | | ipment sales were | | | 8 (116), Bar 30 Tonnes. | tey 33 (56). | |
| | | | id 23 July, against | Introva | -VIS-07](| w lanes | | |
| 42 304 | nes in the | previous 1 | week. Activity was | | | | | |
| | | | inges was on her- | PIGS - 1 | LCE | 6 | Cash Settlemen | ø, |
| LOM JIL | nes. Cost | OF Raw cot | enesu beneteb nos | | Close | Previous | Hot/Low | _ |
| Irom A | ध्यक्कामु १ | her purcha | SEES. | ſ | - | LIBAKOUS | LIGHTON | |

| | 3 manans 1220-1 | | 1220 | -1 | 12 | 74 |
|----------------|--|----------------|----------------|----------------|----------|------------|
| | Copper, Grade A (| per t | onne) | | | _ |
| | Cash 1949-5 | 0 | 1925 | -6 | | |
| | 3 months 1948-9 | | 1925 | -6 | 195 | 0 |
| | Lead (\$ per tonne) | | | | | |
| | Cash 391.5-2 | | 390-2 | | 391 | |
| _ | 3 months 405-5.4 | | 403-5 | • | 405 | _5 |
| arice al 27 | Nickel (S per tonne) | | | | | |
| # 2f | Cash 4885-7 | 0 | 4825 | 35 | | |
| | 3 months 4920-5 | | 4880 | 9 0 | _492 | 5/ |
| | Tin (\$ per tonne) | | | _ | | |
| me | Cash 4885-9 | | 4880- | | | |
| _ | 3 months 4935-4 | | 4935- | | 494 | <u>o</u> , |
| | Zinc, Special High | Grade | | | | |
| | Cash 915-6 | | 923-4 939-4 | _ | | _ |
| | 3 months 931-2 | - | 838-4 | Ų | 937/ | K |
| | LME Closing 2/\$ n SPOT: 1,4900 | ECB. | 3 mont | 4 4 | 000 | |
| | | | | | | _ |
| | Copper and lead pr | ices a | MON én | ифтел | ed in d | ю |
| 26 | LOHDON BULLION | | | | | _ |
| 0.72 | (Prices supplied by | | | ien. | | |
| | | | | | | |
| | Gold (troy oz) \$ pri | 29 | | equive | Hent | |
| | | 30-3 81 | | | | |
| | | M-383 | | 83.014 | | |
| _ | Morning fix 383.6 Afternoon fix 392.3 | | | 82.408 | | |
| | | ~ 10-394 | | - | | |
| | Day's low 390.8 | 0-391 | .20 | | | |
| _ | Locu Ldn Mean Oc | ki Le | nding R | des N | s USS | |
| | | _ | | | _ | _ |
| _ | | .67 .68 | 6 man 12 mg | | 2 | |
| uue | | .69 | | | | |
| | Silver fix p/troy | | | 1S cts | - durbu | |
| _ | | | | | eckma. | |
| | Spot 341.3 | | | 10.50 | | |
| _ | 3 months 346.3 6 months 361.2 | | | 14.35 18.95 | | |
| | 12 months 380.6 | | | 28.85 | | |
| | 11 11 MARIE | ~ | _ | | | |
| aint | | | | | | _ |
| | OCLD COURS | | | | | |
| | \$ p | rice - | | E equity | aient | |
| | Krugemend 390 | 1.00-36 | MIN. | 281 00 | 263.00 | |
| | | 75-40 | | | | |
| | | 50-95. | 50 (| 82.00-8 | 4,00 | |
| | | | | | | |
| | TRADED OPTIONS | | | | | - |
| _ | | | | | | |
| | Aluminium (89.7%) | - 1 | | | Pues | |
| | Strike price & tonne | Aug | Oct | Aug | Oct | |
| _ | | _ <u>-</u> - | ~ | | | _ |
| 110 | 1175 1200 | 32 14 | 61 45 | 3 10 | 16 26 | |
| - | 1225 | - | 33 | 25 | 37 | |
| _ | | | | | | |
| | Copper (Grade A) | | Calle | | | _ |
| | 1900 | 56 | 91 | 6 | 46 | |
| | 1950 | 23 | 65 | 23 | 68 | |
| | 2000 | 6 | 44 | 56 | 8 | |
| | | | | | | |
| _ | Coffee | Sep | Nov | Sep | Nov | |
| _ | 850 | 153 | 185 | 1 | -8 | _ |
| | 900 | 106 | 124 | 4 | 17 | |
| | 950 | 65 | 89 | 13 | 32 | |
| | | | | | | _ |
| _ | Cocoe | Sep | Dec | Зар | Peo | _ |
| | 725 | 34 | ė1 | 11 | 26 | |
| | 760 275 | 18 | . 46 36 | 21 37 | 36 51 | |
| _ | 775 | 10 | -00 | ar | ÐΙ | |
| λQ | | | | | | |
| _ | Brent Crude | 5ep | Oct | Sep | Oct | |
| _ | 1700 | 35 | 60 | 25 | 42 | |
| | 1750 | 13 | 35 | 53 | | |
| | 1800 | 3 | 14 | | | |
| | | | | | | |

| | _ | | Total | delly turnov | rer 49,586 lots | | | | | | - 407 | | ,000 bu min; | | |
|------|-------------|-----------------------|----------------|----------------|-----------------|-------------|------------------|-----------------------|------------------|------------------|------------|--------------------------|------------------|------------------|--------------------|
| | | 192-3 | | | | Aug | 50.90 | 50.27 | 61,00 | 50.50 | | Close | Previous | High/Low | |
| 214 | | <u>218.5-7.0</u> | 1221-2 | | 3,844 lots | Sep | 51.76 | 51.32 | 52.00 | 51.50 | Aug | 702/6 | 710/6 | 717/4 | |
| | | | Total | daily turnov | er 41,298 lots | Oct | 52.70 | 52.36 | 52.87 | 52.50 | Sep | 703/2 | 710/6 | 716/4 | (197/Q (197/Q |
| | 1 | 824- 5 | | | | Nov | 53.86 54.85 | 53.46 | 53.90 | 53.60 | Nov | 702/6 | 709/4 | 715/0 | 696/0 |
| 924 | | 928-7 | T943-4 | | 4,064 lots | Dec Jen | 55.60 | 54.56 55.31 | 55,95 55,80 | 54.85 55.40 | Jan | 705/8 | 712/0 | 717/0 | 701/0 |
| | | | Total | delly tuno | ver 3,350 lots | Feb | 58.00 | 55.68 | 56.05 | 55.76 | Mar | 707/2 | 714/0 | 717/0 | 701/0 |
| | | 91.5-2.0 | | | | Mar | 55.10 | 54.76 | 55.40 | 54.90 | May Jul | 707/4 707/4 | 714/0 713/0 | 718/0 | 708/0 |
| 104 | 4 | 05- <u>5.</u> 5 | 405-6.5 | | ,934 lots | Apr | 54,05 | 53.81 | 54.30 | 54.30 | Aug | 695/0 | 698/0 | 717/4 706/0 | 703/0 695/0 |
| | | | Total | daily tumo | ver 6,986 lots | May | 53.56 | 52.96 | 53.55 | 53.55 | | | | | |
| | | 855-40 | 4000 5 | | | | | | | | 301/ | | 80,000 lbs; | 360K8/15 | <u></u> |
| 855 | | 397- 8 | 4920-5 | | ,815 lots | COCC | 10 bon | nee;\$/tonne | ** | | | Close | Previous | High/Low | |
| | | | Total | daily turno | ver 2,483 lots | | Close | Previous | High/Lo | | Aug | 23.64 | 23.75 | 23.95 | 23.51 |
| 910 | | 965-7 920-1 | 4930-5 | 10 | ,925 lots | | | | | | Sep | 23.61 | 23.87 | 24,07 | 23.70 |
| 910 | | 1 | | | | Sep | 930 | 948 | 954 | 920 | Oct Deg | 23.93 | 23.90 | 24.20 | 23.80 |
| | | 25 | 10028 | TENY TIMON | r 14,999 lots | Dec Mar | 970 1004 | 987 1016 | 991 1022 | 968 1002 | Jen | 24.13 24.20 | 24.23 24.27 | 24,42 24,45 | 24.01 |
| 2 | | 16.5-7.0 13.5-34.0 | 938-6.5 | . 79 | .795 lots | May | 1025 | 1037 | 1033 | 1002 | Mac | 24.29 | 24.34 | 24.52 | · 24.20 |
| _ | | | | | | Jul | 1045 | 1057 | 1050 | 1050 | May | 24.34 | 24.35 | 24,50 | 24.30 |
| | 8 n | ionths: 1.4 | 4732 | 9 m | onths: 1.4672 | Sap | 1085 | 1077 | 1073 | 1068 | <u>Jui</u> | 24,28 | 24.30 | 24.50 | 24.28 |
| | | | | | | Dec | 1068 | 1097 | 1020 | 1090 | SOY | UBEAN ME | AL 100 tons; | \$/ton | <u> </u> |
| ma p | er, jou | ne | | | | Mar | 1100 | 1118 | 0 | 0 | . — | Close | Previous | | |
| • | Na | V | ماسم | | | May | 1127 | 1135 | 0 | 0 | **** | | | High/Low | |
| | ME | wY | OIX | | | COFFE | ∓ °C* 30 | 7,500 7 05; ce | rete files | | Aug Sep | 230.4 226.5 | 233.9 229.8 | 234.5 | 228.1 |
| • | | | | | | | | - Parameter | | | Oct | 225,3 | 228.3 | 230.5 229.1 | 224.8 |
| - : | ബ | 100 troy | az.; \$/tray o | 2 | | | Close | Previous | High/Los | * | Dec | 224.3 | 227.7 | 229.0 | . 222.0 |
| | | Close | Previous | High/Low | , | Sep | 72,75 | 71.45 | 73.20 | 70.80 | ,Jen | 222.B | 226.3 | 227.0 | 220.5 |
| | Jul | 391.2 | 393.0 | | - | Dec | 75.35 | 74.00 | 75.75 | 73.60 73.60 | Mar May | 221.0 | 229.8 | 225.5 | 219.5 |
| | Aug | 391.2 | 393.1 | 39378 | 390.8 | Mar | 77,30 | 76.20 | 77.90 | 76.10 | ,Au | 219,5 216,0 | 222.8 219.5 | 223,5 221,0 | 217.5 215.0 |
| | Sep Oct | 393.0 393.5 | 394.1 395.4 | 393,0 396.0 | 393.0 393.4 | May | 78.50 | 77.75 | 79.50 | 78.50 | | | | | 210.0 |
| | Dec | 395.6 | 397.5 | 398.3 | 395.4 | Jul | 80.25 | 79.26 | 0 | 0 | meuz | | min; centa/6 | ab bumhei | |
| | Feb | 397.5 | 399.5 | 399.3 | 397.6 | Sep | 81.75 | 80.75 | a | 0 | | Close | Previous | High/Low | |
| | Apr Jun | 399.6 401.6 | 401.5 403.5 | 402_1 403_2 | 401.3 401.8 | Dec | 84.95 | 84,00 | 84.50 | 84.50 | Sep | 244/4 | 248/4 | 24574 | 241/0 |
| | ALIG | 403.6 | 405.5 | 0 | ō | SUGA | WORLE | 112 | 000 lbe; cen | des/Eve | Dec | 250/0 | 248/2 | 292/0 | 246/4 |
| . i | PLATE | NUM 50 to | roy 02; \$/tro | N 67. | | | | | | | Mar | 256/0 | 255/0 | 258/4 | 253/4 |
| | | | | - | | | Close | Previous | High/Lov | 7 | May | 281/2 | 259/2 | 262/6 | 257/4 - |
| ٠. | | Close | Previous | High/Low | <u>'</u> - | Oct | 9,13 | 9.15 | 9.25 | 9.11 | Э́ер | 282/0 248/8 | 259/0 248/0 | 263/2. 249/0 | 259/0 |
| | lui. | 407.9 | 408.6 | 408.6 | 408.5 | Mar | 2.58 | 9.56 | 9.84 | 0.56 | Dec | 242/2 | 239/6 | 243/4 | 248/4 240/2 |
| | Oct Jen | 408.4 409.6 | 408.5 409.8 | 411.0 412.0 | 407.5 408.0 | May | 9,57 | 9.68 | 9.73 | 9.67 | W/454 | T 6 000 h | min; cents/6 | | |
| | Apr | 410.6 | 410.9 | 411.0 | 409.5 | Jul | 8,71 | 0.74 | 9.78 | 9.71 | | | | UID-DUSHel | |
| | Jül | 411.5 | 0 | 412.0 | 412.0 | Oct | 9,70 | 9,73 | 9.77 | 9.70 | | Close | Previous | High/Low | |
| - 3 | SILVE | 1 5.000 to | oy 62; cents | Andre car. | | | | | | | Sep | 321/4 | 816/4 | 325/0 | 318/4 |
| | | | _ | _ | | wiit | ME SOURCE | ibs; cents/ | 104 | | Dec | 330/0 | 326/4 | 334/0 | 3250 |
| | | Close | Previous | HglyLow | | | Ciose | Previous | High/Lou | | Mar | 333/2 | 355/2 | 287/0 | 331/6 |
| | hal Lore | 508.7 507.4 | 508.2 508.9 | 510.0 | 507.D O | | | | | | May Jul | 328/2 311/4 | 325/4 | 333/0 | 325/4 |
| | Aug Sap | 508.5 | 510.0 | 0 513.5 | 507.0 | Oct | 59.80 ~~ ~~ | 60.17 | 60.25 | 59.20 | Sep | 315/0 | 309/4 313/4 | 315/0 | 300/0 |
| i | Dec | 513.7 | 515.1 | 518.5 | 512.5 | Dea Mar | 61.02 62.30 | 81.34 62.65 | 81.E3 | 60.75 | Jul | 311/0 | 0 | \$15/0 | 312/4 |
| | lan | 514.3 | 515.7 | 0 | 0 | | 62.88 | 63.80 | 62.80 | 61.86 | 1000 | | _ | | 0 |
| | Var | 518.9 | 520.3 | 522.0 | 518.0 | May Jul | 63.50 | 63.80 | 63,25 63,50 | 63.05 63.00 | Live | | 000 fbs; cent | etpe . | |
| | May Jul | 522.8 526.4 | 524.2 527.8 | 525.0 630.0 | 525.0 527.0 | Oct · | 61.40 | 81.40 | 0 . | 0 | | Close | Previous | High/Low | |
| | Bep. | 530.2 | 531.6 | 0 | o | Dec | 61.52 | 61,52 | 61.50 | 61,50 | Aug | 74,875 | 74,875 | 74,900 | 74.575 |
| |)ec | 535.9 | 537.3 | 536.5 | 536.0 · | | | | | | Oct | 74,625 | 74.525 | 74.750 | 74,300 |
| ī | ggH (| PADE C | OPPER 25,0 | 000 fbs: can | ta/ins | ORANG | E JUICE | 15,000 lbs | cente/ibe | • | Dec | 75.375 | 75.875 | 75.500 | 75.200 |
| - | | Close | Previous | | | | Cione | Previous | High/Low | , | Føb Apr | 75,600 | 75,800 | 75.800 | 75.525 |
| - | 1.1 | | | High/Low | | | | | | | - Jun | 78 <u>.550</u> 73.850 | 76.775 73.875 | 78.725 | 78.500 |
| | kd Wg | 86.30 86.45 | 85.25 85.20 | 85.40 86.45 | 85.80 85.80 | Şep | 114.00 | 117,00 | 117.00 | 114.00 | Aug | 72.300 | 72.500 | 73.860 72.750 | 73.625 72.600 - |
| | lep | 85.90 | 85.60 | 87.30 | 85.70 | Nov | 117.15 | 120.00 | 120.00 | 117.00 | | | 0 ib; cents/ib | | |
| • |)ct | 87.00 | 85.70 | 65.40 | 88.40 | Jan | 119.05 | 121.05 | 121,25 | 119.00 | | | A 102 CHALIZAND | 8 | |
| | lav | 87.15 | 85.85 | 87.00 | 87.00 | Mer | 121.00 | 123.05 | 122.50 | 121.00 | | Ciose . | Previous. | High/Low | · · · |
| |)ec len | 87.20 87,35 | 85.80 86.05 | 87.50 | 86.10 | Mey | 122.95 | 124.55 124.55 | 123.00 | 122.76 | Aug | 48,000 | 47,700 | 48.200 | 47,500 |
| | eb | 87.45 | 86.20 | 0 | 0 | Jul Sec | 122.95 119.95 | 121.55 | 124.00 0 | 123.45 | Oct | 45.250 | 44.875 | 45.450 | 44.560 |
| | der . | 87.60 | 86.35 | 87.90 | 68.60 | | 119.95 | 121.55 | Ö | 0 | Dec | 48.200 | 45.876 | 46.400 . | 45,725 |
| , | /pr | 87.70 | 86.45 | 0 <u>·</u> | | 1445 | | 12120 | • | • | Feb Apr | 46.875 | 48.300 | 46.675 | 46.075 |
| - | RUDE | Off. (Ligh | 10 42,000 U | S galls \$/be | rrel | | | | | | Jun | 45.200 50.025 | 44.925 49.700 | 46.200 | 44.600 |
| - | | Latest | Previous | Highton | | NEDA | | | | i | Jul | 48,950 | | 50.100 49.150 | 49,500 48,400 |
| 7 | | | | | 18.07 | REUT | _ | se.Septemb | er 18 1931 | : | Aug | 47,600 | | .0 | D |
| ì | ep Xa | 18.18 18.42 | 18.07 18.28 | 18.30 18.50 | 16.07 18.30 | İ | 34.27 | Jul 26 | mnth ago | yr_2000 | PORK | BRIDE | 2,000 lbs; cer | | |
| P | lov | 18.57 | 18.44 | 18.62 | 18.49 | | 1699.8 | 1709.2 | 1667.3 | 1549.2 | | | | | |
| | Jec . | 18.68 | 16.57 | 18.73 | 18.60 | DOW | JONES (| Beste: Dec. | 31 1974 = 1 | | | Close | Previous | High/Low | <u> </u> |
| | eb eb | 18.76 18.86 | 18.89 18.78 | 18.84 18.93 | 18.75 18.85 | | Jul 26 | Jul.23 | mach ago | j | Aug | 43.425 | 43.075 | 49.450 | 42.225 . |
| | ter | 18.95 | 16.78 18.88 | 18.96 | 18.97 | l | | | | - | Feb Mgr | 51,450 51,000 | 50.800 . | £1.575 | 50.200 |
| A | Ų. | 18.99 | 18.92 | 18,05 | 18.99 - | Spot | 124.25 130.06 | 124.24 129.58 | 120.82 120.27 | 117.50 118.09 | May | 51,000 52,200 | 50.050 51.500 | 51.250 52.200 | 50.000 |
| | lay | 19.04 | 18.68 | 19.06 | 19.04 19.10 | 1 | . , | | | ., | Jul | 51.825 | 51.825 | | 51,400 0 |
| J | m, | 1 9 .10 | 19.03 | 19.12 | 19.10 | | | | | | Aug | 52,800 | 52.500 | | ō |
| | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | |

VEDNESDAY JULY & 10g

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Table Handard

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Bundesbank hopes spur equity gains

By Terry Byland, UK Stock Market Editor

INTEREST rate optimism, focused on tomorrow's meeting of the Bundesbank policy council, drove the UK stock market ahead by nearly 36 points on the FT-SE 100 scale yesterday as investors hastened to buy stock in a securities sector suddenly devoid of sellers.

The FT-SE 100 Index closed

at 2,879.4, up a net 35.2, and the September futures contract on the index came within a few points of the 2,900 area, regarded as the higher end of the current trading range. New peaks on Wall Street also encouraged UK equities in their recovery from the weak-

ness of the past fortnight. Equity strategists took the view that the Bundesbank will tomorrow make some move in the direction of lower rates. German inflation data, announced yesterday, were thought unlikely to block a rate cut, although there was some doubt over which of its key rates the German central bank would choose to change. On the domestic front, a report from the Confederation of British Industry warned that export difficulties might limit

growth but the UK Treasury

stressed the signs of economic

recovery. The likelihood that

the UK government will suffer

badly at Thursday's by-election

in Christchurch, Dorset,

appeared to have been well dis-counted in the stock market. The corporate scene featured the announcement of plans by Pearson, owner of the Financial Times, to demerge its Royal Doulton fine china division and to sell, by public offering in New York, a majority interest in Camco, the oilfield equipment and services

division With Reuters, the global news and information group, planning a £350m share buyback, investors were examining other blue chip companies which might make similar moves to unlock shareholder

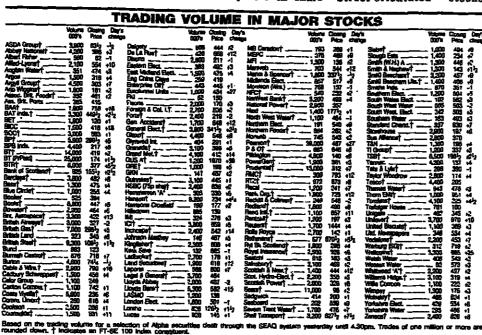
The Footsie is now within 3 per cent of its all-time high of 2,957.3, reached on March 8, but strategists sounded unconvinced yesterday that this week's sharp rise in share

prices is more than a technical recovery from a period of weakness. The FT-SE Mid 250 index, the broader-ranging market measure, was also in good form yesterday, gaining 23.5 at 3,238.7, within 3 points

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LONDON STOCK EXCHANGE

of its all-time peak. Trading volume rose sharply, boosted by heavy turnover in Pearson shares, as well as by strong demand for many Wall Street-orientated stocks.



Based on the trading volume for a selection of Alpha sec rounded down. † Indicates an FT-SE 100 India. Companies

including oils and pharmaceuticals. Seaq volume jumped to 662.6m shares from the 483.6m of the previous session. Wednesday's Seaq volume reflected retail business of only £900.2m, the first time that genuine cus-tomer business has fallen below £1bn on any full trading session for many months. Traders stressed that stock

positions were tight yesterday and that share prices were forced higher by a general unwillingness to sell. The sudden reversal of market fortunes caught marketmakers in many leading sectors unawares.

Shares in the banking and pharmaceutical sectors could hardly be bought yesterday at prices some 30 per cent above levels at which they had been languishing barely 36 hours earlier.

Upward pressures on the blue chip internationals increased in late trading when Wall Street moved to fresh peaks early in its new trading session, adding nearly 9 Dow points in UK trading hours.

| Accou | nt Dealing | Dates |
|---------------------------|------------|--------|
| Trint Dealings: Jul 18 | Aug 2 | Aug 16 |
| Option Declarati | Aug 12 | Sep 2 |
| Lest Dealings: Jul 30 | Aug 13 | Sep 3 |
| Account Day: Aug 8 | Aug 23 | Sep 13 |

| Jul 19 Aug 2 Aug Sption Declarations: Jul 29 Aug 12 Sep. Aut Declaration | ua 16 | | Arst Deellook |
|---|----------|--------|-----------------|
| Jul 29 Aug 12 Sep. set Deallarge: | | Aug 2 | |
| set Deallage: | | long: | ption Declarat |
| | ep 2 | Aug 12 | <u>Jr</u> t 29_ |
| . Aug. 20 Dag. 10 hd. | | | |
| | 3 | Aug 19 | _A4 30 |
| scount Day: | | | |
| Aug 9 Aug 23 Sep New time dealings may take place fro | | | |

Shares in Reuters, the international news and information published its interim figures. They traded strongly ahead of the company's announcement, which showed an improvement of 14.5 per cent in profits to

ness of 1.7m shares.

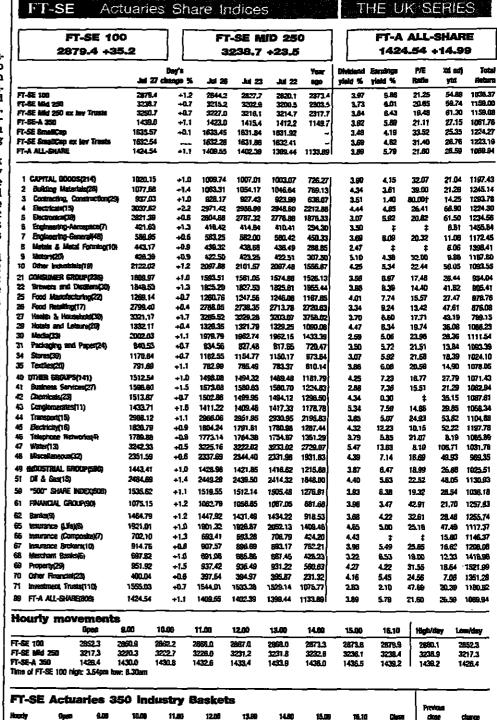
Christopher Price, Christine Buckley.

group, had a volatile ride as it £214.7m, in line with market expectations. However, an unexciting

accompanying statement saw earlier gains surrendered before confidence was restored in the last hour of trading following an upbeat meeting with analysts. The shares finished 4 ahead at 1444p, after good busi-

MARKET REPORTERS: Joel Kibszo,

Other statistics, Page 22



| FT-SE MEd FT-SE-A 35 Time of FT-1 | 0 | 1426.4 | 3220.3 1430.0 w: 6.30am | 3232.7 1430.8 | 3228.0 1432.6 | 3231,2 1433,4 | 3231.8 1433.9 | 3232.8 1436.0 | 3236.1 1436.5 | 3238.4 1439.2 | 3238.9 1439.2 | 3217.3 1426.4 |
|---|--------|--------|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| FT-SE | Actua | ries 3 | 50 Ind | lustry | Basket | ts | | | | | Previous | |
| Housiy | Open | 9.00 | 10.09 | 11,80 | 12.00 | 13.86 | 14.60 | 15.00 | 16.10 | Class | dose | change |
| Construe. | 1812.8 | 1812.8 | 1812.8 | 1813.8 | 1812.6 | 1814.5 | 1815.7 | 1821.2 | 1837,0 | 1838.0 | 1812.6 | +25.4 |
| ileelik & II | 983.1 | 987.6 | 8.099 | 992.5 | 983.9 | 984.2 | 997.4 | 996.4 | 1000.3 | 999.8 | 982.7 | +17.1 |
| Mater | 12204 | 1220 / | 1220.7 | 1995.9 | 1747 9 | 12/17 | 42424 | 1220 9 | 1997.6 | 1227.5 | 1990.4 | .74 |

Additional information on the FT-SE Actuaries Share indices in published in Seturday Issues. Lists of constituents are available from The Financial Times Limited, Cine Southwark Bridge, London SEI SH. The FT-SE Actuaries Share Indices Service, which covers a range of electronic and paper-based products relating to these indices, is everable from FNSTAT at the same address.

The increase in the size of the FT-Actuaries Al-Share Index from January 4 1983 means that the FT-SD now contains more stocks, it has been reversed the FT-SE Actuaries Al-Share Index from January 4 1983 means that the FT-SD now contains more stocks, it has been reversed the FT-SE Life 250 and the FT-SE Actuaries 350 indices are segable.

The FT-SE 100, the FT-SE Mid 250 and the FT-SE Actuaries 350 indices are compiled by the London Stock Exchange and the FT-Actuaries Al-Share Index compiled by The Franciscal Times Limited, both in confunction with the institute of Actuaries and the Franciscal Times Limited 1993. All rights reserved. TT-SE - and "Footse" are joint tasked marks and service marks of the London Stock Exchange and Times Limited 1993. All rights reserved. TT-SE - and "Footse" are joint tasked marks and service marks of the London Stock Exchange and The Financial Times Limited. The FT-SE Actuaries Share Indices are sudded by The Wild Company.

ad output **Changes** likely - - S - 10mg at Boots 12:12

RETAIL and drugs group Boots is believed to be considering savage cuts to its lossmaking Do It All home improvement business and also entertaining offers for its pharmaceutical research division, according to analysts who attended a meeting with management on Monday night.

The possibility that such moves could bring a special one-off dividend payment to shareholders was also raised at the meeting, although a company spokesman yesterday denied that it was under active consideration.

Analysts expressed relief be under way at Do It All. which Boots runs in a joint venture with WH Smith. Boots indicated that it was considering closing around half of its 200 DIY stores, and implementing a substantial refurbishment programme in the remaining units to bolster its

NEW HIGHS AND LOWS FOR 1993

NEW MIGHS (160).

NEW MIGHS (160).

BRYTISH FLINES SI Tr. 3pc 1966 AZ. Tr. 2Mpc H. 2008, Tr. 2Mpc H. 2011, Tr. 2Mpc H. 2013, Tr. 2Mpc H. 2015, Tr. 2Mpc H. 2024, Tr. 4Mpc H. 2020, OTHER FIGED INTEREST (1) Mark. Violate S. AMERYCAMS (7) Arms. Express. Amer. 7 8 T. Sed Allamic, Cincorp. Sours Rosbuck, Southwestern Ball, Whitelook, BANKS (1) Full, SPERWERS (2) Manney Cark, Regard Irras, BLDG MATLS (3) Phington, Do. Whitel, RMC, BLENKESS (2) Manney Cark, Regard Irras, BLDG MATLS (3) Phington, Do. Whitel, RMC (3) Forbring, CONTRO 4 CONSTROM (2) Laing (5) 6 Apr Pt. Rublcon, ELECTRICALS (3) ESC. Motorcia. Tok. ELECTRICALS (3) ESC. Surgard Deta, Esca Su

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so, some stores sector specialists in the City believe Boots may yet reconsider its position in the DIY market if the necessary improvements are not forthcoming in six months While the company said it remained committed to its

faltering market share. Even

drugs division, analysts said that privately the company was resigned to withdrawing from this area of business. Speculation that the company would make a disposal has grown following its withdrawal last week of Manoplax, its topselling heart drug. Boots shares added 5 to 447p in another day's hefty turnover of 6.8m. Smith gained 2 to 446p.

Pearson sales

The move by Pearson, owner of the Financial Times, to concentrate on its media interests that tough action appeared to _and demerge Royal Doulton, its fine china division, and Camco, its oilfield equipment and services arm, was well received in the stock market. Even the sale yesterday afternoon by Mr Rupert Murdoch of 16.48m Pearson shares, via a placing by Goldman Sachs, failed to hold back the share price, which rose 27 to 467p. Royal Doulton will be listed

on the London market later this year, while a majority interest in Camco will be offered in New York next year. Although the demerger move took analysts by surprise, it was welcomed by market watchers, who are increasingly keen on moves by conglomerates to streamline assets. The fact that Mr Murdoch's shares were absorbed without diffi-

appetite for Pearson stock. Trading in Pearson shares took the price to a day's high of 484p before they eased to the closing level. Turnover came to 39m shares.

culty at 464p was viewed as a

sign that there was a healthy

The implications of Pearson's plans brought sympa-thetic demand for Reed International, which moved ahead

C&W in demand

Anticipation of a positive analysts' meeting tomorrow and an upgrade of profit expectations helped Cable and Wireless advance smartly. The shares jumped 16 to 790p.

Hong Kong Telecom, in which C&W has a majority stake, is addressing analysts over current trading and telecoms specialists expect to hear positive news over the group's trading. Also yesterday, UBS was said to have upgraded C&W, raising its EPS figure from 42.8p to 44.1p on the back of recent good trading news. Hoare Govett also renewed its positive recommendation.

Eurotunnel deal

Channel Tunnel operator Eurotunnel leapt forward after it said it had reached agree-ment on the completion of the work on the Tunnel with TransManche Link (TML), the construction consortium on

1,440 1.430 1,420 -----1,410 1,400 -1,390 1,380

Turnover by volume (million) Excluding: Intra-market

1993

400 May 1998 Jul

1.370

The shares jumped 27 to 434p, in strong business of 1m shares, with the stock also heavily traded in Paris. However dealers had to wait until after the market close to hear further details about the agreement and the outlook for company.

Several stocks benefitted from the positive news at Euro tunnel. These included BICC, one of the UK members of the TML consortium which had been a weak feature in recent sessions. The shares jumped 18 to 416p.

The news that the Government of Taiwan had formally approved Taiwan Aerospace's regional jets joint venture with British Aerospace, boosted trading in the UK group. The shares jumped 13 to 412p, with volume reaching 3.3m. Analysts in London expect the private sector in Taiwan will soon provide the rest of the necessary funding for the project.
Conglomerate Williams

Holdings was said to have been boosted by a recommendation from Carr kitcat. The shares improved 4 to 319p. Among motor stocks, a

"buy" recommendation from Panmure Gordon helped T Cowie firm 6% to 243%p, ahead of next week's interim figures. Also recommended was Lex

warning on Monday from LVMH. The French group, which has a 24.6 per cent cross-holding in Guinness, said it expected first-half profits to fall because of poor champagne sales.

fit from next month's UK new

car registrations. The prospect

of good August car sales saw

Avon Rubber improve 11 to

Shell Transport gained 7% to 627%p, with Kleinwort Benson

reported to have urged inves-

tors to buy the stock. BP added

5 to 300p, after encouraging

news from its subsidiary BP

Exploration about drilling in

the Wytch Farm oilfield in Dor-

BZW moved Kingfisher from

a buy to a hold, believing the

stock to be overvalued after its

recent good run. The stock

There was good two-way

clung to its early gains and

business in Sears, with 11m

shares traded and closing 2 to

There were downgrades and

rumours of more to follow in

Guinness following the profits

closed 4 ahead at 609p.

the good at 98p.

Kleinwort Benson chopped \$27m from its current year forecast to £947m. The shares climbed a permy to 445p. The recent bid speculation in transport container group Tiphook all but faded. The

shares were left trailing the market falling 12 to 235p, on strong profit-taking. British Airways was another casualty of profit-taking following its recent run. The shares bucked the market trend shedding 2 to 327p.

Improved full year figures at Stagecoach Holdings saw the shares harden 4 to 140p. Evidence of movement in the

direct property market is feeding through to positive sentiment in the property sector, according to one industry spe-cialist. Already a firm sector, it is enjoying further boosts. British Land went ahead 6 to 345p; Hammerson Ord added 5 to 359p and MEPC moved up 9 to 469p.

US interest was reported in General Accident. The shares put on 12 to 648p. Among banks, Lloyds Bank

continued to be a strong feature ahead of interim figures on Friday. Shares in the bank added another 15 to 582p, extending the determined Service, up 6 at 396p. Traders recovery in the stock seen expect both companies to bene-

FINANCIAL TIMES EQUITY INDICES . hair 27 . hair 26 . hair 22 . July 21

| | may 23 | · | | , | · · · | <u> </u> | | | |
|----------------------|-----------|-------------|------------|------------|-----------|--------------|-----------|--------|--|
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| Ord, div. yield | 4.05 | 4.09 | 4.13 | 4.14 | 4.15 | 5.19 | 4,52 | 4,05 | |
| Earning yid % full | 4.82 | 4.87 | 4.90 | 4.83 | 4.95 | 7.51 | 6.38 | 4,82 | |
| P/E catio net | 26.54 | 26.28 | 28.04 | 25.95 | 25.87 | 16,76 | 26.57 | 19,40 | |
| P/E ratio nil | 24.52 | 24.28 | 24.06 | 23.97 | 23.90 | 15.60 | 24,60 | 18.14 | |
| Bold Mines | 225.5 | 214.9 | 218.4 | 210,6 | 218.1 | 81.5 | 238.3 | 60.0 | |
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Equity Turnover(Em)†
Equity Bargains†
Shares traded (#0)†
† Excluding intra-marks 31,167

Loadon report and intest Storre ladox Tel. 0891 123001. Calls charged at 36p/minuto cheap rate, 48p at all other times.

EQUITY FUTURES AND OPTIONS TRADING

HIGHTENED hopes for a German interest rate cut at tomorrow's Bundesbank council meeting prompted a squeeze and fuelled a strong performance in stock index futures, writes Christine Buckley.

Dealers, anxious not to be caught short should their interest rate cut hopes come true, moved back into the Sep-

tember contract on the FT-SE 100. The interest boosted vol-ume to 12,150 contracts, only a little short of double the previous day's amount.

The appeal of the contract was bolstered by its healthy premium to the cash market, which at times touched a lead of 20 points. It finished 10 points ahead of its fair value premium to cash.

Increased volume in the cash market also stimulated interest in futures.

The contract opened at 2,867 and gave up only a point in early trading before pushing steadily up. The day's high came in the last half-hour when it reached 2,897 and a little selling brought it back to a close of 2.894. The December contract fin-

ished at 2,904. Investor interest was mixed.

coming from large institutions Traded options saw active trading with volume up to 36,760 lots. Equity options business was stimulated by today's expiry of the July option. The most

heavily traded stock was British Steel at 4,688.

LONDON SHARE SERVICE BRITISH FUNDS BRITISH FUNDS - Cont. BRITISH FUNDS - Cont. | 1983 | Yield | 1984 | 1984 | 1984 | 1985 | 1985 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | + or 1993 Winter - 1001 Ow int. - 1104 1024 7.75 - 1104 1025 2.84 - 1226 1056 2.9 - 1226 1057 4.97 - 1236 1057 8.45 - 11126 1057 8.45 - 11126 1057 8.45 - 1313 1246 8.48 7.55 (notes-Linited) 7.55 (notes-Linited) 7.75 (reas. 2pc; 94 - (102.9) 6.78 2pc; 985; - (67.9) 6.78 4ppc; 984; - (78.8) 7.61 2/2pc; 10; - (78.8) 7.80 2/2pc; 10; - (78.8) 8.07 44pc; 10; 17.65.6 Trans. 10pc Lt. 1994; Each 12 jap. 1994 Trans. 10pc 1994 Trans. 10pc 1995 Each 30c Gas 90-65 10 jap. 1995 Trans. 12 jap. 1995; Trans. 12 jap. 1995; Trans. 13 jap. 1996; Trans. 13 jap. 1996; Trans. 13 jap. 1997; Each 13 jap. 1997; Each 15 jap. 1997; Trans. 8 jap. 1997; Each 15 jap. 1998; Trans. 10pc 1996 Trans. 10pc 1997 Trans. 10pc 1996 Trans. 10pc 1997 Trans. 10pc 1996 Trans. 10pc 1996 Trans. 10pc 1996 Trans. 10pc 1996 Trans. 10pc 1997 Trans. 10pc 1996 Trans. 10pc 1997 Trans. 13131 1244 8.68 1004 9443 7.80 1025 9443 7.80 1256 11813 9.45 1864 972 8.07 1385 1314 9.77 イクザイフア 109§§ 30 % 100°g 169§§ 110°g/d 78°g 100°g 98°g 108°g/d 137°§ 110ki 37ki 1015 110ki 110ki 100ki 100ki 100ki 100ki 138ki 100/2 8.19 100/2 8.19 100/2 8.17 70/4 7.04 93/6 7.97 89/1 7.87 97/2 8.09 125/2 8.71 Price E 128 1184-5 115-5 113-5 113-5 137-5 38-5 34-5 131-6 140 Here to Pittern Teams Tress 154-20x '9841' Each 120x 1988 Tress 912x 1998 Each 124-3x 1999 Each 124-3x 1999 Each 124-3x 1999 Each 1999 E 1338 11.44 1187 8.57 1086 8.60 1257 18.53 1127 8.13 1127 8.15 108 8.27 1251 10.10 1091 8.79 1087 8.58 972 7.75 130]3 122½ 112½ 1248 117½ 117½ 110½ 116¼ 116¼ 116¼ 子子 十分からからり Markinster 111 pc 2007. Markinster 111 pc 2007. Mark Wit. 30c 37 Markins Anglis 37-pc 2021 4 pc il. 2024 Ud Nex States 18/Jac 2009 49년 전 43년 53년 37년 32년 31년 435 385 603 334 285 2712 8.08 8.05 8.08 8.08 7.78 8.00 Continued on next page

CROSSWORD

No.8,213 Set by QUARK DOWN

1 Note chap rebuilding monu— 1 Apes those misbehaving ment (8) after church (6) ment (8)
5 This clue is, for example, a
2 Hunter of game with fishing burden (6) equipment (6)
9 Rum a mite odd – not fully 3 Dainty bird on a small coin

10 Jail bird put inside first (6)
11 Professional's life, endlessly in charge, providing successful results (8)
12 Palating (8)
(b)
4 Peer is perplexed about standard banter (10)
6 Prisoner's hackneyed "full of repret" (2) aged? (8) 10 Jail bird put inside first (6) 12 Relating to city (eastern) characterised by sophistication (6)

1. Cassim results (8)

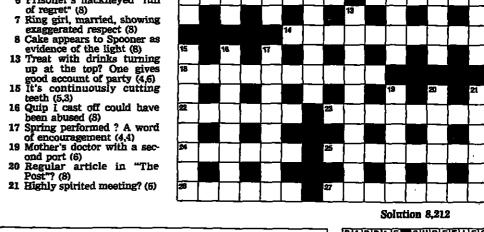
of regret (8)

7 Ring girl, married, showing exaggerated respect (8) tion (6) 14 Fielder to master trouble-

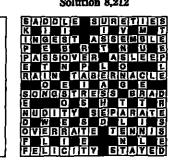
some air following behind 13 Treat with drinks turning (10) up at the top? One gives 18 One in the middle of the property market (5.5)
22 Once a drip, one's become

22 Unice a drip, one's secome quite solid (6) 23 Mac's annoyed with English — too lethargic (8) 24 Train a group of porpoises (6) 25 To begin with the vessel's

been abused (8)
17 Spring performed ? A word of encouragement (4,4)
19 Mother's doctor with a second port (6) 20 Regular article in "The Post"? (8) the main item (4.4)
26 Squeezed into little space,
Welsh provided a border (6)
27 Imposing personality's gifts, we hear (8)



JOTTER PAD



Hate Carter 14,230 14,230 14,230 12,232 2,3200 14,230 12,232 2,3200 14,614 4,0214 18,533 14,617 4,67.7 4,247 12,537 14,617 14,67.7 4,247 12,537 1,532 2,768 2,768 1,813 159.2 7,768 2,768 1,813 159.2 7,768 2,768 1,813 159.2 1,768 2,768 1,813 159.2 1,768 2,768 1,813 159.2 1,768 لم أم يمثر في مُعلم الميام أجل من المرام أمثوا أمن أمنون ما يمني من المناه المناه أمنون منون من المرام المرام المرام أمام المرام ADT S | Motes
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2.7 To Victorys see Premier Land under PROPERTIES | Image: Color | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 1986 | 3.4 6 4.2 10.2 2.1 36.8 10.9 -4.8 -21 1/49 149 43 765 382 298 E4 144 **GUIDE TO LONDON SHARE SERVICE** 993 Mt Page 1 Mt Indicated after the name.

Symbols reterring to divident status appear in the notes column daily as a guide to yields and PFF ratios. Dividends and Bindend cowers are published on Monday.

Market copitalisation shown is calculated separately for each fixe of stock quoted.

Estimated prioprietrology ratios are based on latent named reports and accounts and, where possible, are opitated on interim figures. PFEs are calculated on "nest" distribution basis, cannings per state being computed on profit effect toxation, excluding compositions profits-vinces and unreleved ACT where applicable. Testes are based on mid-prices, are grown, adjusted for a dibleford tax credit of 20 per cent and allow for value of exclaimed distribution and rights.

Estimated list Apacs Values RANKS are shown for investment Trusts, in pence per share, along with the percentage discounties (Ma) or preclums (Pro.) to the commet pre-custing share price. The NAV basis assumes prior changes at par value, convertables converted and warrants examples of distribution occurs. 764 Grs PE 56 8.6 4.4 10.8 3.8 0 4.1 0 4.2 8.8 4.3 11.3 5.8 5.5 5.8 5.4 5.5 8.2 4.9 10.4 5.5 8.3 5.5 8.3 5.5 8.3 5.5 8.3 * 1 2 1 | | 2 | 1 | 1 | 2 | 4 | 4 | 4 | 4 | 366 368 368 368 365 365 533 564 1455 563 662 612 618 618 Indicates the most actively traded stocks. This includes UK stocks where transactions and prices are published continuously through the Stock Exchange Automation Designation system (SEAD).

The Stock

Highe and lows marked thus have been articuled to slow for rights issues for cash in the stock of the s **SOUTH AFRICANS** 76 PE 65 89 54 38 105 80 15.4 35 20 - 58 4 30 15.2 26 13.7 40 10.7 M8g Captin 641.1 1,250 9.71 3.42 98.3 1,573 4,808 901.3 274.7 Anglo Am Ind.

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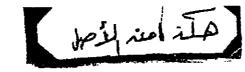
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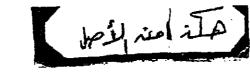
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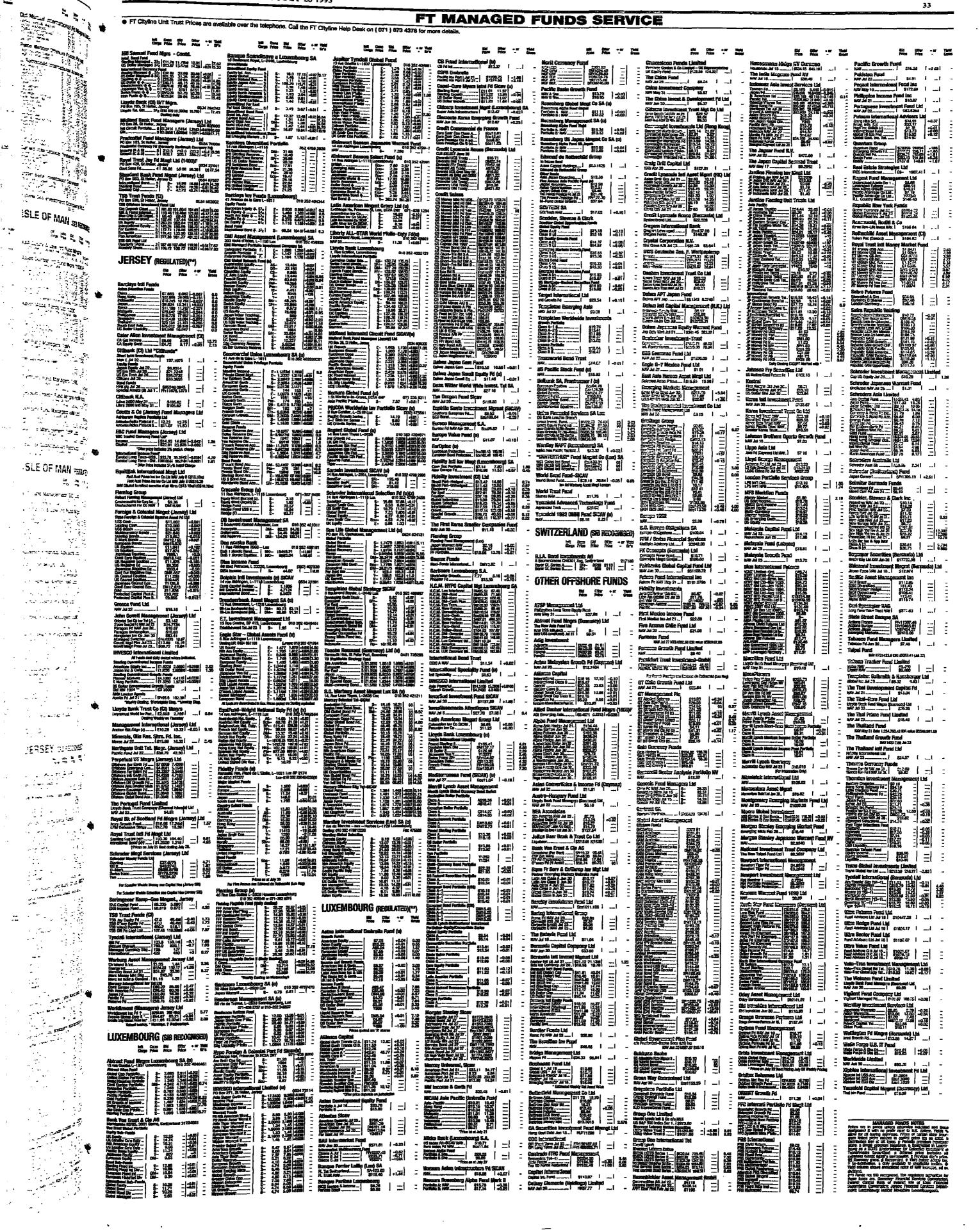
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FOREIGN EXCHANGES

Late falls for peseta and krone

Underming the peseta was

the belief that the Spanish gov-

ernment was unwilling to sus-

tain high interest rates for

At the weekend, Mr Felipe

Gonzalez, the Spanish prime

minister, was reported as say-

ing that his economic priorities

were "first jobs, second: jobs

Adding to the uncertainty

were rumours that Spanish

unemployment would be con-

firmed at 22 per cent in the

second quarter from 21.7 per

The fall in the peseta

prompted more falls for the Potuguese escudo and Danish

krone. The Danish currency

fell to about DKr3.8930 at the

end of the day having been at

DKr3.8915 at the start of trad-

Sterling fell back sharply

yesterday after the Confedera-

tion of British industry pro-

duced a gloomy survey of man-

much longer.

and third: jobs."

cent in the first.

THE SPANISH peseta. Portuguese escudo and Danish krone came under strong selling pressure in the European afternoon yesterday, as dealers remained concerned that the Bundesbank might not cut its official interest rates at its council meeting tomorrow.

writes James Blitz. The French franc remained relatively calm inside the exchange rate mechanism. But dealers wondered how the market – and particularly the fund manager community - might respond if the Bundesbank did not cut the discount rate by 1 percentage point at its last council meeting before the

For the second day running the market did little in anticipation of the Bundesbank's move. The French franc weakened slightly against the D-Mark to close at FFT3.416 from a previous FFr3.414.

The main event in the ERM yesterday was the peseta's fall to the bottom of the currency grid, as speculators went short of the currency. The Spanish currency bottomed out at Pta80.90, prompting a rise in the country's overnight lending rates to 13.50 per cent from 12.95 per cent the previous day. The currency later recovered

| £ IN NEW YORK | | | | | | | |
|--|--|--|--|--|--|--|--|
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STERLING INDEX

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CURRENCY MOVEMENTS

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erage 1985-100) "Rates are for Jul 26

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| U.A.E | 40.20 · 40.35 5.4850 · 5.4960 | 26.90 - 27.00 1.6715 - 3.6735 | | | | | | |

| July 27 | 3 | S | DM | Yen | F B. | S fr. | ИR. | Цeв | CS | B Fr. | Pta_ | 6 |
|---------|-------|-------|-------|-------|---------|-------|-------|-------|-------|-------|-------|-----|
| £ | 1 | 1,490 | 2.570 | 158.5 | 8.789 | 2.265 | 2.890 | 2395. | 1,915 | 53.25 | 2079 | 1.3 |
| \$ | 0.671 | | 1.725 | 105.4 | - 5.893 | 1.520 | 1.940 | 1807 | 1.285 | 35.74 | 139.5 | 0.8 |
| Dåk | 0.359 | 0.580 | 1 | 61,67 | 3.410 | 0.881 | 1.125 | 931,9 | 0.745 | 20.72 | 80.89 | Ō. |
| YEN | 6.309 | 9,401 | 16.21 | 1000 | 55.39 | 14.29 | 18.23 | 15110 | 12.08 | 336.0 | 1312 | 8.3 |
| FFr. | 1.139 | 1.697 | 2.927 | 180.5 | 10. | 2.580 | 3.292 | 2728 | 2.181 | 60.65 | 236.B | 13 |
| S Fr. | 0.442 | 0.668 | 1.135 | 69.98 | 3.876 | 1 | 1.276 | 1057 | 0.845 | 23,51 | 91.79 | 0.3 |
| N FL | 0.346 | 0.516 | 0.889 | 54.84 | 3.038 | 0.784 | 1 | 828.7 | 0.663 | 18.43 | 71.94 | 0.4 |
| Ura | 0.416 | 0.622 | 1.073 | 66.18 | 3 686 | 0.946 | 1.207 | 1000 | 0 800 | 22.23 | 86 81 | 0.5 |
| CS | 0.522 | 0.778 | 1.342 | 82.77 | 4.585 | 1.183 | 1.509 | 1251 | 777 | 27.81 | 108.6 | ÕĒ |
| BŘ. | 1.878 | 2.798 | 4.826 | 297.7 | 16.49 | 4.254 | 5.427 | 4498 | 3.508 | 100. | 390.4 | 24 |
| Pta | 0.481 | 0.717 | 1.238 | 76.24 | 4.223 | 1.089 | 1.390 | 1152 | 0.921 | 25.61 | 100. | 0.6 |
| Eeu | 0.755 | 1.125 | 1.940 | 119.6 | 6.626 | 1.709 | 2181 | 1808 | 1.445 | 40.19 | 158.9 | - |

| | | | :Wements | | وصوتتك |
|---|--|---|---|---|--|
| ufacturing industry showing that weakening export markets put the recovery at risk. After a powerful performance on Monday, starling lost 2 pfennies yesterday to close at | Strike Price 105 106 107 108 109 110 111 112 Estimated | Sep 3-04 2-12 1-27 0-52 0-27 0-12 0-05 0-02 | 2-11 2-33 1-80 1-30 1-04 0-48 0-33 0-22 stal, Calls 2 int. Calls 5 | Puts-se Sep 0-06 0-14 0-29 0-54 1-29 2-14 3-07 4-04 578 Puts 5034 Puts | 0-57 1-15 1-42 2-12 2-50 3-30 4-15 5-04 |
| DM2.5700. Against its | | | | | |
| Exchange Rate Index, the | unt ex | HUMBARK | | | |

The setback for the UK currency may partly have been due to difficulties breaching the DM2.59 level, which marked the pound's high point since September of last year. However, Mr Nell MacKinnon, chief currency strategist at Citibank, believes an apprecia-tion to DM2.65 is possible, especially if the ERM crisis drags

pound lost 50 basis points on

the day to close at 81.5.

Excha

The dollar remained resilient against the D-Mark, despite a monthly drop in US consumer sentiment in July from 58.6 to 57.7. The dollar closed at DM1.7255 against the D-Mark from a previous DM1.7245.

| EMS EUROPEAN CURRENCY UNIT RATES | | | | | | | | | |
|----------------------------------|---|---|--|--|-------------------------------------|--|--|--|--|
| | Ecu Central Rates | Currency Amounts Against Ecu Jul 27 | % Change from Central Rate | % Spread vs Weakest Currency | Divergence indicator | | | | |
| Dusch Golder | 2.19572 0.806628 1.94964 40.2123 192.854 154.250 6.53883 7.43679 | 2.16802 0.805384 1.94615 40.3238 194.908 156.164 6.64520 7.56069 | -949 -948 -918 -928 144 156 | 2.07 2.00 1.85 1.38 0.59 0.42 0.04 0.00 | 49 33 5 6 12 68 7 | | | | |

| Jul 27 Cay's Glose One month % Three | | | | | | | | |
|--------------------------------------|------------------------------------|------------------------------------|-----------------------------------|-----------------|---|----------------|--|--|
| d 27 | spread | Close | One month | إعوا | manths | P.E. | | |
| | 1.4860 - 1 5005 | 1.4895 - 1.4905 | 0.40-0.38com | 3.14 | 1.04-1 01pm | 275 | | |
| da edanda : | 1.9110 - 1.9246 2.8885 - 2.9135 | 19146 - 19150 28850 - 28950 | 0.38-0.30cpm 4e-14cdis | 2.13 -078 | 0 92-0.82pm | 1 82 -0.43 | | |
| | 5120 - 5365 | 53.20 - 53.30 | 13-25cds | 428 | 1 ₆ -1 ₂ (6) 29-4600 | -0.43 -2.82 | | |
| um | 9.9860 - 10.0700 | 10.0050 10.0150 | N/A | N/A | N/A | N/A | | |
| d | 1 0615 - 1.0730 | 1,0650 - 1,0860 | 0 03-0 07cds | 0.56 | 0.10-0 15ds | -0 47 | | |
| ONY | 25575 - 25895 | | 4 | -1.46 | 12-3-085 | -0.97 | | |
| gai | 256.65 · 259.95 | 258.95 - 259.95 | 146-234009 | -8.56 | 374-500ds | -8.74 | | |
| | 206 65 - 203 15 | 207.75 - 208.05 | 128-160cds | -8.31 | 285-356ds | -6.17 | | |
| | 2393.70 - 2412.70 | | 7-9firedis | -101 | 21-2306 | -368 | | |
| | 10.9720 • 11 0410 | | 4-1oredis | -0.68 | ⁵ a-2035 | -0.48 | | |
| إ إ | 8.7730 - 8.5430 | 87750 - 87850 | 3.8-1,4002 | -5.89 | 7-8des | -3.42 | | |
| | | 12,0450 - 12,0550 | 21a - 3120redis | -2.90 | 5%-7½@L | -2.18 | | |
| <u>.</u> | 158.00 - 160.30 | | 27-810m | 3.31 | 1 ¹ 4-1 ¹ 2pm | 3.00 | | |
| J i | 18.08 - 19.23 2.3600 - 2.2840 | 18.03 - 18.11 2.2600 - 2.2706 | %-21-gmós %-1 _a cpm | -1.04 1 1.32 | 134-23405 | -0.50 | | |
| criand . | 1.3235 - 1.3230 | 13240 - 13250 | 0 30-0.35cds | -294 | 73-56pm 0 69-0.76ats | 1.32 -2.19 | | |
| | 1400 - 1400 | 1 32 40 - 1 32 37 | 0.000.0000 | 7.54 | 0.03-0710010 | -2.13 | | |

| E | EURO-CURRENCY INTEREST RATES | | | | | | | | | | | | | | |
|---|--|---|--|--|---|--|--|--|--|--|--|--|--|--|--|
| Jul 27 | Short term | 7 Days notice | One Month | Three Months | Ştx Moniths | One Year | | | | | | | | | |
| Sterling | 642 - 6 343 - 3 444 - 342 744 - 442 744 - 748 11 - 9 84 - 842 10 - 9 34 - 742 10 - 9 34 - 742 13 - 13 | 6 · 5 ½ 3 ½ · 3 ¾ 4 · 3 ½ · 6 ½ 4 ¼ · 4 ½ 7 ¼ · 7 1 ½ · 1 9 ¼ · 8 ½ 3 ½ · 8 ½ 13 · 1 3 ½ · 2 ½ 13 ½ · 1 14 · 13 | 6 - 512 314 - 314 415 - 412 613 - 614 414 - 412 9 - 84 9 - 84 1712 - 14 1712 - 1714 1712 - 1714 1714 - 1714 1715 - 1714 | 55 57 45 45 58 58 58 58 58 58 58 58 58 58 58 58 58 | 6 - 58 36 - 442 464 - 442 465 - 644 465 - 644 465 - 644 465 - 642 465 - 642 | 512 - 512 514 - 54 51 - 54 64 - 54 104 - 104 | | | | | | | | | |
| Long terra Eurodolfars: 5 ¹ 2-5 ¹ 9 per cent nom | bio pears 4/6- nal. Short lens | i≩ per cent; 8m rates are call lo | to years 4%,44, r US Doller and | per cent, four y Japanese Yer, e | ears 5½-5½ pa Sacra, two days | cent; five years notice. | | | | | | | | | |
| | EXC | HANGE | CROS | S RATE | S | | | | | | | | | | |

| July 27 | 3 | S | DM | Yen | F Fr. | S fr. | NR. | Llea | CS | B Fr. | Pta_ | 6cu |
|---------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| ٠. | 1 | 1,490 | 2570 | 158.5 | 8.780 | 2.265 | 2.890 | 2395. | 1.915 | 53.25 | 207 9 | 1.325 |
| \$ | 0.671 | | 1.725 | 106.4 | 5.893 | 1.520 | 1.940 | 1807 | 1.285 | 35.74 | 139.5 | 0.889 |
| Dåk | 0.389 | 0.580 | 1 | 61.67 | 3.410 | 0.881 | 1.125 | 931.9 | 0.745 | 20.72 | 80.89 | 0.516 |
| YEN | 6.309 | 9,401 | 16.21 | 1000. | 55.39 | 14.29 | 18.23 | 15110 | 12.08 | 336.0 | 1312 | 8.360 |
| F Fr. | 1.139 | 1.697 | 2.927 | 180.5 | 10. | 2.580 | 3.292 | 2728 | 2.181 | 60.65 | 236.B | 1.509 |
| S Pr. | 0.442 | 0.668 | 1.135 | 69.98 | 3.876 | 1 | 1.276 | 1057 | 0.845 | 23.51 | 91.79 | 0.585 |
| N FL | 0.346 | 0.516 | 0.889 | 54.84 | 3.038 | 0.784 | 1 | 828.7 | 0.663 | 18.43 | 71.94 | 0.458 |
| Ura | 0.416 | 0.622 | 1.073 | 66.18 | 3 686 | 0.946 | 1.207 | 1000 | 0 800 | 22.23 | 86 81 | 0.55 |
| CS | 0.522 | 0.778 | 1.342 | 82.77 | 4.585 | 1.183 | 1.509 | 1251 | 777 | 27.81 | 108.6 | 0.692 |
| BŘ. | 1.878 | 2.798 | 4.826 | 297.7 | 16.49 | 4.254 | 5.427 | 4498 | 3.508 | 100. | 390.4 | 2.488 |
| Pta | 0.481 | 0.717 | 1.238 | 78.24 | 4.223 | 1.089 | 1,390 | 1152 | 0.921 | 25.61 | 100. | 0.637 |
| Ecu | 0.755 | 1.125 | 1.940 | 119.6 | 6.626 | 1,709 | 2.181 | 1808 | 1.445 | 40.19 | 158.9 | 1. |

NEW YORK

| 1.509 5.427 1.390 2.181 | 1251 4498 1152 1808 | 3.596 9.921 1.445 | 27.81 100. 25.61 40.19 | 108.6 390.4 100. 156.9 | 0.692 2.488 0.637 | POUND FT FOREIGN | | | | _ |
|----------------------------------|------------------------------|-------------------------|---------------------------------|---------------------------------|-------------------------|---------------------|------------------|------------------|------------------|---|
| en Fr. | per 100: | Pesete | per 10 | 0. | | Spot 1,4900 | 1-mth. 1.4861 | 3-min. 1,4797 | 6-min. 1.4722 | ŗ |
| | _ | | | | | | | VIII | | _ |

FINANCIAL FUTURES AND OPTIONS

| | gers err | 100% 100% | PINNS | | SFR 1m points of 100% | | | | | | | | | | | | |
|--------------------------------------|---|---|--|--|-----------------------|---|--|---|------|--|--|--|--|--|--|--|--|
| ke) 56 67 89 99 103 (| Sep 3-04 2-12 1-27 0-52 0-27 0-12 0-05 0-02 | ettlements Dac 3-11 2-33 1-80 1-30 1-04 0-48 0-33 0-22 total, Calls 5 | Sep 0-06 0-14 0-29 0-54 1-29 2-14 3-07 4-04 2578 Pass | discounts Dec 0-57 1-15 1-42 2-12 2-50 3-30 4-15 5-04 3312 | Previous | Sep 0.76 0.52 0.29 0.14 0.05 0.02 0.01 0 votame to day's open | titiements Dec 1.03 0.80 0.58 0.58 0.23 0.12 0.06 0.03 bal, Cala 6 int. Cala 2 | Sep 0.02 0.03 0.05 0.15 0.32 0.53 0.77 1.01 Puis 9 270 Puis | | | | | | | | | |
| 밊 | HOMARK | OPTIONS | | | LIFFE IT | TIMI CO. | r. BURB (| इस्) स्था | URES | | | | | | | | |

LONDON (LIFFE) Close High Low Prev. 107-31 108-09 107-28 108-08 107-09 107-18 107-09 107-18

iztad volume 25770 (32776) pus day's open int. 92273 (87713) 9% NOTIONAL GERMAN GOVT. BOND * DM250,000 1905s at 100% Close High Low Prev. 96.18 96.31 96.16 96.26 96.32 96.35 96.32 96.40

i volume 1*12*7 (1*774*) day's open int. 19616 (19410) Close High Low 110.65 110.71 110.63 109.72 109.77 109.77

12% BOTHONAL ITALIAR GOVT. BOND (BTP) ** LIRA 200m 100ths of 100% Close High Low 104.69 104.73 104.47 104.24 104.25 104.10 Estimated volume 7183 (17292) Previous day's open int. 56473 (55324) 10% NOTIONAL SPANSH GOVT, BOND (BONDS) Ptz 20m 100ths of 100%

THREE MONTH STERLING

Close High Low 94.18 94.18 94.12 94.41 94.41 94.35 94.37 94.37 94.32 94.20 94.20 94.16 93.90 93.90 93.28 Coose 1, 194, 15 94, 15 94, 15 94, 15 94, 15 94, 16 94, 17 94, 25 94, 29 94, 27

High 96.58 96.11 96.00 95.70 (inc. figs. not shown) 251 (1243) day's open int. 14174 (14345)

THREE MONTH 608 ECU 100 points of 190%

d volume 1511 (3445) day's open int. 32817 (32044) THREE BRONTH EURO SHRSS FRANC SFR 1a1 points of 100% Prev. 95.54 95.81 95.97 95.95 Estimated volume 5576 (5677) Previous day's open int. 45788 (45357)

Close High Low 90 88 90.95 90.86 91.38 91.42 91.38 91.70 91.74 91.70 91.81 91.85 91.80 Estimated volume 3364 (4000) Previous day's open int. 75566 (77414)

Close High Low 2894.0 2897.0 2966.0 2912.5 2898.5 2898.5 2927.0 Contracts traded on APT. Closing prices shows.

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Calls and Sep 1.27 0.87 0.54 0.31 0.16 0.06 0.05

LIFTE SHORT STENLING OPTIONS £500,000 points of 100%

Calls Sep 0.89 0.45 0.25 0.11 0.04 0.02

Sep Dec Mar Jun Sep Dec Mar Jun

28009 & CSJ

Sep 0.32 0.46 0.65 0.89 1.22 1.58 1.98 2.41

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PHILADELPHIA SE E/S OPTIONS £31,250 (cents per £1)

CAC-40 FUTURES (MATIF) Stock lodex

FOU ROND (MATIE)

iber 2054.5 ited volume 23.682 † Total Open

Estimated volume 2,171 † Total Open Interest 12,134

OPTION ON LONG-TERM FRENCH BOND (MATIF)

0.30 0.04

7 to 10 YEAR 10% NOTIONAL FRENCH BOND (MATE) FUTURES

CHICAGO

060 1.71 1.35 1.06 0.81 0.82 0.45 0.33 0.23

Dec 0.94 0.71 0.61 0.34 0.22 0.12 0.05 0.03

Sep 6.09 0.19 0.36 0.63 0.98 1.40 1.87 2.35

Puts-6 Sep 0.01 9.02 0.87 0.18 0.36 0.59 0.83 1.07

Low 96.57 98.10 95.98 95.68 95.39 94.97 94.87 94.87

Dec 2.34 3.20 4.31 5.58 7.23 6.93 10.83

December 0.57

1.25

40,432

0.10 0.23 0.53

177,547

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Dec 0.39 0.53 0.73 0.99 1.30 1.63 2.01 2.41

0.03 0.05 0.10 0.18 0.31 0.46 0.65 0.87

Money Market Bank Accounts

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1.19 4.39 3.35 4.59 3.75 5.12 1.75 5.12 1.80 2.02 1.69 2.27 1.58 2.53 521 487 480

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Market Myths and Duff Forecasts for 1993







Focus on sterling WITH money market dealers awaiting the results of tomorrow's Bundesbank council to close at 94.40, 1 basis point meeting, the focus in interest

MONEY MARKETS

rate markets turned to sterling and hopes of another cut in base rates before the end of the year, writes James Blitz.

On Monday, there had been a little more speculation of a cut in UK base rates as the pound came close to touching DM2.60 against the D-Mark.

UK clearing bank base lending rate 6 per cent from January 26, 1993

Yesterday, the currency suffered a sharp setback, but interest rate cut hopes were kept alive by the slightly gloomy economic forecast from the Confederation of British Industry.

In its quarterly survey of industrial trends, the CBI said that there had been a weakening of the UK's export markets in Europe, which might weaken the recovery.

This led to new speculation that Mr Kenneth Clarke, the UK chancellor, might cut UK base rates in his winter budget. The monthly monetary report from the Treasury also confirmed that inflation was far from imposing any danger to the UK economy.

The main response to this

short sterling contract rose 2 basis points, but later fell back up on the day. The September contract closed up 2 basis points at 94.17.

Although 3-month money in the sterling cash market was unchanged at 6 per cent, there was a sloping of the yield curve further out. The 1 year rate closed down is per cent on the day at 5% per cent. There was a tiny shortage of £200m.

In Europe, all eyes remained firmly fixed on tomorrow's Bundesbank council meeting. with few new clues on how the council will vote. The Bundesbank announced

that it would be holding a variable rate repo for 14 days at variable bid rates. One-day T-Bills continue to be sold at 7.0 per cent. This underlined expectations that the repo rate might come down 15 basis points to 7 per cent. Both the September and December Euromark contracts were unchanged at 93.39 and 93.98.

French markets were also quiet. The September and December French franc contracts were unchanged as the French franc remained stable in the exchange rate mechanism. Although French 3 month money hovered around 9 per cent, the spread between news came in the futures the bid and offer rates market, where the December narrowed to 50 basis points.

| FT L | ONDON INT | ERBANK FI | XING |
|---|---|--|--|
| (11.00 a.m. Jul 27) | 3 months US dollars | 6 months | US Dollars |
| bid 3/2 | offer 3,2 | bld 3,6 | offer 3/2 |
| The fishing rathes are the diered rates for \$10m of lay. The bends are Mat le Paris and Miorgan 6 | arithmetic means roung quoted to the market by lonal Westminster Bank, warranty Trust. | led to the nearest one- tive reference banks at Bank of Tokyo, Deutsch | streenth, of the bid an 11.00 a.m. each worldn e Bank, Banque Nation |

MONEY RATES

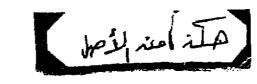
Treasury Bills and Bonds

| Lunchtime Prime rate Broker loan rate Fed.funds Fed.funds at Interven | 3½ | Two month Thrée man Six month . One year | h | 3.03 Five year 5.2 3.16 Seven year 5.1 3.34 10-year 5.1 3.60 30-year 8.1 4.21 | | | | | | | | | |
|---|--|---|---------------|--|---------------|----------------------------------|--|--|--|--|--|--|--|
| Jul 27 | Overnight | One Month | Two Months | Titree Months | Şbx Months | Lombard Intervention | | | | | | | |
| Frankfurt | 6.95-7.05 10 ¹ 2-10.7 4 ¹ 2-4 ¹ 4 7.00-7.12 3.2-3 ¹ 4 9 ² 8-10 ¹ 8 6 ¹ 2-6 ¹ 8 | 45-44 | : | 6.90-7.00 8.75-9.25 4:2-412 6.80-6.88 91 ₂₋ 913 814-87 6:2-67 | 6.70-6.80 | 8.25 8.75 - - - - | | | | | | | |
| | LOND | ON M | ONEY | RATE | S | | | | | | | | |

| Jul 27 Overmight 7 days One Months Months Months Vest | _ | OHDO | ,14 INT. | /17- | | • | |
|---|---|-----------|---|--------------|--|---|-------------|
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FINANCIAL TIMES WEDNESDAY JULY 28 1993 37 **COMPOSITE PRICES** 4 pm close July 27 NASDAQ NATIONAL MARKET 4 pm close July 27 THE PI Sh Righ Law Chees Cream Proc. 1 100 to 1 1882
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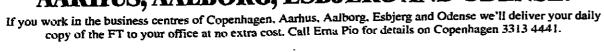
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Dow edges lower in spite of IBM rebound

Wall Street

US share prices edged lower from their record highs yesterday in spite of a rebound in IBM shares after the computer group's second quarter results were released, writes Patrick Harverson in New York.

At 1 pm, the Dow Jones Industrial Average was 8.66 lower at 3,559.04. The more broadly based Standard & Poor's 500 was down 1.48 at 447.61, while the Amex composite was up 0.36 at 434.12, and the Nasdaq composite down 3.61 at 700.93. Trading volume on the NYSE was 148m shares by 1 pm.

Analysts expected some early losses following Monday's record-breaking rise in the Dow, when the leading average finished the day at an all-time high of 3,567.70. In spite of the record, the markets remain littery, as indicated by the failure of other indices to match the Dow's performance, and by the early selling yesterday. This repeated the recent pattern of quick profit-taking on the day after a solid rise in

The day's main economic news - a small decline in the Conference Board's July consumer confidence index - was not good for market sentiment:

prices because it had been forecast, and because the attention of investors and dealers was primarily concentrated on IBM's results, which were released during the morning.

IBM announced a second quarter loss of \$8bn, or \$14.10 a share, after taking a big charge against earnings to cover job cuts and plant closures. IBM

BRAZILIAN equities were flat in quiet morning trade in Saô Paulo after prices rebounded from early losses on concern about government talks on a basic economic agenda. The Bovespa index stood at 61,852 at midsession, with investors awaiting developments at today's cabinet meeting.

also unveiled a dividend cut. In the days running up to the announcement, IBM's stock had fallen in expectation of a huge loss, further restructur-ing, and a dividend reduction.

IBM's operating income, before the charge, was better than expected, which explained why investors greeted the results with a steady stream of buying. By early afternoon IBM was up \$2% at \$45%.

Data General fell \$\% to \$8\\; on news that losses at the minicomputer manufacturer widened in its fiscal third quarter to \$16.4m because of continued weak sales of its proprietary computer products.
Stratus Computer tumbled \$4

to \$25% after unveiling flat second quarter earnings, and warning that its full-year 1993 earnings would come in below

USX-US Steel fell \$1% to \$34% after reporting a large loss for the second quarter following a charge taken to cover the costs of litigation related to its former rail unit.

On the Nasdaq market, Nov-ell dropped \$2% to \$18% as investors reacted to Monday's late warning that its third quarter income would be lower than income from the second quarter. Aldus rose \$1% to \$17% after the company reported a return to profitability after posting a loss a year

Canada

TORONTO posted further gains on strength in the precious metals and forestry sectors, with base metals offering a backup. The TSE-300 index was up 17.93 at 3887.42 by midoutstripped declines 300 to 198,

EUROPE

Bourses easier ahead of Buba meeting

TOMORROW's Bundesbank meeting, the last until August 26, remained on most investors' minds yesterday. writes Our Markets Staff.

rate cut does occur the turmoil in the ERM will continue. UBS, in a global strategy paper published on Monday, wrote that "the key question is what amount of easing is needed by the Germans to stabilise the ERM lastingly, in view of the fact that in the past 10 months the German repo rate has

There is a view that even if a

fallen by 260 basis points. "The answer surely is much more than the Bundesbank will be willing to give in the near term and the conclusion must therefore be that an end to the long running ERM crisis cannot be expected from this week's meeting". While forecasting that the

Buba could leave interest rates unchanged tomorrow, the UBS strategists noted that "the risks to this view are steadily increasing as international pressure mounts". UBS suggested that a 25 basis point reduction in the discount rate could happen - anything greater virtually ruled out by the "deterioration in domestic economic conditions" - accom-

panied perhaps by a 50 basis

ASIA PACIFIC

zono in Tokyo.

69.31 at 19.891.39 after a day's

peak of 19,952.00 and low of

19,777.48. A higher futures mar-

ket prompted buying by invest-

ment trust funds and index-

linked demand by arbitrageurs,

but most individual and over-

seas investors remained on the

shares for the third consecu-

tive day, totalling 190m shares

against 177m. Advances out-

scored declines by 565 to 339,

with 225 issues unchanged.

The Topix index of all first

ISE/Nikkei 50 index gained 0.57

owned company, grew as JT applied for listing yesterday. The company is scheduled to

offer a third of its outstanding

shares early next year. East

Japan Railway is due to list its

shares in October, while DDI,

panies, is likely to offer its

Mr Alan Livsey at Kleinwort

Benson said the new listings could become a powerful force for the market. However, some

pessimists fear that extra sup-

ply at a time when investor

confidence is far from restored.

and economic fundamentals

are weak, may depress share

Nippon Telegraph and Tele-

GOLD shares maintained early

gains in late trading to close appreciably higher, but indus-trials drifted easier. The golds

index advanced 64 to 1,917 and

industrials slipped 3 to 4.512. The overall index finished 37

144.19 117.39 141.33

one of three new telecom com

shares in September.

SOUTH AFRICA

at 1,237.50.

section stocks rose 9.90 to

Interest in issues related to Japan Tobacco, the state-

Volume was below 200m

point cut in the Lombard. FRANKFURT featured cars and banks as the overall market slipped back slightly after Monday's solid rise. The DAX index closed off 9.29 at 1,845.23 in turnover of DM10bn.

BMW surprised some analysts after announcing a 39 per cent fall in first half net profit and the shares drifted down DM16.50 to DM562.00. Daimler slipped DM2.80, having earlier seen a high of DM694.50, on news that it was to be listed in New York.

Volkswagen eased DM6 to DM348 during the session before rising to DM350.50 in the after market on news that a news conference had been called for today at which the group will comment on the "Lopez affair". The major banks went

against the market trend, Commerzbank up 80 pfg at DM318.80. Deutsche 70 pfg higher at DM744.70 and Dresdner up DM1.50 at DM399.50, on expectations of strong operating gains in forthcoming interim results.

PARIS fell back through the 2000 harrier in a thin market. Eurotunnel featured with a gain of FFr2.30 or 6.3 per cent to FFr38.60 after the group said that it had reached agreement

Actuaries Share indices FT-SE THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Housely changes 1240.39 1240.87 1241.86 1242.57 1241.36 1240.62 1238.74 1238.95 FT-SE Eurotrack 100 FT-SE Emotrack 200 1296.51 1297.45 1297.84 1297.33 1297.05 1298.06 1297.47 1297.42

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AMSTERDAM unchanged on the day, the CBS Tendency index closing at 119.2, although there were some steep falls among a number of stocks.

FT-SE Eurotrack 100 FT-SE Eurotrack 200

DSM retreated another Fl 1.90 to Fl 94.70 ahead of tomorrow's interim results while KLM slipped Fl 1.20 to FI 33.00, Philips lost 10 cents to Fl 31.20 as the group said that it was to sell its Magnayox

BRUSSELS saw late selling in what some analysts thought might be the start of a consolidation phase after the recent rally. The Bel-20 index gave up early gains to finish 5.69 lower at 1,301,49.

Ms Rachael Rowe of Kleinwort Benson thought that the market was ready for a correctheir best levels but the SMI index finished 9.7 higher at 2,398.5, on expectations that interest rates still have some way fall.

Nestle continued back in favour, adding SFr22 to SFr1,055 in active trading.

MILAN reversed the lower trend of the previous four sessions in volume that picked up strongly after Monday's luil and the Comit index rose 7.25 to 556.68.

The telecommunications sector returned to favour with some large foreign orders driv-ing Sip L100 or 3.7 per cent higher to L2,778 in volume of 14m shares.

Short-covering helped Ferruzzi L31 or 7.9 per cent higher to L421.5 while speculative buying took Montedison L51 or 7.6 per cent ahead to L719 as the committee of leading creditor banks said that their rescue package would be ready by the end of August.

VIENNA was unable to sustain an early 3 per cent advance and the ATX index edged back to finish 13.7 or 1.4 per cent ahead at 967.12. ISTANBUL fell sharply for

the ninth consecutive day and the composite index lost 298.88 to 9,071.42, its lowest level this

There were notable declines session in turnover of Manila equities back at record high C\$208.9m. Advancing shares elsewhere in the same sector.

Falling money market rates lift Lisbon stocks

Liquidity is driving Portugal, writes **Peter Wise**

the year when Lisbon's Banco Totta e Acores (BTA) index hovered around the 1,700 mark, share prices have rocketed. From a low of 1,707 in mid-May, the index broke through the 2,000 level in June, finishing at 2,186

Since the beginning of the year, the BTA index has climbed 34 per cent, a record bettered only by Turkey. The key to this outstanding rise is money market interest rates, which have fallen sharply, pushing up liquidity and mak ing equities more attractive than other securities.

"What is happening here is very similar to events last year in the US and Europe, when liquidity became the driving force behind markets as interest rates came down," says Mr Joao Oliveira Rendeiro, managing director of fund managers Gestifundo. "This has been particularly true of the last couple of weeks of fast price

Money market rates in Por-tugal have fallen recently from 17 per cent to around 10 to 11 per cent. The result has been to create a great pool of liquidity in the market and divert investors away from bonds and other securities and into equities.

Short-term economic fundamentals in Portugal are not bright as the country is sucked into the international recession. But Mr Rendeiro believes that investors are looking ahead to what he sees as the growth years of 1994 and 1995. Most of the share market

movement is currently being directed by foreign investors who play a dominant role in the Portuguese market. But

Australia (6: Austria (17)

what they see as a surge in investment by domestic companies as well.

For these reasons, market operators are confident that the outlook for continued price and volume growth in equities. though it is bound to slow. remains bright.

The sectors that are faring well fall mainly into the infra-**Portugal**

140 Jan

structure bracket. Portugal will benefit from a high level of EC transfers over the next five to six years that will provide a high level of business to constructors and other infrastructure-related sectors.

More than sectors, it is individual companies that stand out for their performance. Companies related to the Sonae group, based on distribu-tion and wood products, are faring well, for example. Other distribution companies are also

outshining other sectors. The Portuguese market has now had time to digest the "big bang" of operating and regulatory reforms (the Sapateiro law) which was introduced in

September 1991. The opera-

MONDAY JULY 26 1993

analysts are encouraged by tional changes have been successful, with continuous trading in a national market, a private telephone network to facilitate dealing and a computerised national stock registration house.

But dealers find the regulatory side of countless rules and articles on insider dealing, takeovers and mergers, share manipulation and disclosure bureaucratic.

The Sapateiro law is an enormously bureaucratic book of regulations that makes the red tape costs of being listed among the biggest a company faces," says Mrs Helen Gray de Castro, chair of Papelaria Fernandes and a board member of the parent paper company, inapa. "To put the Portuguese market in perspective you have to realise that it is thin, superficial and highly bureaucratic." she adds.

Many market operators are also unhappy about new reforms the Finance Ministry is planning that will make it ier to take over a company without having to buy 100 per cent of the capital. The current limit of ownership before a shareholder must launch a bid

he government wants to make this 50 per cent excluding indirect holdings. Brokers feel this would make it too easy to take over a company without having to make a bid for all the stock by buying, for example, 30 per cent of directly owned capital and 30 per cent of indirectly owned capital.
"The government has suf-

fered a lot of negative feedback over this measure," says Mr Rendeiro, "that I feel sure they will withdraw it.'

phone fell Y1,000 to Y889,000 in spite of denials by the finance minister that the government would offer its remaining hold-

BUYING BY public pension and insurance funds supported ing in NIT this fiscal year. share prices, and the Nikkei Electric power companies average closed marginally gained ground on dealer-led higher on the final day for July buying. Tokyo Electric Power rose Y30 to Y3,590. Hopes of delivery, writes Emiko Teracredit easing supported banks, The 225-issue index was up with Industrial Bank of Japan

> of Tokyo Y30 to Y1,680. Sumitomo Realty and Development lost Y14 to Y706 as former officials of Sumitomo Fudosan Finance, a financing subsidiary, and a leader of a speculator group, were arrested yesterday for alleged stock price manipulation.

firming Y20 to Y3,140 and Bank

In Osaka, the OSE average moved ahead 111.57 to 21,953.57 in volume of 11.8m shares.

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Roundup

THE Pacific Rim saw some Strong performances. MANILA returned to its record-setting ways as bargain hunting and Philippine Long Distance Telephone's overnight rise in New York cut

short Monday's correction. The composite index moved ahead 34.28 to 1,738.38 as PLDT climbed 25 pesos to 1,095 pesos following its overnight \$\% rise

to 339% on Wall Street. AUSTRALIA was pulled higher by soaring gold stocks, and the All Ordinaries index gained 19.2 at 1,814.9. A return of foreign buyers helped turnover to expand to a hefty

A\$368.2m. The gold shares marker surged 104.8, or 5 per cent, to 2.185.8 as bullion recovered to around US\$393.30 an ounce.

News Corp jumped 24 cents

1212.75 1266.97

been led by strength in cyclical

stocks which were now looking

over extended on fundamen-

tals. The Belgian franc was

under pressure and there was

also some nervousness as the

government began to review

its 1994 budget plans, she said.

reporting season today, fell

BF200 or 1.6 per cent to

BFr12,075 on expectations of a

net loss of between BFr500m

and BFr1bn, following the col-

lapse of the European bulk

chemical industry and

tinued to surge ahead, rising

BFr130 or 16.3 per cent to

BFr930 on continued specula-

tive buying, for a 55 per cent

ZURICH encountered profit-

taking which left shares off

Clabecq, the steel group, con-

restructuring charges.

rise over three sessions.

Solvay, opening the interim

1224.85

to A\$8.30 in volume of 6.3m shares, after its purchase of 63.6 per cent of Star Television, the Asian satellite broadcaster. HONG KONG saw profittaking erase solid early gains after Hutchison's sale of its Star network. The Hang Seng index was finally up 7.89 at 6,865.97 after hitting an early high of 6,924.96. Turnover improved to HK\$2.9bn from Monday's HK\$2.52bn. Hutchison topped the actives list and

added 50 cents at HK\$20.40. **NEW ZEALAND** advanced to 40-month high and the NZSE-40 capital index ended. 17.04, or 1 per cent, ahead at 1,742.33 in turnover of NZ\$34m.

Pakistan remains firm

PAKISTANI stock prices continued their bullish fervour yesterday, with the KSE-100 ndex closing 13.17 higher at 1,432.07, writes Farhan Bokhari in Islamabad.

The continuing rise is largely the result of last week's devaluation of the rupee, which has improved export prospects for textiles. Almost one-third of the KSE's 652 listed companies are textiles, which have suffered losses during the past year due to sagging exports.

The market's positive sentiment has also come in response to a visit to Washington this week by Mr Moeen Qureshi, the prime minister, who is expected to hold discussions with senior officials at the IMF and World Bank, to clear the way for fresh loans.

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